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Slow puncture for Japan's motorcycle industry, Page 14

London	100.00	Paris	100.00	Frankfurt	100.00
New York	100.00	Geneva	100.00	Zurich	100.00
Stockholm	100.00	Copenhagen	100.00	Oslo	100.00
Helsinki	100.00	Tampere	100.00	Åbo	100.00
Ålborg	100.00	Aalborg	100.00	Århus	100.00
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NEWS SUMMARY

GENERAL

Warhead rundown on Nato agenda

Nato Defence Ministers, meeting in Portugal this week, are expected to consider whether the alliance should withdraw unilaterally several hundred nuclear warheads from Europe over the next few years.

They will have before them a report from senior defence officials who have been studying how far the stockpile of some 8000 weapons could be cut without jeopardising strategy.

The warheads concerned are short-range battlefield weapons, including artillery shells and bombs to be dropped from aircraft. Page 2

Strauss move delayed

Bavarian Christian Social Union leader Franz Josef Strauss delayed again, until tomorrow, his decision on whether to accept West German Chancellor Helmut Kohl's offer of an unspecified job. Page 16

Nicaraguan request

Nicaragua has asked its leading commercial bank creditors to resume short term trade credits for the first time in nearly four years. Such lending was stopped after the country was forced to reschedule its debts following the overthrow of former President Somoza.

More Assam trouble

Student agitators in Assam stepped up their challenge to the new state government with a new wave of violence in which at least a dozen people were killed in bomb explosions, arson, and stabbings. Page 3

Karachi violence

Many shops shut in central Karachi, Pakistan's largest city, on another day of religious violence in which police used batons and tear gas to disperse demonstrators.

Thai appeal for calm

Thai Premier Prem Tinsulanonda appealed for calm after dissolving the lower house and calling for a snap general election on April 18. Page 3

Somalia concerned

Somalia President Mohamed Siad Barre said that neighbouring state Ethiopia may be planning a military attack in the disputed Ogaden border area.

White farmers' plea

Zimbabwe's white farmers are seeking urgent talks with the authorities about safety following the murder of four members of a white farming family. Page 3

Premier dismissed

Queen Beatrix of the Netherlands dismissed her Prime Minister, Hans van den Broek, after a vote of no confidence in his government.

Discotheque blast

Bomb blast at a discotheque in the southern Corsica town Porto Vecchio caused damage estimated at FF 5m (\$950,000).

Yachtsman drowns

International yachtsman Rob James, husband of the world sailing champion Dame Helen James, fell in the sea from his 11-metre off-shore boat, the *Endeavour*, off the coast of Cornwall, England, and drowned.

Daughter missing

London police are investigating the disappearance of the 17-year-old daughter of a Libyan diplomat.

Briefly

Finland started its two-day general election. Page 2

Saudi Arabia: Left and Right groups staged violent demonstrations on the arrival of the U.S. nuclear power carrier *Enterprise*. Page 1

Belgium: Floods killed at least 35 and injured hundreds. Page 1

EMS currencies float as Paris plans new support for franc

BY JOHN WYLES IN BRUSSELS

The French Government announced last night that it was preparing major measures in support of the franc, after yesterday's inconclusive meeting in Brussels of Finance Ministers representing the eight member countries of the European Monetary System (EMS).

A government spokesman also indicated that the Cabinet reshuffle, widely expected to be announced last night, had been put off for another two days.

They will resume negotiations this morning with more hope than certainty that the EMS will survive intact the greatest crisis in its four year history. The French franc's continued participation in the exchange rate arrangement was still in doubt last night because of uncertainty over whether M. Jacques Delors, the French Finance Minister, would survive President Mitterrand's expected Government reshuffle.

Events in the foreign exchange markets could also be a crucial influence on the course of today's negotiations. The EMS includes all EEC currencies except sterling and the drachma.

There will be no official fixing of EMS exchange rates by central bankers, who are also relieved of their obligations under the system

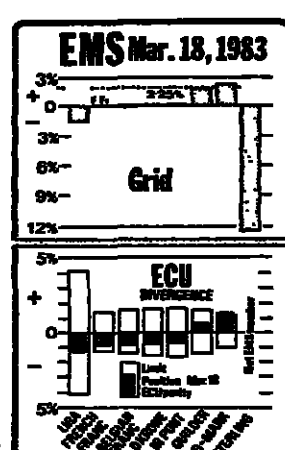
The chart (right) shows the two constraints on European Monetary System exchange rates. The lower panel gives each currency's divergence from its central rate against the European Currency Unit (ECU), which is a basket of currencies including the EMS members and sterling. The D-Mark is alone in having breached its (upper) divergence limit, a fact which has been used to argue for a unilateral revaluation of the D-Mark. However, this would increase the chances of weak currencies, such as the French franc, breaking through their lower divergence limits. The upper panel, based on the system's weakest currency, defines the cross rates from which no currency (except the lira) may move more than 2.4 per cent.

to intervene to defend existing parities.

In a move to confuse speculators, however, Herr Otto Pohl, governor of the West German Bundesbank, said last night the central banks would still be free to intervene if they chose to do so.

Asked if currency rates determined by the markets today could influence any possible realignment, he replied cryptically: "Let's wait and see how the markets react and then come to some conclusions."

Any agreement today is likely to be on the basis of a 7-8 per cent de-



valuation of the French franc against the D-Mark. This is believed to be the essential element of a compromise proposal for a general realignment tabled yesterday by Herr Gerhard Stoltenberg, the West German Finance Minister who, as chairman, called the meeting.

His plan went a long way towards satisfying M. Delors' eventual demand for a larger revaluation of the mark against its ECU central rate than any franc devaluation.

In addition M. Delors insisted on the need for changes in other par-

ties, apparently to spike charges by the opposition in France that the effect of Government economic mismanagement on the franc is the only real problem in the EMS.

One unofficial and unconfirmed account of Herr Stoltenberg's proposal suggests a 5 per cent revaluation of the mark and a 2.7 per cent devaluation of the French franc. The Dutch guilder, which traditionally follows the D-Mark, would be revalued by 4 per cent and the Belgian franc by 1 per cent since Belgium is keen to minimise its devaluation against the D-Mark.

In addition, Italy would devalue by 4 per cent and, for the first time in any EMS realignment, Ireland would take the punt down by 3 per cent. The Danish krone would be unchanged.

Some delegations suggested that M. Delors was the only real obstacle to a realignment along these lines while others claimed there were wider reservations embracing both the Netherlands and Belgium. Most believed, however, that an agreement could have been reached if M. Delors had not been robbed of room for negotiating manoeuvre by the atmosphere of political crisis and uncertainty in Paris.

Although a strong believer in Continued on Page 16

brushed aside speculation that he would take over from M. Mauroy as Prime Minister by saying that this was "not on the agenda." M. Mauroy is seen by the Communist Party and Socialists on the Left as the best guarantee that the administration's social and employment objectives are maintained.

At the end of a day of mounting excitement in Paris that President Mitterrand's intended Cabinet reshuffle would take place last night, the Government spokesman implied that it had been put off until Wednesday, when M. Mitterrand is to make a major televised address to the nation.

Excitement was built up after M. Delors said in Brussels that he had to return to Paris for important events by the unexpected resignation in the morning of M. Michel Jobert, the Minister of External Commerce and a former Foreign Minister who complained that he had been deprived of the means to carry out "a coherent and effective policy," and by the announcement of that the Official Journal, which publishes Government appointments, was standing by for a special edition today.

Continued on Page 16

Fate of Reagan initiative hinges on Hussein talks

BY ROGER MATTHEWS IN LONDON

KING HUSSEIN of Jordan, the U.S. Administration and politically moderate Arab countries are agreed that the fate of President Ronald Reagan's Middle East peace proposals could be sealed within the next few days.

The Jordanian monarch is ready and anxious to announce his agreement in principle to participate in negotiations leading to Palestinian self-determination on the Israeli-occupied West Bank and Gaza.

Whether he will do so depends on talks he is due to have this week in Amman with Mr. Yasser Arafat, the chairman of the Palestine Liberation Organisation.

At talks in London yesterday with Mr. Philip Habib, the U.S. Middle East negotiator, King Hussein was left in no doubt about Washington's commitment to the peace process. President Reagan is believed ready to act with vigour on the twin issues of an Israeli withdrawal from Lebanon and its settlement-build-

ing activity in the occupied territories, if King Hussein will give his agreement in principle to negotiations.

King Hussein said at a London press conference on Saturday: "I believe for many reasons that we do not have much time before formidable obstacles are created in the path of any move towards peace. Within a number of days we will know where we stand."

Mr. Arafat yesterday met members of the PLO executive in Tunis. Unless he gives King Hussein the green light to negotiate on the Reagan proposals, which call for Palestinian self-determination to be expressed in association with Jordan, there was little doubt in Washington yesterday that the peace process would collapse.

Although it is admitted in Washington that a statement by King Hussein on his willingness to negotiate would entail some political risk, officials argue that a strong

safety net has also been provided. They point out that the King would only have to go to the negotiating table if the U.S. first kept its promise on an Israeli withdrawal from Lebanon and a freeze on new Jewish settlement building on the West Bank.

Some members of Arab delegations who have been in London for talks with the British Government said they believed King Hussein was ready to embrace the Reagan plan if he received the most modest encouragement from Mr. Arafat.

They also warned, however, that Mr. Arafat's scope for manoeuvre was limited, and that his desire for PLO unity far outweighed any trust he might be willing to put in American promises.

British officials are believed to have cautioned King Hussein on Friday about the risks of going too far out on a limb on the Reagan plan.

Continued on Page 16

UK could trigger oil price war

BY CARLA RAPPOPORT IN LONDON

AN INTERNATIONAL price war could break out if Britain cuts the price of North Sea crude below \$30 a barrel.

According to Middle East Economic Survey (MEES), a Cyprus-based publication with an excellent record for reflecting Saudi opinion, Britain could ensure the stability of the world oil market by holding the North Sea oil price at \$30 or more.

Any further cut would be construed by the Organisation of Petroleum Exporting Countries (OPEC) as an "invitation to a price war," said MEES.

British National Oil Corporation (BNOC), the lead trader of North Sea oil, has proposed a \$3 cut in North Sea oil to \$27, back-dated to February 1. This price has yet to be accepted by BNOC's customers and the company is under considerable commercial pressure to drop its prices further.

Only last Monday, Opec reached

an unprecedented agreement to cut the price of its reference crude to \$29 and limit production to 17.5m barrels a day. The agreement, however, will not be able to stabilise the oil market if Britain reduces its prices below \$30 a barrel, according to MEES.

Such a cut would result in a "downward spiral with no discernible floor in the short term - not even the much vaunted \$20 a barrel," said MEES.

It continued: "In such warfare all would be hurt, but where low-cost Opec oil would survive, the economics of North Sea oil could be virtually wiped out."

The British Government has consistently argued that it will not interfere with the pressures of the market regarding North Sea prices.

In answer to a question in the House of Commons last week, Mrs. Margaret Thatcher, Britain's Prime Minister, said North Sea prices

would sooner or later have to follow market forces. The Opec agreement did not constitute a market force, she said.

BNOC is currently considering its pricing policy and is expected to reach a decision by the end of this month. It is understood to be considering a price between \$29.50 and \$30. Nigeria, which has cut its oil prices from \$35.50 to \$30, has already said it will match any further cut by Britain cent by cent.

If BNOC does drop the North Sea price below \$30, MEES predicted another emergency Opec meeting will be called to agree on a "bigger price cut."

Meanwhile, Iran said yesterday it will inform its oil customers next week about the discount it will give on Opec's new \$29 price.

Opec agreed in principle to an Iranian discount because of the costs associated with the continuing war with Iraq.

Zimbabwe close to signing IMF package for standby credit

BY MICHAEL HOLMAN IN HARARE

ZIMBABWE is understood to be close to signing a finance package with the International Monetary Fund worth \$56m special drawing rights (SDRs).

Bankers said the arrangement would comprise a SDR 300m standby credit, of which SDR 100m would be drawn immediately and the balance in five quarterly tranches of SDR 40m each. The drawdowns would depend on Zimbabwe's meeting its performance criteria in respect of bank credit, the money supply and budget deficit. In addition, Zimbabwe is expected to obtain SDR 50m under the IMF compensatory financing facility.

Zimbabwe's 1982 current-account balance of payments deficit is estimated to have been close to SDR 500m and the country raised substantial short-term loans to finance this. In December, Zimbabwe devalued its currency by 20 per cent and allowed it to float lower in January this year. Since then, it appears to have stabilised at about 3 per cent below its post-devaluation levels.

Last month, increased indirect

taxes - on general sales, petrol, drink and tobacco - were imposed as part of a programme to trim the budget deficit. The government is reportedly engaged in a programme to cut public expenditure in the 1983-84 fiscal year, which starts in July.

The need for spending restraint is underlined by the forecast of a 50 per cent rise in government expenditure. In the first half of the financial year, the budget deficit at 243m Zimbabwe dollars (U.S.\$252m) is 34 per cent above the deficit target on recurrent spending for the entire fiscal year.

Balance-of-payments figures for 1982 have still to be published, but trade figures for the 10 months to October last year show a 2.5 per cent fall in exports and an 8.3 per cent rise in imports.

The decline in exports reflected lower earnings from most of the country's traditional overseas markets as a result of the world recession. However, gold exports more than doubled to average \$212.5m a month.

It seems clear that the Zimbabwe economy faces another very difficult year after what some farmers have described as the worst drought in living memory.

The low level of water supplies suggests that winter wheat output may be halved, causing substantial imports. The country's large maize stockpile, built up in 1981-82, should be adequate to see Zimbabwe through until the next harvest in a year's time, but wheat and vegetable oil imports will add to the strain on the balance of payments in 1983.

Oil is Zimbabwe's main import, and the collapse in world prices will have an important beneficial effect. Economists believe that last December's 20 per cent devaluation, severe reductions in import allocations, lower levels of state spending, some upturn in demand for mineral exports - notably nickel, copper and gold - and a modest rise in tobacco exports should bring about a major improvement in the balance of payments in the second half of this year.



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CONTENTS	
International Companies	2, 3
World Trade	18
UK Companies	4
UK Companies	7, 8
UK Companies	19
Appointments	13
Arts - Reviews	13
World Guide	13
Construction	9
Currencies	22
Editorial comment	17, 18
Financial features	25
Letters	15
Let	16
Let	16
Let	16
Let	16
Let	16
Let	16
Let	16
Let	16
Let	16
Let	16

Motorcycles: slow puncture for Japan's industry 14

Siberia: a dazzling future, perhaps 15

U.S. monetary policy: why Volcker should stay 15

After the oil price cut: Libya feels the squeeze 2

France: a banker looks at state intervention 12

Editorial comment: EMS outlook; BL 14

Lex: Japanese equities; EMS 16

Electronics in Europe: survey Section III

OVERSEAS NEWS

Squeeze on projects and consumer goods imports in Libya

IN THE middle of 1981 Libya was the first member of the Organisation of Petroleum Exporting Countries (Opec) to feel the full impact of the oil glut. It is still trying to cope with the consequences of reduced oil revenues, Patrick Cockburn writes.

These were down to about \$10bn last year compared with \$22.5bn in 1980. Today, prospects for increased oil revenues look equally bleak and the country's development programme, originally scheduled to cost \$82.5bn over five years has been drastically cut.

The extent of the cuts is a measure of the exaggerated ambitions created by the rise in oil prices in 1978-79. Even last year's export revenues could only be raised by ef-

fectively shaving the price of Libya's crude. Though limited to a quota of 750,000 barrels a day at the Vienna meeting of Opec last March, it was exporting close to 1.8m b/d by the end of the year.

Yet Libya's financial situation is less parlous than that of Nigeria, the other large African producer, its population is only 3m and its oil is close to European markets.

But in the short term there will be difficulties in meeting its commitments. Non-military expenditure this year is budgeted at about \$11bn, a little over expected revenues of \$10bn. Arms are estimated to cost about another \$4bn, leaving a shortfall of \$4bn-\$5bn.

Threatening noises by President Ronald Reagan's Administration

must ensure that military spending will not be cut. The General People's Congress, in theory the main decision making body in Libya, met last month in Tripoli and decided to obtain the maximum amount of weaponry it could and to set up a Libyan arms industry. The country already has 3,000 tanks.

At the end of last year, reserves were put at \$6bn but it is not clear how much of this is in an easily realisable form. Uncertainty in the oil market has made it difficult to arrange barter deals for the sale of oil, though the Soviet Union was getting 150,000 b/d of oil to clear a debt of \$1bn-\$2bn.

It is the delay in payments by Libya which has made so many suppliers nervous of the country

over the past 18 months. By the middle of 1982, diplomats in Tripoli said they believed Libya owed \$12bn, \$4.5bn of which was due last year. Some of this has now been cleared, but the Export Credits Guarantees Department in Britain is still paying compensation to suppliers at a rate of almost \$5m a month.

Within Libya, many big projects are now being delayed or cancelled. These include such major schemes as a vast railway network and the pipeline planned to bring water from Sarir in the interior to the coast. Companies tendering for the \$1bn Sirte fertiliser complex are being asked to back their bids with a commitment to finance the project.

But there are many heavy industrial projects like Misurata steel

and Zuwara aluminium in which the Government is too far involved to pull out. The allocation in this year's budget for the import of consumer goods is only 80 per cent of the figure for the import of capital goods for light and heavy industry.

The limited budget for consumer goods has caused grumbling, but this is not likely to have much impact. "There are all sorts of stories of discontent, but nothing very much seems to happen. Gadhafi has a strong sense of how far he can go," says one experienced diplomat.

The General People's Congress decided to introduce the 12-hour day and there is likely to be some reduction in the foreign workforce. This numbered close to 400,000 in

1980 out of a total labour force of 930,000. Each year the foreign workers repatriate at least \$1bn.

A reduced oil price will make Libya's position more difficult. It exports have recently slumped to close to 600,000 b/d from 1.8m b/d in December. This is the result of a dispute over pricing with the oil companies which are still lifting crude. They are also holding off until they find out the new Opec price level.

This puts the pressure on for greater cuts in Libyan imports later in the year. It will also increase the temptation to shave the price further to make Libyan oil competitive with Nigeria and the North Sea.

N-warheads withdrawal on Nato agenda

By Bridget Bloom, Defence Correspondent in Washington

NATO Defence Ministers meeting in the Algarve, southern Portugal, this week are expected to consider whether the alliance should withdraw unilaterally several hundred nuclear warheads from Europe over the next few years. The 14 ministers are meeting in the Nuclear Planning Group (NPG) for their bi-annual review of NATO's nuclear forces and policies.

They will have before them the interim report of the High Level Group (HLG) of senior defence officials who have been assessing how far the stockpile of some 6,000 nuclear weapons in Europe could be cut without jeopardising the alliance's nuclear deterrence strategy.

The warheads to be withdrawn would be on short-range, so-called battlefield nuclear weapons, which range from nuclear artillery shells to bombs dropped from aircraft.

The HLG's study is described by its officials as complex, exhaustive and incomplete. They stress, therefore, that the NPG is very unlikely to decide what action to take before its autumn session.

The question of withdrawing some nuclear warheads is becoming urgent, however, partly because it is linked to NATO's decision to deploy 572 new nuclear missiles in Europe from the end of this year.

When it decided to deploy the new weapons in 1979, the alliance guaranteed that the 464 new cruise and 108 Pershing 2 missiles would not mean a net addition to NATO's nuclear warheads in Europe.

With the talks to limit those intermediate range nuclear forces now stalled in Geneva, deployment of some of the new weapons may be only 6-9 months away.

However, the alliance is also under pressure from within to rationalise its stockpile of ageing and, many believe, politically unusable, battlefield weapons. In a recent report, NATO parliamentarians urged the alliance to withdraw many more than the compensating 572 medium-range warheads.

Unofficial estimates suggest that NATO, with its programme of modernisation which include replacing some battlefield nuclear weapons with conventional armaments, could withdraw up to 2,000 warheads.

The U.S. and British Governments, the alliance's only nuclear weapon powers, described the NPG as a forum in which they consult with and inform their non-nuclear allies on NATO nuclear forces. Only France, which is not integrated in the military structure, and Iceland are not represented.

The NPG, therefore, is not concerned principally with nuclear arms limitations talks. But, Mr Caspar Weinberger, the U.S. Defence Secretary, is certain to be made aware of European dissatisfaction with the lack of movement at the INF talks in Geneva.

West European governments want the U.S. Administration to try to break the deadlock by putting forward new proposals in Geneva.

They argue that the U.S. zero option under which the U.S. would not deploy the new missiles in return for removal of some 600 existing Soviet missiles—has no hope of acceptance by the Soviet Union at this stage. They have suggested reduced ceilings of perhaps 300 warheads for each side as an interim solution.

The U.S. Administration is divided on whether the time is yet right for a new offer. While the State Department is said to support the European view, Mr Weinberger is claimed to believe firmly that a new offer should only be made much later in the negotiations.

President Ronald Reagan was reported this weekend to be studying official submissions from the two departments.

Finns start voting in two-day election

HELSINKI — Finns started voting yesterday in a two-day general election that could bring the Conservatives back into the coalition.

The Conservative National Coalition Party has been out of government for the past 17 years, partly because of a widespread belief fostered by its opponents that its inclusion could affect delicate relations with the neighbouring Soviet Union.

But the urban-based Party, gaining strength as the Finnish population has moved from the countryside to the towns, is now forecast to make the biggest gains and win around 25 per cent of the vote. This will add about ten seats to its 46 in the 200-member parliament.

Pressure for the party's inclusion in government is bound to mount if they reach this figure, political leaders have said.

Moscow has confined itself so far to reporting the state of the parties and saying that Finland's foreign policy of conciliation and co-operation with the Soviet Union is not an issue.

All Finnish political parties have declared their backing for the country's official policy of neutrality and good neighbourly relations, the basis on which Finland maintains a Western-style capitalist democracy while sharing a 600-mile border with the Soviet Union.

The present government, led by Mr Kalevi Sorsa, is a coalition of his own Social Democrats, the Swedish People's Party, the Finnish Centre Party, Liberals and the Swedish People's Party, commanding 103 parliamentary seats. Most political analysts believe it will endure.

Reuter

Turkish media ban on protest reports

MILITARY authorities have banned local media from reporting a wave of recent protest resignations from Turkish universities and from publishing any unauthorised stories about a controversial Government shake-up of the banking system, Reuters reports from Ankara.

In the past few weeks there have been regular papers — have also given prominence to Government intervention in the banking sector and have speculated as to which of the country's 40 retail banks might be subject to state intervention.

Right-wing Greek publisher murdered

The publisher of a right-wing daily newspaper in Athens was shot dead in his office on Saturday by an unknown gunman, police said. AP reports from Athens. They said a young man burst into the office of Mr George Athanassiadis, publisher of Urathyni, and fired several shots from a pistol. Mr Athanassiadis had also owned a financial daily, Naftemporiki. Urathyni, which is opposed to the Socialist government, has a circulation of about 50,000.

Tikhonov starts visit to Yugoslavia today

Mr Nikolai Tikhonov, the Soviet Prime Minister, will pay an official visit to Yugoslavia from today until Friday for talks on bilateral and international issues, Reuters reports from Belgrade. His visit will be the first to Yugoslavia by a senior Kremlin leader since Mr Yuri Andropov assumed the leadership of the Soviet Communist Party in November. The Soviet Union is Yugoslavia's number one trading partner. Total trade between the two countries was worth \$7bn (\$4.7bn) last year.

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Shadow cast over EEC summit

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community heads of government gather here today for their first summit meeting of the year under the shadow of a major currency crisis, but nonetheless anxious to make progress on key economic, budgetary and political issues.

The agenda drawn by West German Chancellor Helmut Kohl, who will preside over the day-and-a-half meeting, could be severely disrupted if Finance Ministers fail to agree on a European Monetary System realignment in parallel negotia-

tions which will be taking place only half a mile away.

On the external front, the heads of government are expected to issue a new declaration on the Middle East, stressing that time is running out for a negotiated settlement of the Arab-Israeli confrontation.

The heads of Government will also be preoccupied with the confrontation with the U.S. over agricultural trade. They will hear a report on last week's talks in Washington between senior European Commissioners and Administration officials

Their discussion of the economic situation in the EEC will also provide the opportunity to exchange views on the message the Community will take to President Reagan at the world economic summit in Williamsburg at the end of May.

On internal matters, the summit is being seen as an interim affair which is preparing the ground for major decisions at the next meeting in Stuttgart.

This will focus on whether and how to add to the Community's dwindling budgetary resources.

Russia and Libya to sign treaty

BY ANTHONY ROBINSON IN MOSCOW

THE SOVIET UNION and Libya agreed in principle over the weekend to conclude a treaty of peace and friendship. The move reflects the two countries' concern over the resurgence of U.S. influence in the Middle East but could also complicate Soviet relations with Egypt and the Gulf states.

The surprise announcement followed a visit to Moscow by Major Abdel Salam Jalloud, the Libyan Prime Minister and close associate of Col Muammar Gadhafi, the Libyan leader. It

Last year, Soviet-Libyan trade rose sharply to Roubles 1.347bn (£1.2bn) from Roubles 555m (£504m) in 1981, due mainly to large purchases of Soviet arms paid for largely by oil shipments.

Some of the latter were shipped to Soviet Black Sea ports for internal consumption, but some was also sold for hard currency to Western customers.

This mutually profitable arms-for-oil trading is expected to continue, although the proposed treaty of peace and friendship is not expected to

contain any military clause which would commit the Soviet Union to come to Libyan assistance in case of hostilities between Libya and other states.

The Soviet Union has long fought shy of entering any formal commitment with the highly unpredictable Libyan regime but both countries share a growing resentment at the increase in Washington's influence in the Middle East and at the expulsion of the Palestine Liberation Organisation from Beirut.

What makes the perfect partnership?

Control Data and Arbat are confident they have found the answers.

On Thursday 10th March it was announced that Arbat had agreed to join Control Data as a wholly owned subsidiary.

Control Data Corporation is a worldwide computer and financial services organisation, with headquarters in Minneapolis.

Founded in 1957, Control Data now employs over 56,000 people in 47 countries. Total revenues exceeded \$4.3 billion in 1982.

Arbat is a leading supplier of computer systems and software to international banking.

Established in London in 1972, Arbat employs over 200 staff and has offices in five of the world's major financial centres.

Annual revenue is in excess of \$30 million.

This is a partnership that makes perfect sense for both companies. Some questions and answers will show why.

Why has Arbat agreed to join Control Data?

Arbat is seeking to gain greater and faster penetration of the financial marketplace, and to accelerate its new product development programme.

While retaining its own corporate identity, Arbat will now operate as a subsidiary of Control Data, a company which understands Arbat's business.

As part of Control Data, Arbat will gain strength. The international banking community requires a high degree of expertise, stability, continuity and investment, which Arbat has through its new relationship with Control Data.

Arbat will benefit from an increased scale of operations, and from substantially greater investment in new products.

What attracted Control Data to Arbat?

Control Data strategy is to foster expansion of its services businesses, as a complement to its traditional computer hardware strength.

In particular, the financial marketplace is identified as offering major opportunities for growth in computer services.

Arbat increases the range of services Control Data can provide. And, as an extremely successful company in its field, Arbat brings a very high level of expertise in real-time application systems for international banking.

How will employees of the two companies be affected?

Both companies see that this new association can only bring greater career opportunities for their people.

The benefits of participation in established training programmes and marketing activities will broaden the experience of all employees.

How will Arbat customers be affected?

Arbat will maintain all its existing services to customers, with the added strength of Control Data.

Customers can gain advantage from the cross fertilisation of technical ideas and innovation.

What are the prospects for future growth?

Arbat and Control Data share tremendous confidence in their new association. As a team they can accelerate their growth in what they believe is a very promising business area.

Both companies have substantial and complementary links with the financial world, and the services available to these customers can now be increased.

Additional investment will help bring forward the development of new products, designed to attract fresh financial customers into the computer services marketplace.

Will future operations be on a worldwide scale?

Certainly. Control Data and Arbat view the international banking market as a single entity, and offer services which are appropriately international.

Local needs will be covered from Arbat offices in London, New York, Hong Kong, Singapore and the Middle East, supported by Control Data's network of offices throughout the world.

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OVERSEAS NEWS

Asean and Community ministers to meet

SUPERPOWER influences on the Kampuchean dispute and trade and investment links between the European Community and the Association of South-East Asian Nations (Asean) will be the main topics when the fourth foreign ministers meeting of the two groups begins in Bangkok on Thursday, AP-BJ reports.

The 10 EEC countries have given political support to Asean's call for a withdrawal of Vietnamese troops from Kampuchea and free elections there. Most of them also deny aid to Vietnam because of its aggression in Kampuchea, and Asean ministers will be looking for reaffirmation of this policy.

European sources say the Community is becoming more aware of Asean's economic potential. The group, which includes Malaysia, Indonesia, the Philippines, Singapore and Thailand, had an annual growth rate of 7-10 per cent between 1975-81.

The two groups have tried to promote investment and joint ventures since they made a comprehensive economic agreement in Kuala Lumpur, Malaysia, in March 1980.

Asean officials want European investment to diversify its investment sources. European sources estimate that Japan holds 32 per cent of the total foreign investment in the five Asean countries, the U.S. 18 per cent and the EEC, 14 per cent. By 1980, total foreign investment stood at \$20-25bn.

One European official said: "There is no other region with such possibilities as the Asean market offers for European manufacturers, where European know-how can be used."

Herr Hans-Dietrich Genscher, West German Foreign Minister, and current president of the EEC Council of Ministers, will chair the two-day meeting jointly with Air Chief Marshal Siddhi Savetalia, Thailand's Foreign Minister.

Officials of the two groups will begin meeting in Bangkok today with some foreign ministers arriving tomorrow.

Officials say the agenda will include discussions on Sino-Soviet rapprochement - which is seen to have a direct bearing on the Kampuchean dispute - the presence of Soviet troops in Afghanistan, and the problem of Indo-Chinese refugees in Asean countries.

Thailand's rulers call early election amid coup speculation

BY JONATHAN SHARP IN BANGKOK

THAILAND'S rulers caught the nation by surprise with an announcement at the weekend that Parliament was being dissolved and general elections would be held on April 18, nearly two months earlier than expected.

A royal decree, countersigned by Prime Minister Prem Tinsulanonda, warned of the dangers of political chaos and violence if the vote was delayed. The move follows months of wrangling between civilian politicians and Thailand's powerful military establishment over whether the latter should continue enjoying its central and long-standing role in running the nation's affairs.

Speculation that a coup d'état - a frequently used means of changing the government in Thailand - might result has been swirling as thickly as the clouds of pollution in Bangkok streets.

The Thai army, led by its ambitious commander-in-chief Gen Arthit Kamlang'em, has been pressing for constitutional changes that would preserve the military's considerable powers. However, last week the Thai Parliament, in an unexpected show of independence, tossed out the proposed amendments and, in effect, threw down a gauntlet to Gen Arthit and his backers.

As the constitution now stands, the military will lose its privileged position on April 21. In addition, a new electoral system will come into force on that date that will favour the

Students intensify challenge in Assam

By K. K. Sharma in New Delhi

STUDENT AGITATORS in the Prime-minister north-eastern Indian state of Assam intensified their challenge to the new state government's authority at the weekend in a fresh wave of violence. At least a dozen people died in bombings, arson and stabbings.

The authorities stepped up the already elaborate security precautions in anticipation of renewed violence by the students today when the first session of the recently-elected state legislature opens in Gauhati.

The students have issued instructions to their followers to try to prevent the legislature from carrying out any official business. There were several explosions in government buildings in Gauhati at the weekend.

The legislature was elected last month after unprecedented violence and communal clashes sparked by student agitation against the elections. More than 3,000 people in the state are known to have been killed. The students are now challenging the validity of the elections in which less than 5 per cent of the electorate were able to vote.

The Congress (I) Party, of Mrs Indira Gandhi, the Indian Prime Minister, won a massive majority in the legislature because the election was boycotted by nearly all the opposition parties and because the students threatened with violence all who took part in the electoral process.

The students have effectively prevented the new government from exercising its authority in Assam, large parts of which have been declared "disturbed" and are being patrolled by the Indian army. Mrs Gandhi has rejected demands to dismiss the state government and has refused to impose direct rule from New Delhi.

The confrontation expected from today will show the extent to which the students control Assam. They have already demonstrated their ability to paralyse the administrative apparatus in the face of a massive security build-up. If they disturb and halt the legislature proceedings, the state government will have been shown to be totally ineffective and steps are being taken to prevent this from happening.

Nicaragua Right steps up attacks

BY TIM COONE IN MANAGUA

URGENT MEETINGS have been held over the weekend by leaders of the governing Sandinista movement, ministers and heads of political parties which support the government, to discuss the intensifying attacks by right-wing guerrilla groups which have penetrated to within 70 kilometres of the capital Managua, within the past two weeks.

The Government is expected to issue a statement today on the difficult military situation.

The most recent attacks, which were close to the town of Matagalpa, seem well organised and co-ordinated. About 30 soldiers and Government personnel have been killed since the beginning of March, as well as peasant farmers.

Much of the fighting between the Sandinista forces and guerrillas backed by the U.S. and Honduras had been taking place close to the Honduran frontier. Many guerrilla units are now believed to have left their bases in Honduras and established themselves deeply inside Nicaraguan territory. Sr Rafael Cordova, a member of the ruling junta, suggested that counter-revolutionary guerrillas had been parachuted into Matagalpa.

Sr Lenin Cerna, the head of Nicaraguan state security, said that at least 2,000 armed counter-revolutionaries are now operating inside the country in units of 100 to 200 each. The backbone of their forces consists of former members of the disbanded National Guard, which earned notoriety under the regime of the late President Anastasio Somoza, whom the Sandinistas overthrew for its violence and brutality.

Since 1979, when the Sandinistas came to power, guardsmen have been regrouping and re-equipping, most notably in Honduras and in the southern U.S., with the intention to topple the Nicaraguan Government.

Zimbabwe farmers seek protection

BY MICHAEL HOLMAN IN HARARE

POLICE and army units were searching the Bulawayo area of Zimbabwe yesterday for the killers of an elderly white farming couple and their grandchildren, as well as the abductors of an accountant.

The killings will further damage the morale of the already disheartened 800 white farmers in Matabeleland. The Commercial Farmers Union president, Mr Jim Sinclair, said he was seeking urgent meetings with army authorities to discuss the need for greater farm security.

Wednesday's kidnapping of Mr Robert Dyer-Smith and the Friday night murders of Mr and Mrs Eric Stratford and their two young grand-daughters are a stark illustration of the Government's failure to control anti-Government activity in the province despite the recent military operations.

Both incidents took place within a few miles of Bulawayo's city boundary. Mr Dyer-Smith's abductors demanded the release of two senior Zupu opposition members currently on trial for treason.

A note left at the scene said that unless intelligence chief Dumiso Dabengwa and former Zupu army commander Lookout Masuku were set free by the end of the month, Mr Dyer-Smith and six foreign tourists kidnapped in mid-1982 would be killed.

Meanwhile, Mr Callistus Ndhlovu, a Zupu minister in the Mugabe Cabinet responsible for construction, was due in London yesterday for talks with UK industry officials.

The visit caused speculation in Harare that Mr Ndhlovu may be carrying a message from the Government for the Zupu opposition leader, Mr Joshua Nkomo, now in London after fleeing to Botswana. It is far from clear, however, what message, if any, Mr Ndhlovu might be carrying.

Israeli troops accused of indiscriminate firing

BEIRUT - The Marine commander of U.S. peacekeeping troops in Lebanon accused the Israeli Army yesterday of endangering civilians and U.S. Marines through a "gross lack of fire discipline... and very poor tactics."

Lebanese officials said that at least five civilians have been killed by indiscriminate Israeli fire.

Col James M. Mead also said that the "leading theory" about attacks on the multinational force here recently was that pro-Iranian Lebanese factions were responsible.

Col Mead said that Israeli convoys and patrols on the Old Sidon road, on the edge of the Marine area at the international airport, engaged in what he called "reconnaissance by fire" - indiscriminate firing into areas along the road to discourage ambushes. He said this was apparently one of the reasons the Israelis were trying to keep the Marines from patrolling in the area.

"Initially, Marines could not go across the Sidon Road because they were concerned for our safety," Col Mead said.

Col Mead said that for over two months, they come down the Sidon Highway and without having been fired upon, they just fire great numbers of rounds to the east of Sidon highway.

Mr Hisham Shaar, head of Lebanon's internal security force until the beginning of March, said last month five civilians had been killed by the Israeli firing. A spokesman for the force said yesterday that he could give no exact casualty tolls, "but I can confirm that there have been casualties, some were wounded and others were killed."

"During the sweeps, particularly south of Beirut and in Sidon and Tyre, the Israelis have been very tense and undisciplined. They shoot heavily at random to scare people away, but unfortunately always manage to hit someone with their fire," the spokesman said.

Col Mead said the Lebanese army was questioning one suspect "they are very interested in" concerning last Wednesday's grenade attack on a marine patrol in which five marines were slightly injured.

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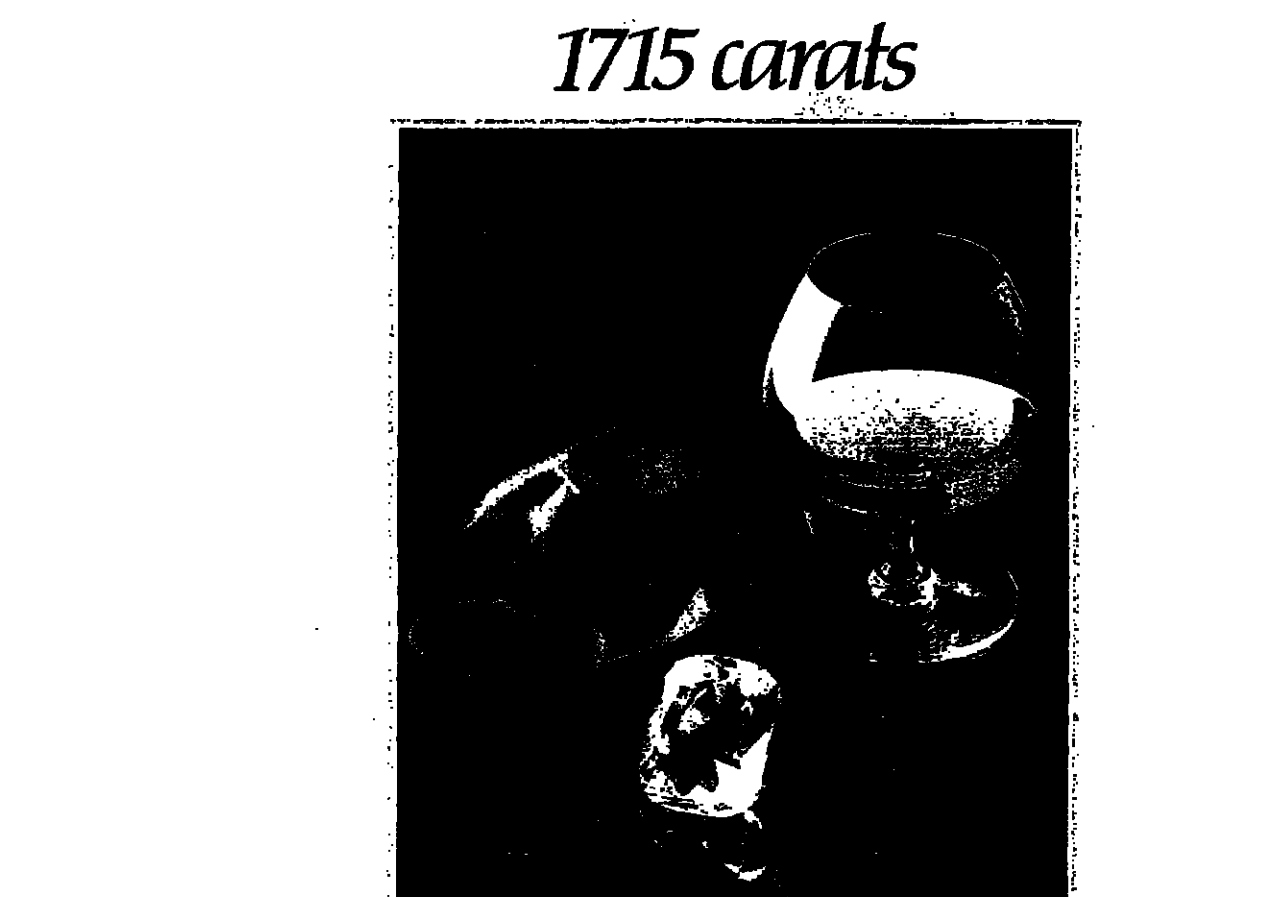


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WORLD TRADE NEWS

Rees for talks on U.S. export controls

By PAUL CHEESERIGHT, WORLD TRADE EDITOR

BRITISH PRESSURE on the U.S. to change its system of foreign policy on export controls intensifies this week when Mr. Peter Rees, the Minister for Trade, visits Washington for talks with senior Reagan Administration and congressional leaders.

Mr. Rees will be urging changes to the Export Administration Act 1979. This law, which expires in September but will doubtless be replaced with another, provides the authority for the U.S. Government to impose export embargoes.

It was used during the bitter dispute between the U.S. and West European nations last year, when the Reagan Administration sought to prevent the flow of U.S. technology and equipment to the controversial Siberia-West Europe pipeline.

The British objection is not related to the ability of the U.S. Government to impose its law on U.S.-domiciled companies. Rather, it is directed at the regulations accompanying the Act that seek to extend U.S. controls over the subsidiaries over-

sees of U.S. corporations and the re-export of American goods.

At the root of the British complaint against the Reagan Administration's use of foreign policy export controls is resentment against what Whitehall sees as an attack on UK sovereignty.

Mr. Rees will arrive in Washington as congressional committees continue hearings on the shape of the law to replace the Export Administration Act. But neither Congress nor the Administration have so far defined their positions.

The debate in the U.S. so far has embraced not only lawyers and the business community but also foreign policy strategists. The Act has been used against the Soviet Union. Changes to it are thus caught up in wider arguments about the stance the U.S. should adopt towards the East Bloc.

The U.S. National Association of Manufacturers is concerned about the retroactive application of the Act, cutting across long-term contracts, and it fears for the U.S. reputation as a reliable supplier.

Lawyers try to resolve beer row

By Nancy Dunne in Washington

ATTORNEYS FOR Mexico's National Association of Beer Manufacturers worked feverishly over the weekend to prevent President Reagan's approval of an executive order which would "graduate" Mexican beer from the U.S. Generalized System of Preferences (GSP).

Negotiations broke down on Friday after Mexican officials refused a U.S. offer to continue to allow their brew duty-free access into the U.S. in exchange for a Mexican agreement to permit entry of 800,000 cases of American beer with a 75 per cent tariff.

At present, U.S. beer is virtually banned in Mexico, which is why the U.S. Brewers' Association has sought to have its neighbour's beer removed from the list of GSP products.

Mexican beer takes less than 2 per cent of the U.S. market, but its foreign exchange earnings are important to Mexico's ailing economy. At one point, its attorneys offered to admit 500 dozen cases of U.S. beer, equal to the market share held in the U.S.

William Chislett in Mexico City reports on the fall from boom to near-bankruptcy Mexico pins its hopes on non-oil exports

MEXICO, which is battling with an acute liquidity crisis, has set itself the target of quadrupling its annual non-oil exports to \$20bn by 1988.

Senior trade officials say the target is a matter of economic survival. If it is not achieved the country faces the grim prospect of an even higher and permanent level of unemployment—at present only three of five Mexicans have full-time jobs—and a slim chance of ever reducing the crippling level of foreign indebtedness.

Current debt

With a total current debt of \$83bn, Mexico is now in a critical position of dependence on oil exports at a time when oil prices are severely depressed. Oil exports have shot from 15 per cent of total exports in 1976 to 75 per cent last year while non-oil exports have declined in real terms. Interest payments of \$10-12bn will eat up most of this year's \$13-15bn of oil export revenue earned by Pemex, the state oil concern.

The last Government of Sr. Jose Lopez Portillo squandered the country's oil wealth. Instead of using the mounting oil revenues, as was the intention, to build up a strong and labour-intensive non-oil exporting industry, the Government used the money to support an over-

valued peso and thereby encouraged massive outflows of capital, sucked in imports of luxury items, kept domestic industry heavily protected and in effect mortgaged the country through hefty foreign borrowings.

In six years Mexico went from boom to the brink of bankruptcy. Repayments of principal totalling \$20bn over the next two years have had to be rescheduled.

The overvalued peso made it not worthwhile for Mexican exporters to compete on international markets. Instead they dedicated themselves to the booming home market.

The domestic market is now in deep recession. Many companies have no alternative but to export if they are to avoid being pushed under by the weight of servicing their dollar debts and falling domestic sales.

The new Government of President Miguel de la Madrid seems determined to learn from Mexico's mistakes and to use the crisis to make the economy export-oriented once and for all. This year there will be a trade surplus of about \$7bn, but not because of any great advances in exports—imports have plummeted.

The peso is now deliberately under-valued to make exports competitive and the country a

bargain for tourists. The currency fell against the dollar by 82 per cent in the past year.

The level of protectionism will also be gradually reduced to force companies to be more efficient. Currently almost 100 per cent of imports are under the licensing system because of exchange controls.

However, membership of the Geneva-based General Agreement on Tariffs and Trade (GATT) world trade organisation, is not a priority, although Sr. de la Madrid and his Trade Minister, Sr. Hector Hernandez, both favour Mexico joining GATT when the issue was rejected in 1980.

Breaking rules

At that time the two men were respectively Planning and deputy Trade ministers.

"It does not make sense for us to join GATT when it is now in a crisis and its members are breaking the rules," said a senior trade official.

"GATT is like a golf club," said Dr. Ernesto Axtmann, the president of the Mexican Businessmen's Council for International Relations. "We should join it but only when our handicap is good, otherwise we will get smashed."

In the past two months there has been a surge in the export of some goods other than the traditional exports of oil, silver,

coffee, cotton and shrimp. Some companies in northern Mexico are shipping to the U.S. truck loads of bricks. Hylsa, the leading private steel mill, is exporting to the Middle East for the first time.

But there are still problems which are hindering non-oil exports.

First the private sector, which accounts for the bulk of these exports, says that the dual exchange rate system, with a controlled rate currently at 107 pesos per dollar and a free rate at almost 150 pesos, is a deterrent to exporting.

Businessmen are having to buy their dollars for imports mainly at the free rate, even for those imports of essential goods which fall within the more favourable controlled rate category. This is because of the dire shortage of dollars in Mexico.

Export earnings also have to be changed in the state banking system at the controlled and not the free rate.

The Government believes that the controlled rate, which is slipping against the dollar by 14 centavos a day, is sufficiently attractive for exporters.

Exporters, however, are keeping many of their dollars abroad and are not repatriating them—the detriment of Mexico's already depleted foreign reserves.

Second, Mexico has still not settled the issue of U.S. countervailing duties on its subsidised exports.

The last Government drafted in November a bilateral trade agreement with its U.S. neighbour, under which proof of damage to U.S. economic interests would be needed before duties could be imposed on subsidised Mexican exports. But it decided to leave the matter to the new Government.

Economic damage

As Mexico rejected GATT membership and also has not signed the latest GATT code of conduct on subsidies and countervailing duties, the U.S. does not have to prove economic damage—which is hard to do—before imposing duties. Duties have been imposed on Mexican leather goods, ceramic tiles and toy balloons, and the two countries are in dispute over shipments of Mexican beer into the U.S.

Mexico has cancelled its programme of tax rebates for exporters and also is going to raise the subsidised rates of interest on its export credits. But the new Government is reluctant to commit itself in any way to signing the GATT subsidies code which it would have to consider doing as part of its trade agreement with the U.S.

N-plant 'could boost' UK ties with China

By ROBERT COTTELL in HONG KONG

THE HONG KONG Government says talks held last week on a nuclear power station proposed for Guangdong Province, China, indicated that the station could offer a valuable opportunity to strengthen economic ties between China and the UK, and could be beneficial to the stability and prosperity of Hong Kong.

Another round of talks is to be held in Peking this week. The Hong Kong talks involved representatives of the British

Government, led by Mr. Gordon Manzie, of the Department of Industry; the Hong Kong Government, led by Mr. John Brembridge, Financial Secretary; the Chinese Government, led by Mr. Li Peng, First Vice-Minister for Water Conservancy and Electric Power; and Lord Radcliffe, Chairman of China Light and Power, the Hong Kong utility which hopes to build the nuclear plant in joint venture with the Guangdong Power Company.

The Hongkong Government's prepared statement said yesterday that the project involves "complex proposals" and that the week's discussions "covered a number of aspects including finance and the provision of electricity from the power station to Hongkong."

Hongkong is expected to buy the majority of power generated by the Guangdong plant, yielding the foreign exchange which will be needed to service financing costs.

The statement's reference to "economic ties between China and the UK" may be interpreted as encouraging for British hopes that its General Electric Company will secure major contracts associated with the plant. "Stability and prosperity" is the phrase usually used by officials of British and Chinese Governments to allude to the still unresolved question of Hongkong's future. Britain's lease over most of Hongkong expires in 1997.

JAL orders stretched Jumbo jets

By Michael Donnan, Aerospace Correspondent

JAPAN AIR LINES (JAL) has placed an order for two of the new Boeing "stretched upper deck" models of the 747-300, which will be in all \$19m, including spares and support equipment.

The aircraft, for delivery next November, will be used on routes from Tokyo to San Francisco and Los Angeles. They have set JAL's new chases of Boeing 747s to 47 aircraft, making the airline the biggest single buyer of Jumbo jets.

Total sales of all versions of the 747 now amount to 597 aircraft, of which 568 have been delivered.

SHIPPING REPORT

Modest revival gains momentum

By ANDREW FISHER, SHIPPING CORRESPONDENT

THE MODEST revival in shipping markets gained further impetus last week as falling oil prices encouraged more interest on the tanker market and dry cargo rates continued to move slowly ahead.

While rates are still low after the steady collapse of the past two years, the early months of 1983 have seen a distinct brightening of the gloom surrounding the industry.

On the dry cargo side, Denholm Courier reported that the week ended on a happier note, with most rates higher. The grain rate from the U.S. to Japan is believed, on a single-voyage basis, to have reached \$19.75 per ton and may move into the low \$20s.

The market on the Great

Lakes is also seeing more action. Ships of 27,000 tonnes are obtaining \$4,500 a day, which is \$500 more than the week before. Limited signs of recovery are seen, too, on the long-depressed Far East markets for all sizes.

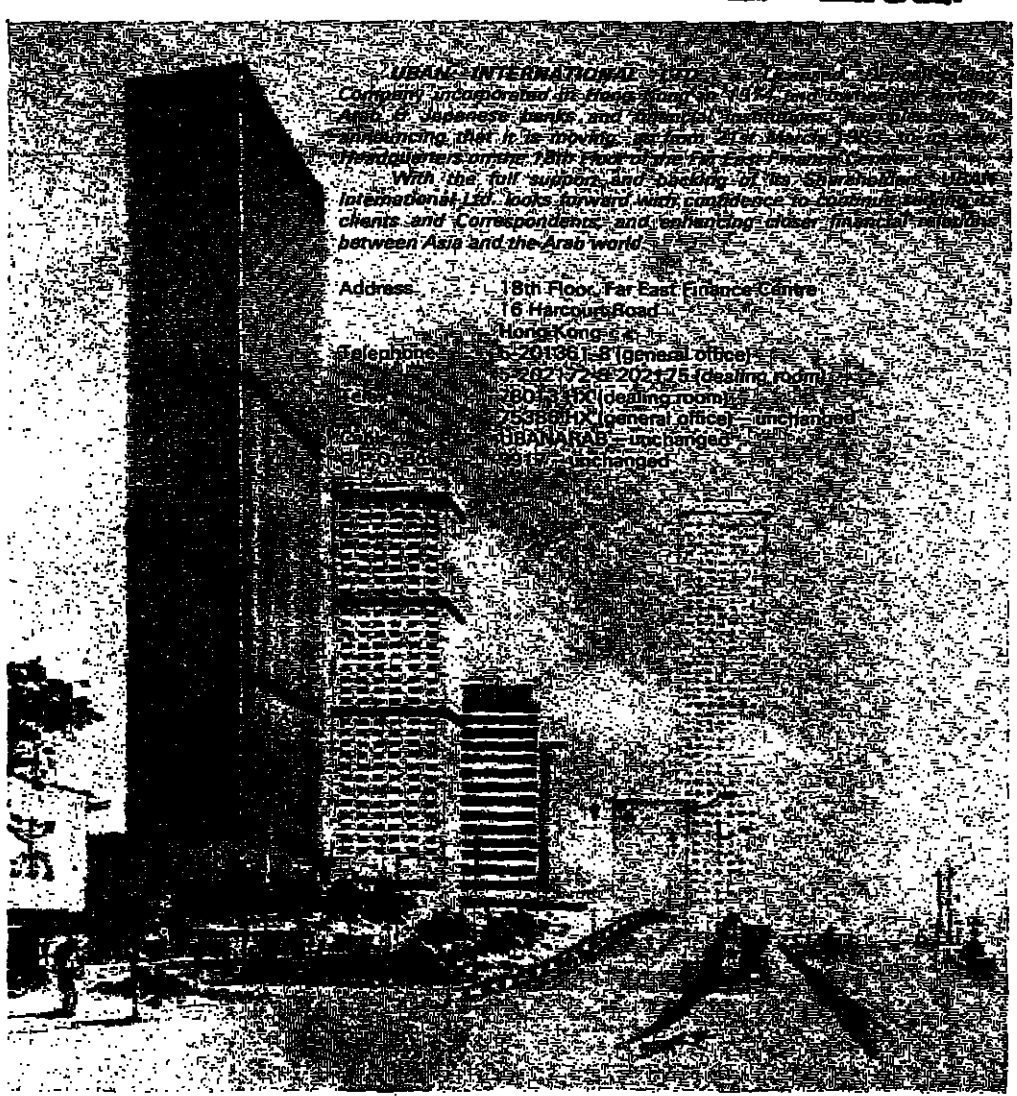
Denholm, however, sounded a warning note which is at the back of most minds in the industry. "One worry that we have is the breakout from lay-up, which many ships appear to be doing. This is bound to counter-balance the modest recovery of rates in the Atlantic."

After long uncertainty about oil prices, the tanker market was still beset by some confusion as to where these would finally settle, now that pro-

ducers have agreed cuts and quotas. "It has to be decided whether the market feels that the new price levels are low enough, or whether buyers will still hold off, awaiting further reductions," said E. A. Gibson, Skanska.

There was a feeling that conditions were somewhat better. It added, but the tonnage surplus in the Gulf was still huge, especially for big tankers. Galbreath Wrightson reported that a steady amount of cargo had been lifted from the Iranian terminal of Kharg Island in the past few weeks. Confrontation with Iraq in this sensitive area now seemed less likely, it noted, "and one can, therefore, expect Iranian crude to flood on to the markets."

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U.S.-China negotiations on textiles end in disarray

By MARK BAKER in PEKING

CHINA AND the U.S. have failed to settle their bitter row over textile quotas, despite another week of negotiations.

The U.S. negotiating team left Peking last week after issuing a statement claiming that progress had been made and that a settlement was nearer.

But a curt item from the official New China news agency described the fifth round of talks as "fruitless."

The two countries have been at odds for several months over U.S. moves to impose tough new import quotas on about 20 categories of textiles. After the failure of the last round of talks, in mid-January, the U.S. imposed unilateral restrictions on various Chinese

textiles. China retaliated by banning new purchases of U.S. cotton, chemical fibres and soybeans.

There have been fears that, if no agreement can be reached, China may cut its imports of grain, provoking a far more serious trade dispute.

Before leaving Peking, the chief U.S. negotiator, Mr. Peter Murphy, issued a statement saying: "Progress was made throughout the week and negotiations were conducted in a positive atmosphere."

The brief New China news agency item said: "The Chinese side adopted a flexible attitude to help the negotiations. However, the U.S. side made no corresponding response."

World Economic Indicators

	FOREIGN EXCHANGE RESERVES (U.S.\$m)			
	Jan. '83	Dec. '82	Nov. '82	Jan. '82
U.S.	9,490	10,204	10,744	9,534
U.K.	3,138	2,674	10,615	12,585
W. Germany	40,643	39,620	38,637	37,461
France	17,569	14,594	11,454	18,295
Japan	19,497	19,116	19,149	24,579
Italy	13,800	12,629	11,799	17,790
Netherlands	9,430	8,462	7,769	7,654
Belgium	3,219	2,824	3,116	3,264

Source: IMF



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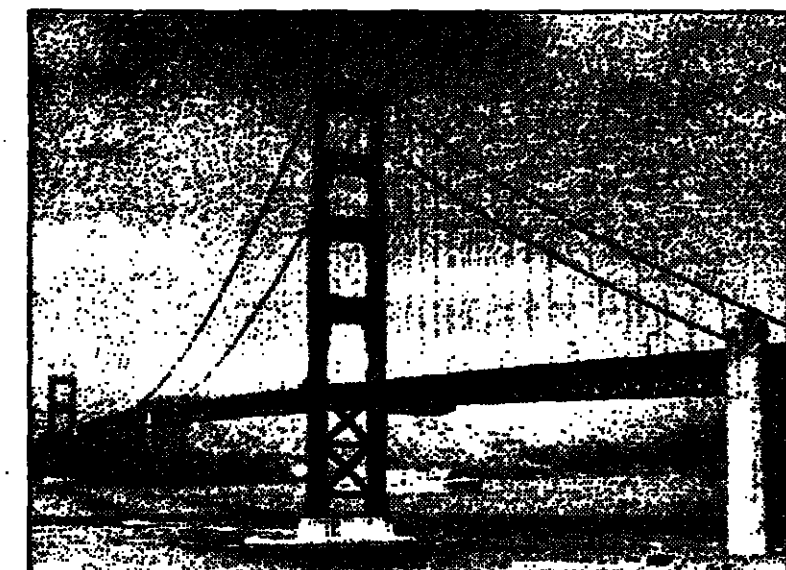
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STATISTICAL TRENDS: AGRICULTURE

Agricultural output and trade growing

WHILE the contribution of agriculture over the past two decades has declined overall in its contribution to gross domestic product, output and trade volumes have on the whole grown relatively consistently. Employment in the sector has declined with improvements in farming efficiency and techniques, and also because other sectors often provide better monetary returns.

Self-sufficiency

For developing countries, in particular, the pursuit of the agricultural objectives of a balance of self-sufficiency and of a provision of a source of cash for financing, is often constrained by the vagaries of weather, lack of finance or aid for the education in and modernisation of farming methods, high interest rates and adverse exchange rate or commodity price movements.

Continuing high production of, for example, wheat, beef, lamb and dairy produce

Commentary by Our Economics Staff, data analysis by Financial Times Statistics Unit, charts and graphs by Financial Times Charts Department.

during the world recession has caused a drop in prices and therefore farming incomes. High interest rates have no helped since many farmers rely heavily on bank loans to tide them over between harvests.

For these reasons, revenues of even the most efficient producers have been undermined. Around the world, the number of farm failures has been rising and the farmers'

plight is having a knock-on effect on other sectors, with less fertilizer being used and reduced purchases of farm equipment.

International trade has become more restricted with the pursuit of policies designed to protect each country's or groups of countries' domestic market.

At the same time, farmers may be encouraged by support measures such as subsidies to produce more than can be consumed at home, resulting in increasing over-production and stocks, especially in years with bumper harvests like recent ones, for a relatively static world market.

Harvest

Although countries like Australia which has been badly hit by the misfortunes of the weather, and the Soviet Union experienced a poor harvest year, the EEC on the other hand had a good summer in 1982. The EEC Common Agricultural Policy (CAP) guarantees the prices farmers are paid for their produce with surpluses being exported at subsidised prices a source of friction with the U.S., New Zealand and Australia.

While the EEC share of world trade has risen sharply in recent years, the combined effect last year of good harvests and the CAP, is even larger surpluses to be disposed of on the world market. At the same time, however, the EEC as a whole has a considerable farm trade deficit, being the world's biggest importer of agricultural products, especially from developing countries.

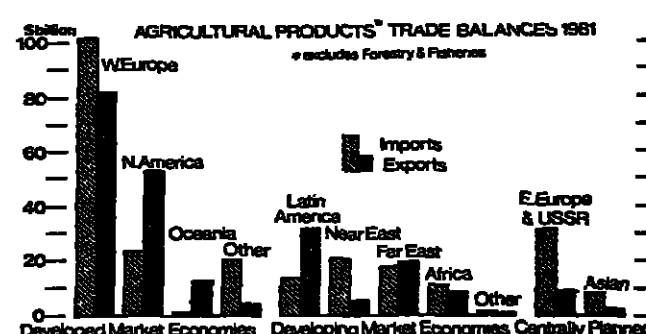
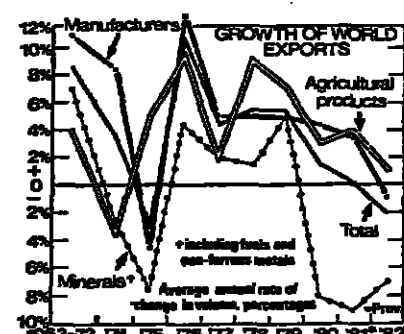
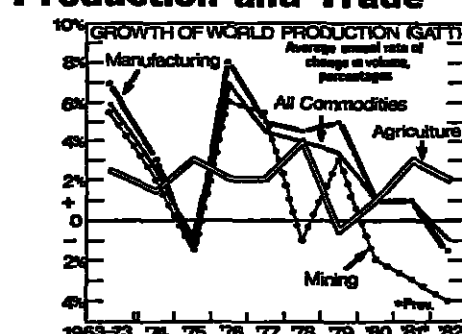
CONTRIBUTION TO GDP BY SECTOR

Economies	% in 1960	% in 1980
Agriculture*		
Low-income	(50)	36
China and India	(50)†	33
Other low-income	(49)	45
Middle-income	(24)	15
Oil exporters	(28)	14
Oil importers	(23)	15
High-income		
Oil exporters	(na)	1
Industrial		
Market	(6)	4
Non market†	(21)	15

* Comprising agriculture, forestry, hunting and fishing. † India only. ‡ Based on Net Material Product. na Not available.

Source: World Development Report 1982—World Bank

Production and Trade



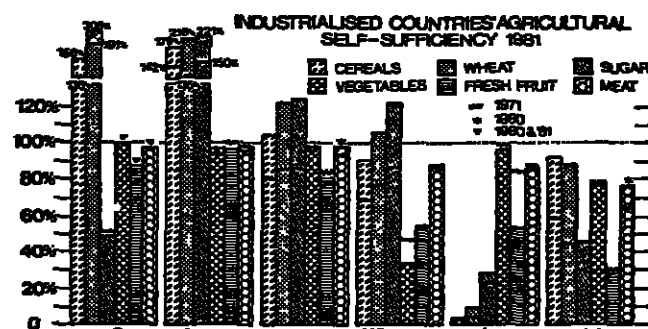
WORLD PROD. TRADED* (in %)

Based on average of 75, 79 & 80	
Wheat	16.7
Maize	17.5
Soya	30.4
Wine	7.5
Sugar	25.1
Milk powder	23.7
Ediblemeat and whole	10.7
Butter	6.8
Cheese	1.0
Beef and veal†	3.4
Pigmeat†	1.0
Poultry meat	3.4

* Excluding intra-EEC trade and processed products. † Excluding raised meat for trade.

Source: FAO and The Agricultural Situation in the European Community 1982

Cereals



CEREALS PRODUCTION (in tonnes)	1982 est.	Dev'd. Dev'g. Cent.
Econ. gps.		
Total	607.2	490.7
Wheat	188.5	105.6
Rice, paddy	22.8	213.9
Maize	259.1	91.4
Barley	80.6	17.2

Source: FAO Monthly Bulletin of Statistics

CEREALS YIELDS

1969-71	1981	1982
Harvest area in hect.	147.0	174.2
Dev'd. econs.	291.5	316.9
Cent. planned	243.8	248.5
Yield kg/hect.		
Dev'd. econs.	2,875	3,482
Dev'g. econs.	1,244	1,577
Cent. planned	1,832	2,189

Source: FAO Monthly Bulletin of Statistics Dec. '82

CEREALS

Estimated carry-over stocks in tonnes	World %	Dev'd. %	ing. consump.
1976	187	101	87
1977	245	147	98
1978	239	146	93
1979	273	177	96
1980	285	157	99
1981	221	134	98
1982	278	179	99

Source: FAO Monthly Bulletin of Statistics Dec. '82

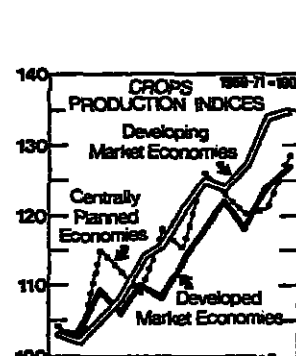
Crops

CROP PRODUCTION in tonnes—1982 estimates	Dev'd. Dev'g. Cent.
Econ. gps.	
Root crops	74.5
Potatoes	71.5
Total pulses	4.0
Veg & melons	98.0
Fruits	104.9
Grapes	43.6
Citrus fruit	24.1
Bananas	0.8
Apples	17.6

1,000 tonnes—1982 estimates	Dev'd. Dev'g. Cent.
Econ. gps.	
Total nuts	1,707
Oil crops (oil equiv.)	18,943
Sugar, raw	29,319
Cocoa beans	1,669
Coffee green	1,497
Tea	1,209
Veg. fibres	3,267
Cotton lint	3,019
Jute	1,253
Tobacco	1,540
Natural rubber	3,579

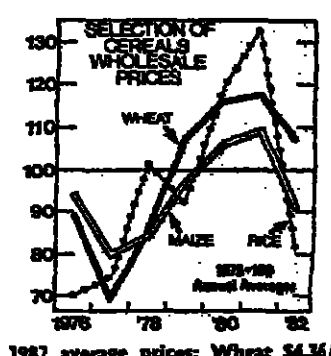
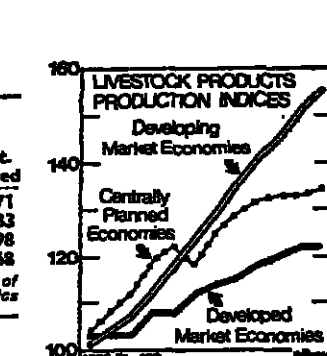
Source: FAO Monthly Bulletin of Statistics

Livestock



LIVESTOCK PRODUCTION 1,000 tonnes—1982 estimates	Dev'd. Dev'g. Cent.
Econ. gps.	
Total meat	63,274
Total milk	237,314
Hens eggs	12,543
Wool greasy	1,387

Source: FAO Monthly Bulletin of Statistics



1982 average prices: Wheat \$4.34/bushel; maize \$2.75/bushel; rice \$2.93/metric tonne.

Employment

AGRICULTURAL LABOUR FORCE of economically active pop.	Total pop.
% in agriculture	millions
1970	1981
Dev'd. M.E.	12.9
N. America	4.1
W. Europe	15.4
Oceania	8.7
Other	21.0
Dev'g. M.E.	65.2
Africa	75.6
Lat. America	40.8
Near East	61.2
Far East	68.3
Other	76.4
Cent. planned	54.8
Asian CPE	68.1
E. Eur. & USSR	28.7

Source: FAO 1981 Production Yearbook

Funding

OFFICIAL ASSISTANCE (COMMITMENTS) TO AGRICULTURE U.S.\$m, constant 1977 prices	1973	1978	1979	1980
Official Dev't. Assistance (ODA)	1,594	3,633	4,304	3,773
DAIC*	1,533	2,761	2,503	2,969
Multilateral agencies	69	307	243	179
Opec (bilateral & multilateral)	3,196	6,701	7,050	6,921
Total ODA				
% change				
Other official flows (OOF)	902	2,375	2,319	2,621
Multilateral agencies	351	403	329	222
DAIC*	63	49	99	48
Opec (bilateral & multilateral)	1,316	3,727	3,747	2,891
Total OOF				
% change				
Total (all donors)	4,512	10,428	9,777	9,812
% change				
* Development assistance committee of OECD.				

Source: World Development Report 1982—World Bank

GOVERNMENT FUNDING of R & D in agriculture

% of total GDP	% of total GDP
Belgium 1981	4.6
Finland 1981	11.8
France 1980	5.9
Germany 1980	1.9
Italy 1980	4.1
Netherlands 1981	7.3
Norway 1981	5.6
Sweden 1981-82	2.8
UK 1981-82	4.1
U.S. 1981	2.1*

* Excludes all or most capital expenditures. Source: OECD Science Resources Newsletter

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

March 1983



Ireland Japanese Yen Bonds of 1983—Fourth Series

15,000,000,000 Japanese Yen
8.5% Bonds due 1993

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The Nikko Securities Co., Ltd. The Nomura Securities Co., Ltd. Yamaichi Securities Company, Limited

The Nippon Kangyo Kakumaru Securities Co., Ltd.	New Japan Securities Co., Ltd.
Sanyo Securities Co., Ltd.	Wako Securities Co., Ltd.
Merrill Lynch Securities Company, Tokyo Branch	Kokusai Securities Co., Ltd.
Osakaya Securities Co., Ltd.	Okasan Securities Co., Ltd.
Bache Halsey Stuart Shields (Japan) Ltd., Tokyo Branch	Yamatane Securities Co., Ltd.
The Chiyoda Securities Co., Ltd.	Smith Barney, Harris Upham International Incorporated, Tokyo Branch
Marusan Securities Co., Ltd.	Koyanagi Securities Co., Ltd.
Toyo Securities Co., Ltd.	The Toko Securities Co., Ltd.
The Kaisei Securities Co., Ltd.	Ichiyoshi Securities Co., Ltd.
Mito Securities Co., Ltd.	Maruman Securities Co., Ltd.
Nichiei Securities Co., Ltd.	National Securities Co., Ltd.
Utsumiya Securities Co., Ltd.	Towa Securities Co., Ltd.
Daito Securities Co., Ltd.	Salomon Brothers Asia Limited, Tokyo Branch
Okatoku Securities Co., Ltd.	Daiyoku Securities Co., Ltd.
	The Nippon Securities Co., Ltd.
	Jardine Fleming (Securities) Ltd., Tokyo Branch

Algemene Bank Nederland (Ireland) Limited	Allied Irish Banks Limited
Bank of America International Limited	Banque Nationale de Paris (Ireland) Limited
Barclays Merchant Bank Limited	Chase Manhattan Capital Markets Group
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For more information about this research, or the position of the FT in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

FINANCIAL TIMES	Readership %
FAZ	42
HANDELSBLATT	24
LE MONDE	21
L'HT	11
NEUE ZÜRCHER ZEITUNG	9
WALL STREET JOURNAL	8
BUSINESS WEEK	6
ECONOMIST	24
TIME	22
NEWSWEEK	15
INSTITUTIONAL INVESTOR (INTL)	11
EUROMONEY	17

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

UK NEWS

MPs likely to challenge reshuffle at TV station

BY RAYMOND SNOODY

MR JONATHAN AITKEN yesterday defended his appointment as chief executive of TV-am, the troubled breakfast television station, saying it was an interim measure in exceptional circumstances.

Mr Aitken, Conservative MP for Thanet East, said in his office at the TV-am studios in North London. On Friday Mr Peter Jay resigned as chairman and chief executive and was replaced by Mr Aitken and Lord Marsh, who becomes part-time chairman.

Labour MPs are likely to raise in the House of Commons the issue of the appointment of an active Conservative politician at a politically sensitive time to head a television channel.

But yesterday Mr Aitken said the alternative to his appointment would have been leaving a dangerous vacuum of leadership at TV-am while the search for a new chief executive takes place.

Mr Aitken argued that it had been essential to appoint quickly someone with a background in business management and television programme-making who also had the confidence of the shareholders

and who could win quickly the confidence of presenters and other staff.

He said he believed that without such an appointment TV-am "could easily have slid into a dangerous period of drift and indecision." This could have caused a collapse of business confidence which could quickly have threatened the future of the company and the employees.

The Independent Broadcasting Authority, which supervises the top appointments in commercial television, said Mr Aitken's appointment had been accepted because of the exceptional circumstances.

It said it wanted to see speedy progress towards the appointment of a permanent chief executive at TV-am and wanted it in weeks rather than months.

Mr Aitken said reports suggesting there were plans to dismiss any of the "famous five" presenters - David Frost, Anna Ford, Robert Kee, Michael Parkinson and Angela Rippon - were "complete nonsense." Neither presenters nor programme makers would be dismissed. There might, however, be some redeployment.

He emphasised that he had no immediate plans for major change -

a period of stability was necessary after last week's turmoil.

But his twin aims after talking to staff would be to move TV-am towards being a more popular programme and getting greater control over finances. Mr Aitken said he agreed with the view of some of the staff that the programmes had been too "middle class, middle-aged and middle minded" and this would change.

Advertising revenue is believed to be running above £1m a month despite labour problems at the channel and large discounts caused by disappointing viewing figures.

Mr Aitken represented Aitken Hume Holdings, the largest single shareholder with a 18.7 per cent stake. At one stage, the viewing figures for TV-am dropped to 300,000, while the rival BBC breakfast presentation was attracting 1.8m viewers without "big star" presenters.

The decision to make changes was taken at a meeting of shareholders towards the end of last week in spite of a recent rise in the viewing figures to 400,000.

Mr Aitken said at the weekend that the channel was strong financially and there was no possibility of it running out of money in the short or medium term.

Labour and Alliance neck and neck in new Darlington poll

BY PETER RIDDELL, POLITICAL EDITOR

THE LABOUR and SDP-Liberal Alliance candidates are running neck and neck in the run-up to Thursday's Darlington by-election, after a weekend in which hundreds of canvassers poured into the town.

Campaign managers of both front runners believe the outcome could be close, within 2,000 votes, in a seat which Labour held with a 1,052 majority in 1979.

A survey by Durham University gave the Alliance's Mr Tony Cook 38.6 per cent of the vote, Labour's Mr Ossie O'Brien 36.5 per cent, and Conservative Mr Michael Fallon 24.9 per cent. This was after eliminating the fifth of voters who are "don't knows."

Interviews were carried out on Thursday from a random sample of 811. The survey needs to be treated carefully as it was not carried out by an established national polling organisation.

Two national polls on Wednesday, by ORC and NOP, put Labour ahead with 37 to 36 per cent, against 35 to 36 per cent for the Alliance, and 28 to 27 per cent for the Tories. A telephone poll put the Tories second behind the Alliance.

The key question now is whether the Alliance can squeeze the Conservative vote on a "stop Labour" appeal, the so-called tactical vote. Comments from canvassers suggest that any squeeze on the Conservative vote is likely to be much less than at Bermondsey where there was a large late switch to the victorious Liberal.

The Labour vote seems to have solidified in the past week, particularly among working-class men, fol-

lowing the party's strong counter-attack involving many of its leaders on visits.

The other main question is whether the widespread press criticism of Mr Cook on policy issues will influence voters. Canvassers say Mr Cook, who is well known as a local TV reporter, has made an impact with working-class women. This is confirmed by the survey.

Alliance campaigners, however, recall that in the past opinion polls have underestimated its support and overestimated Labour's.

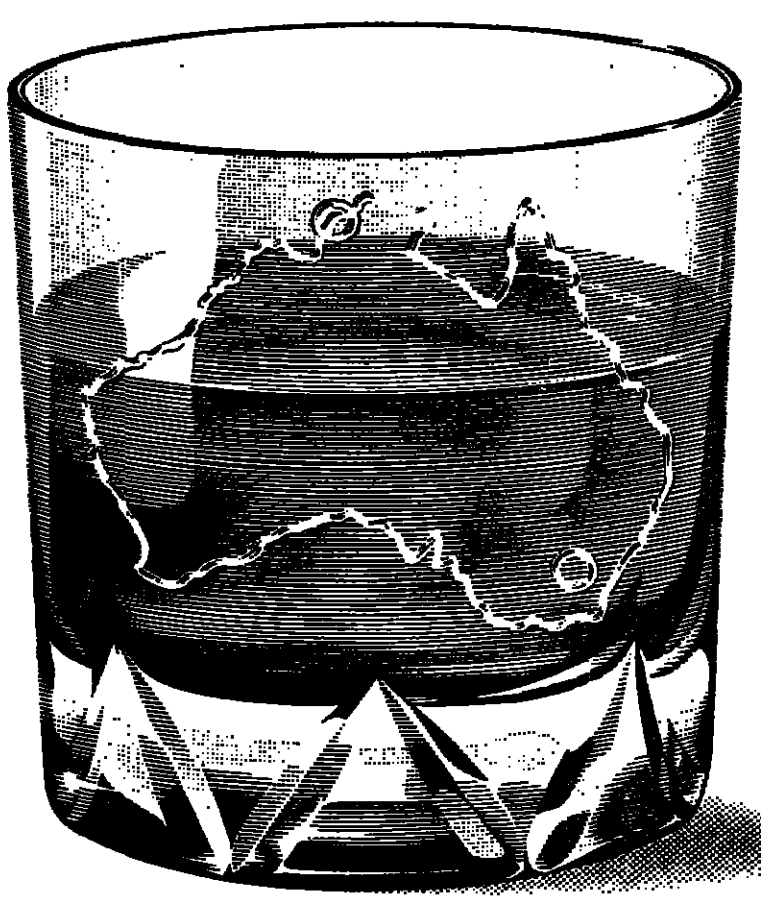
Campaigning has intensified with many MPs, full-time organisers and voluntary canvassers in Darlington. The emotions boiled over on Saturday when Labour supporters clashed with the Tories carrying the SDP and Conservative candidates.

The Darlington result is being watched closely at Westminster as a better guide than Bermondsey, where there were several special factors.

A Labour victory would reinforce Mr Michael Foot's leadership, while an Alliance win would sustain its revived momentum for the Cardiff North West by-election, probably in five to six weeks' time.

The Conservatives are, however, watching the outcome apprehensively in view of the Alliance revival. The outcome, together with the May local election results, will affect the timing of the General Election. At present there seems only a slim chance of a June election and opinion among Ministers and MPs has switched to October or next year.

From Darwin to Wagga Wagga.



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Receivers called in at Cornish tin mine

BY CHARLES BATCHELOR

WHEEL CONCORD, a Cornish tin mine which was reopened in 1980, has gone into receivership after a dispute with Rio Tinto-Zinc over the milling of the mine's output.

The old workings of Wheel Concord were restarted after a 160-year gap during a general revival of the Cornish tin mining industry. About 21,000 tonnes of ore had been mined when it shut down suddenly last November.

Attempts by the owner, Mr Nick Warrell, of Falmouth, to find a buyer for the mine were unsuccessful and receivers were appointed during the weekend.

The company has debts of about £1m to Lloyds, its main bankers, and other creditors, according to Mr Colin Bird of the accountancy firm Price Waterhouse.

"Wheel Concord had a contract to ship all its ore to RTZ's nearby Wheel Jane mine for milling before going on for smelting," Mr Bird said yesterday.

"Last November, Wheel Jane suddenly stopped taking the ore. Wheel Concord came to a grinding halt. The 50 men who were mining came up from their shift and went home

without pay. They have not been back to work since."

Mr Warrell confirmed that RTZ had stopped taking the ore, but said he had no idea why the decision had been made.

However, RTZ said yesterday it was prepared to resume the milling of Wheel Concord's output, provided a new contract could be negotiated.

The company declined to comment, but the dispute is understood to hinge on the quality of the ore which was being supplied for milling.

RTZ paid Wheel Concord for the ore on the basis of the assumed tin content. The ore grades declined, however, and, by the time this was discovered, RTZ had paid too much to Wheel Concord. The two sides have been unable to agree a formula for paying this debt.

Wheel Concord's accounts for the 14 months ended November 30, 1981, show spending of about £500,000 on the reopening of the mine and no income. The reserves are £485,000 in the red, although a government grant of £107,000 has been set against this.

Sizewell B safety aspects unresolved

By A Special Correspondent

THE NUCLEAR Installations Inspectorate last week reported to a public inquiry that 82 safety aspects of the proposed Sizewell B power station in Suffolk, on the east coast of England, were still unresolved.

The Inspectorate says these outstanding safety issues must be resolved before it can consider licensing the proposed plant. This will ensure that only small design changes would be necessary at a later stage.

During four days of cross-examination at last week's inquiry, Mr Robert Priddle, an Under-Secretary at the Department of Energy and head of the policy division, was questioned on energy demand forecasts, the future of the coal industry and plutonium exports.

Mr Priddle gave an impressive performance but Mr John Taylor QC, for the Council for the Protection of Rural England, gave him a particularly difficult time on the Government's attitude to energy conservation.

Mr Priddle said the Government wanted to create a free market situation for energy, with a diversity of power sources finding their own price levels. He said this would influence efficiency and conservation amongst consumers.

The Government did not want to make decisions on behalf of individual consumers, he said.

Britain's power supply relies heavily on the coal industry which provides 83 per cent of total supply compared with nearly 13 per cent from nuclear plants using uranium fuel.

Mr Priddle said the Government believes coal will continue to dominate future supply but does not want to rely too heavily on only one source. He said the Government hopes nuclear supply will increase to 20 per cent or more by the end of the century.

Objectors to the nuclear plant last week argued for an energy policy based broadly on coal with greatly increased investment in conservation and more commitment to the development of renewable sources.

Northumberland County Council was among the objectors cross-examining Mr Priddle.

The council is participating in the Sizewell B inquiry because it is worried that plans by the Central Electricity Generating Board (CEGB) for a nuclear plant at Driffield will harm the local labour-intensive mining industry.

Liverpool dockers turn down redundancy offer

FINANCIAL TIMES REPORTER

DOCKERS in the Port of Liverpool yesterday rejected the port employers' latest voluntary severance offer of a record, tax-free £22,500 for a man with 15 or more years' service. They opted instead for considerably improved pension rights.

An estimated 500 of the 2,850 men on the Liverpool register turned up for the mass meeting called by the port shop stewards. However, they voted unanimously to support the National Dockers and Waterways Committee's rejection of the severance offer.

The National Port Employers are seeking another 1,000 voluntary redundancies at overmanned ports around Britain - 325 of them on the Mersey which shed more than 1,000 dockers' jobs last summer.

In the past, the Transport and General Workers Union has left it

to individuals to apply for voluntary severance, but this time the union has rejected the scheme at port level and sent it back to the National Dock Labour Board.

The chairman of the Mersey Port TGUW shop stewards, Mr Denis Kelly, said after the meeting: "We advised the men we felt the recession in the industry is bottoming out. More ships are using the Mersey and it would be ill-advised to shed jobs at the present time."

He said the union wanted a man with 25 years' service to receive two-thirds of the average wage, plus a lump sum of £16,000.

At present, a man with 40 years' service gets the top 50 per cent pension and the figure decreases in proportion to years worked at the port.



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061-834 7546 | Cardiff
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9th Prize: \$ 10,000.00 10th Prize: \$ 5,000.00
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UK NEWS

Notice to Holders of Eaton Corporation 5% Convertible Subordinated Guaranteed Debentures Due 1987

Eaton Corporation is offering to exchange one share of its new \$10 Serial Preferred Shares, Series B, for every five of its Common Shares validly tendered and not withdrawn prior to the expiration of the offer up to 5.4 million Common Shares. Eaton Corporation is also offering on the same basis to exchange Series B Preferred Shares for an additional number of Common Shares held for participants in the Eaton Corporation Employee Share Purchase and Investment Plan, the actual number of which will depend upon the number of Common Shares tendered by holders other than such participants but which in no event can exceed 1.5 million shares. The offer will expire at 5:00 P.M. New York City time on April 12, 1983, unless extended by Eaton Corporation, and the exchange of shares will be made as soon as practicable after the expiration of the offer.

The 5% convertible subordinated guaranteed debentures due May 1, 1987, which were issued pursuant to the indenture among Eaton International Finance Corporation, Eaton Corporation, Guarantor, and Chemical Bank, Trustee (as subsequently amended) are convertible into Common Shares at a price of \$36.67 per share.

Lonrho questions merger policy

By David Churchill

MR Roland "Tiny" Rowland, chief executive of the Lonrho group, is understood to have asked the Government for a clarification of its policy towards retail mergers.

Mr Rowland is believed to have written to Lord Cockfield, the Trade Secretary, asking whether the Government's policy has changed after its recent decision not to refer the various bids for the UDS retail group to the Monopolies and Mergers Commission.

The Lonrho letter comes after restrictions placed on it by the Trade Secretary, preventing it seeking to bid again for the House of Fraser department store group, which includes Harrods.

In December, 1981, the commission ruled that Lonrho's attempted takeover of House of Fraser was against the public interest. Lonrho subsequently gave undertakings to the Trade Secretary that it would not proceed with the bid. This is normal practice, after an adverse ruling by the commission.

However, last autumn, Lonrho approached the Office of Fair Trading - which negotiates the undertakings on behalf of the Trade Secretary - asking to be relieved of this commitment. No such release has so far been granted by the Trade Secretary.

Mr Rowland, however, apparently felt that Lord Cockfield's decision not to refer the rival bids for the UDS group to the commission was a sign that the Government's policy was now in favour of retail mergers. According to one Whitehall official, Mr Rowland's letter "appeared to be a bit tongue in cheek, since the cases are quite different."

It is understood that no official response has so far been made by the Trade Department to Mr Rowland's letter.

A Trade Department spokesman refused to comment on the basis that private letters to the Trade Secretary were not normally discussed in public.

A spokesman for Lonrho also refused to comment, other than to point out that attempts had been made last year to gain a release from its undertakings.

Recession strikes at 1,900 jobs in the shops

Littlewoods just too down-market

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE DIRECTORS of the Littlewoods Organisation must at times feel relieved that their concern is Britain's largest privately-owned company.

"If they were a public company the shareholders and financial institutions would be baying for their blood by now after their dismal performance of the past few years," said one stockbroker's analyst whose job it is to follow the fortunes of Littlewoods against the day when it finally does decide to go public.

That day, however, seems a long way off following last week's decision to make 1,900 workers from its retail divisions redundant.

The move coincided with Littlewoods' release of its 1982 preliminary financial figures showing that its retail operations made a £1.1m loss (against a £3.2m profit in 1981) on retail sales up by a tenth.

It was only the pools operation - which turned in £10.8m profits before tax (£1.6m up on 1981) - that spared Littlewoods' blushes. Significantly, none of the 1,900 jobs lost have come from the pools business.

The gloom over Littlewoods' Liverpool-based headquarters this week is a far cry from the late 1970s, when profits and sales were leaping ahead. In 1979, for example, group profits were £41.7m, of which some £33.5m came from the retail operations.

At that time Littlewoods' mail order and chain store activities were seen as glittering jewels in the retail sector, eclipsing even the likes of Marks and Spencer.

What went wrong was that Littlewoods' management failed to come to grips with the recession, which struck with a speed and a severity following the VAT increase in 1979 that left it reeling.

Littlewoods' problem was that its dual retailing activities - mail order and chain stores - were both positioned down-market.

"Littlewoods' traditional customers were always likely to be most susceptible to the effects of the recession," points out another Littlewoods-watcher, Mr John Richards, of stockbrokers Capel-Cure Myers.

Littlewoods sells mainly men's and women's clothes from its High Street stores, as well as home furnishings and some food. The stores are bright and functional, giving the clear impression of being both "cheap and cheerful".

Its main rivals are British Home Stores and Marks and Spencer, although there is some overlap with the F. W. Woolworth stores, which also sell clothes and furnishings.

As disposable incomes were squeezed, so Littlewoods' customers had less to spend in its stores or through the mail order catalogues.

At the same time chain stores such as Marks and Spencer were able to persuade shoppers that they were not as far up-market as had

been thought, and some judicious price-cutting reaped enormous dividends for marks in terms of both higher sales and profits.

Marks and Spencer, which has some 250 stores compared with Littlewoods' 110, had a retail turnover in the UK for the year ending March 31, 1982 of just over £2bn and pre-tax profits of £218.4m. Littlewoods' chain stores produced only £453m in sales for 1982 and, although not revealed by Littlewoods, is thought to have been the main cause of the retail trading loss of £1.1m last year.

The comparison with Marks is even more stark on a sales per square foot basis, a traditional yardstick of retail productivity.

Marks is the envy of most retailers with a figure of £303 annual sales per square foot. Littlewoods does not reveal its retail selling space, but trade estimates suggest that its sales per square foot are about half that figure.

Littlewoods' traditional retail strength has been in mail order, where it is number two in terms of market share to Great Universal Stores, but this sector has suffered badly during the recession.

The fierce price-cutting in the past two years as retailers disposed of excess stocks has made mail order catalogue prices look expensive.

At the same time the expansion of credit facilities among retailers has taken the edge off the tradi-

tional credit bonus offered by mail order.

Thus Littlewoods' mail order sales advanced by only just over 7 per cent to reach £702m last year.

Littlewoods' trading difficulties were not helped by the boardroom changes of recent years when Sir John Moores first retired in 1977 - handing over to his son, Peter, for three years - and then took over the reins again before finally quitting in March last year.

Sir John was followed as non-executive chairman by Mr John Clements, who is also chairman of the Unigate group. Three other outsiders were introduced in non-executive roles and Mr Tom McAuliffe was recruited last summer from the Argos stores group as managing director.

Mr McAuliffe, however, quit after only four months in the job, citing "irreconcilable differences" with the Littlewoods board.

Mr McAuliffe's strategy was for a complete shake-up of the stores operation to create discount store chains similar to the K mart operation in the U.S. The other Littlewoods directors, it is understood, felt that this was going too far down-market.

Consequently, after Mr McAuliffe's departure in early December, the board hired outside management consultants - Littlewoods refuses to name them - to suggest manpower cuts.

Decision day for Labour and unions

By John Lloyd, Labour Editor

TRADE UNIONS and the Labour Party will make decisions today on issues fundamental to their future strengthened relationship to government.

These are:

● The structure of the TUC General Council.
● The kind of employment legislation which the TUC will press on future governments.

● The nature of an agreement on economic policy and pay with a future Labour Government.

The first issue is a long-running dispute which still divides unions, generally on a Left-Right basis.

The council's political balance is at stake, and a new system, passed by Congress last September, for automatically allocating at least one council seat to every union with more than 100,000 members, is at issue.

Left-led unions, fearing reduced influence as smaller, generally Right-led unions seem set to gain representation from September, have lobbied hard against it.

They may succeed at today's meeting of the TUC finance and general purposes committee in voting down a paper proposing a change in TUC rules necessary for this system.

The TUC staff paper proposes that the rules be changed to say that only unions or union sections whose executive is not subject to decisions by a higher authority may be represented on the council.

This is designed to head off a move by some unions to affiliate sections separately, claiming they are autonomous, to gain extra seats.

The unions and the party also meet today to finalise a pre-electoral pact between the Labour movement's two wings.

On employment, the TUC has proposed a repeal of the 1980 and 1982 Employment Acts.

The unions and the party are likely to agree on a pay formula including a commitment to involve unions in resource allocation and to raise low pay in return for the unions' "assuming a new responsibility for the planning of real incomes as an aspect of the production process."

BL's computer offshoot on expansion path

BY LORNE BARLING

BL SYSTEMS, the computer systems company that has played a vital role in the modernisation of BL production techniques, is now poised to become an important force in the UK market for manufacturing and information technology.

The company, which has benefited from heavy investment in computer hardware and software by BL, has set itself the target of expansion away from its parent which would make it successful in its own right. The proportion of the company's work outside BL has risen steadily since it was set up by Sir Michael Edwards in 1979 to bring together the computer-related functions within BL, which are now centralised at BL Systems' Redditch headquarters.

This means that production lines as far afield as Longbridge in Birmingham and Cowley, Oxford, are directly operated from six large mainframe computers at the communications and data centre, which contains £14m worth of computer systems.

BL Systems' Redditch headquarters.

An example of profitable return has arisen through BL Systems' computer disaster recovery centre at Preston, Lancashire, where duplicated data and software can be used on another large IBM computer to ensure that car production would not be affected by a fire or any problem at Redditch.

This centre, which has been set up jointly with Atlantic Computer Leasing, one of Europe's largest IBM leasing organisations, was last week offered as a "fail-safe" backup for other companies, and the first three customers, including Guardian Royal Exchange, the insurance group, have been announced.

BL Systems has also developed a wide range of computer technology related to manufacturing and business communications. It is estimated that about 15 per cent of the company's work this year will be for concerns other than BL, and this is expected to rise to at least double that figure by the end of the decade, according to Mr John Leighfield, managing director.

"BL's technology is now very respectable by North American and European standards. We have made a great leap forward and are up with the leaders - and in advance of Detroit in some areas," he said.

Mr Leighfield also believes that it benefits BL as a whole for his company to be seen to be winning blue-chip customers outside the group. He gives Lucas, Tube Investments, British Telecom, Citibank and Cadbury Schweppes as examples.

Turnover of BL Systems is expected to rise to about £3m this year, compared with £200,000 in 1980.

Editorial Comment Page 14; Replacement Rover Page 16



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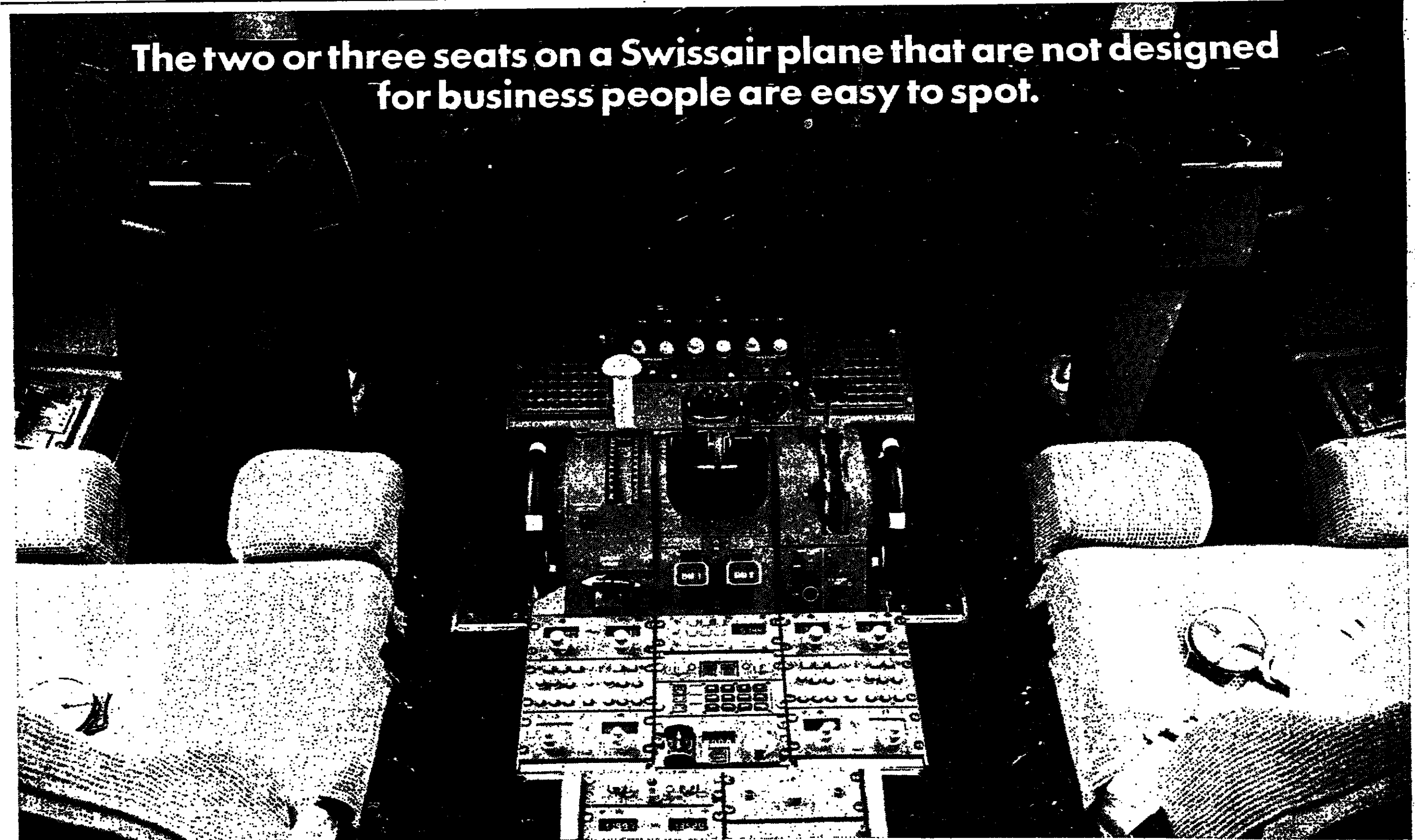
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Handwritten text in Arabic script: "هذا هو الأصل"

BUILDING AND CIVIL ENGINEERING

On the road to Peshawar Engineers go for limited liability

INTERNATIONAL BIDS are being invited by the Pakistani Government for the financing and construction of one of the world's largest road building projects to be undertaken this decade.

The project will cost an estimated \$650m-£750m and involves building a second carriageway on the Peshawar to Karachi road, which runs for 1,540km throughout the length of the country, starting near the Khyber Pass and Arabian border in the north and finishing on the Arabian Sea in the south.

Bidders must be led by a local Pakistani company and also have to include international civil engineering contractors and financiers who will provide \$400m or more of the total cost as a long-term investment. They are being invited to submit bids consisting of a price for construction and detailed design work in one or three stages, together with a rate of interest for the \$400m and a period of up to 16 years for the investment. The Government would like to award the contract this summer.

International contractors believed to be involved in preparing bids include Pauling and Taylor Woodrow from the UK, Dillingham of the U.S. which is already working on Pakistan's Terbeta Dam, John Griggs of the U.S. Imperial of Italy, and companies from other countries including France, Sweden, Korea and Brazil.

Interest in the contract is especially keen because the work will provide contractors with valuable experience in working on a major construction project in Pakistan, in readiness for the country's \$4.5bn Kalabagh Dam project which is expected to go to tender in 1987.

The financing of the project may be affected by support provided by foreign countries for their own contractors although the British Government is not likely to provide any special financial backing because the project would not create many jobs in the UK.

The road, which follows the River Indus in the south, was first mooted ten years ago, but finance was not available. Pakistan also does not have the know-how or equipment to do much of the work on its own, although three stretches totalling 150 km are underway.

"The reasons for the slow progress are inadequate financing and inexperienced contractors in Pakistan," says Brigadier Khalid Amin, chairman of the National Highways Board. "Efforts are being made to create road building contractors in the country but it will take time. The basic weakness is in the management of large highway projects and the maintenance of the equipment. The present utilisation of road building equipment is barely 15 to 20 per cent of the optimum."

The project has not been regarded as a priority by international donors of development aid who are concentrating their resources on energy, rural roads and agricultural projects in Pakistan. The government, however, is determined to press ahead and its decision to ask the private sector to finance the bulk of the cost fits in with President Zia Ul Haq's basic policy of "banning" any new major public sector investment

projects. The government is relying instead on the private sector to fund Pakistan's economic growth.

The idea of the proposed partnership between the government and Pakistani private sector interests has been greeted with scepticism in the country. But serious interest is being paid by the business community here and Mr Mabub Ul Haq, Planning Minister, says he is "thrilled by the response to a new conception in capital project financing." Approaching 90 bids are expected to be submitted by the closing date of April 30 although many of these are not expected to be viable.

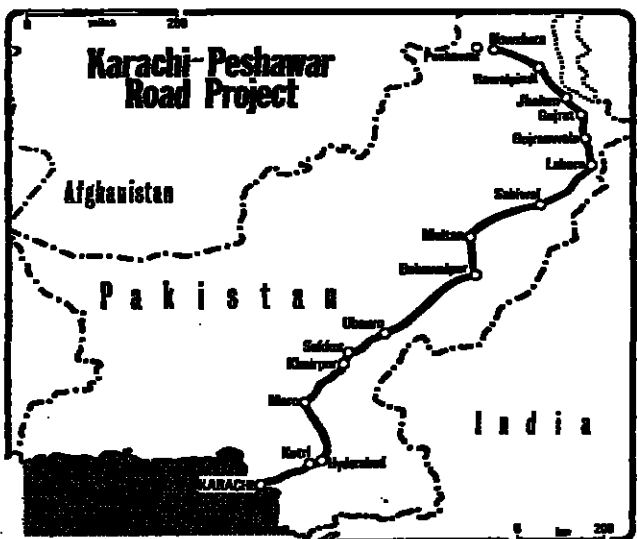
The government is insisting that local Pakistani companies take the lead in each bid and some of the country's long-established family business

and Middle East and talking to foreign contractors.

Gammone (Pakistan) is believed to be interested in the major bridge construction work which may be let as a separate contract. There are six major pre-stressed concrete bridges to be built to standardised designs. The government estimates these will cost \$46m, including \$18m for crossing the Indus at Kotri and \$8m for crossing the Jhelum.

Pakistan's Highway Board staff have prepared basic designs and specifications. Guidelines issued by the Board to bidders say that the government will levy a toll on the road raising \$66m a year. The proceeds would help finance construction after the fourth year of the six-year project.

The government's own investment, totalling about \$240m



houses are showing an interest. A. G. Adamjee, part of the Adamjee family group, is preparing a bid including its own building company, Adamjee Construction, which was set up a year ago and is currently tendering for housing work in Iraq and hospital contracts worth \$500m in Pakistan.

Mr A. G. Adamjee is having talks with contractors from Europe, the U.S. and Japan. Two other large family groups, Habib, which includes Hadri Construction—and Dawood, which owns a contracting company called Descom, are also looking for funds in the U.S.

would start with U.S.\$4m in the first year and rise to \$45m in the fourth year and to \$68m in the sixth. A total of about \$80m in foreign exchange would be needed for the construction, including \$40m for plant, equipment and spares, between \$27m and \$54m for imported asphalt depending on local availability of supplies and \$10m for foreign staff.

The Highways Board intends to reimburse contractors for import duties on plant, and is asking the government for a tax holiday on foreign companies' profits.

JOHN ELLIOTT

£10m work for Laing

Contracts worth almost £10m for offices, new homes and housing repairs have been awarded to JOHN LAING CONSTRUCTION in Surrey, Birmingham and Belfast. At St Nicholas Way, Sutton, a part-nine, part-five storey reinforced concrete frame office building is under construction under a contract worth about \$5.2m awarded to Laing by McKay Securities. Completion is due in late 1984. A four-storey reinforced concrete frame office building is under construction at Guildford Road, Woking, under a £2.2m contract awarded by Merchant Investors Assurance Company, with completion due by March 1984. The Manor Street area of Belfast, a £1.5m housing development for

the Northern Ireland Housing Executive, comprises six bungalows, 54 houses and 14 flats, with completion due by the autumn of 1984. At Castle Vale, Birmingham, a re-roofing contract worth nearly £800,000 has been awarded by the City of Birmingham for construction of new roof structures and provision of insulation and drainage to 495 council houses. Work is due for completion in a 20 week period.

J. JARVIS AND SONS has won five contracts totalling almost £2.5m in the south of England. At Wandsworth Prison major alterations and extensions to the kitchen block are being carried out for the Home Office at a cost of £250,000. In Woking a \$400,000 office block is to be built for Sheston Management in conjunction with the Medical Services Group. Further alterations and additions costing £230,000 are underway at the offices of Honda (UK) in West London.

A \$428,000 factory is under construction for Phillips Yeast Products to replace similar premises destroyed by fire last year. At Hayes, Middlesex, Jarvis are developing a 15 acre site on which initially six warehouse/factory units are being provided at a contract value of £548,000.

CONSULTING engineers, weary of waiting for the laws of liability to be straightened out, are to be permitted to practise under limited liability within the UK as well as abroad. This follows similar moves taken over the last year by architects, and chartered surveyors.

The Association of Consulting Engineers (ACE), whose members were involved in £53bn of overseas work in hand last December 31, against £47bn a

year earlier, has recommended that the change in its articles permitting limited liability should be presented at its annual meeting on Friday May 13, and subsequently to a full postal vote.

ACE voiced its concern on delays on liability law in February of last year. It saw dangers, not only to its own members but also to the general public who, it said, might be "starved of innovative developments and are being faced with the increasing hidden costs of protective insurance."

Now, says the Association's secretary, Major General Peter Pelleran, it acknowledges first that latent damage law is not going to be changed in a hurry; and, second, that when the law is changed, it may not operate in favour of the engineer.

General Pelleran said that ACE is prepared to discuss limited liability with individual members, but not to advise them whether they should opt for it.

Meanwhile ACE reminds members that because claims can be made against individuals, consulting engineers will remain liable for personal negligence affecting third parties. "In this," says ACE, "they are no different from other members of the community."

WILLIAM COCHRANE

Contracts worth over £14m awarded to Norwest Holst

Contracts totalling £14.26m have been awarded to NORWEST HOLST. The following is a selection of the larger jobs.

A £1.2m contract for work on the Upton bypass has been awarded by the Merseyside County Council. Work includes general clearance, drainage, 2 km of single carriageway, two roundabouts, two junctions and landscaping. The Greater Manchester Council has awarded a £1.2m contract for the widening of Princess Road within the cen-

tral reservation, of the existing 2.3 km dual carriageway. Construction includes flexible surfacing on the existing road surface, reconstruction of foot paths and associated drainage works.

A £1.6m contract from Bodelyke Keys for the conversion of a department store to form 16 retail units, ground floor mall and a first floor market hall in Commercial Road, Bournemouth. A £1.127m contract from British Telecom (Wales and the



Mr and Mrs Austin Stokes (left) are looking forward to meeting the Lord Mayor of Birmingham today when he officially opens, as a museum piece, the house that was their home for 16 years. Then it stood in Boat Lane, Yardley, but now it has been rebuilt at the Avoncroft Museum of Buildings near Bromsgrove. (Director Mr Michael Thomas—right).

The Stokes' home was a "prefab" once a common sight in all major cities, and their particular Avon Mark V prefab is still in excellent condition. Originally built by Taylor Woodrow Avon, the prefab has been furnished as far as possible with items appropriate to the post war years of austerity.

Restoration has been sponsored by the Taylor Woodrow Group assisted by grants from the Science Museum and a local charitable trust. It will be open to the public, together with a working windmill and several other buildings, tomorrow. There were 21,000 prefabs still in use in England, Wales and Scotland in 1974, the last year for which the Department of the Environment has figures — probably only half this number still exist.

Prefabs were introduced under the Temporary Housing Act of 1944, and were described as two-bedroom bungalows of 650 sq ft, with an estimated life span of 10 years.

The DoE points out that the life span related to the limited living space which was not intended to provide permanent homes, rather than the estimated life of the prefab as a structure. There were a total of 124,455 prefabs built in England and Wales, and 22,691 in Scotland, most of them between 1945 and 1948.

TONY FRANCE

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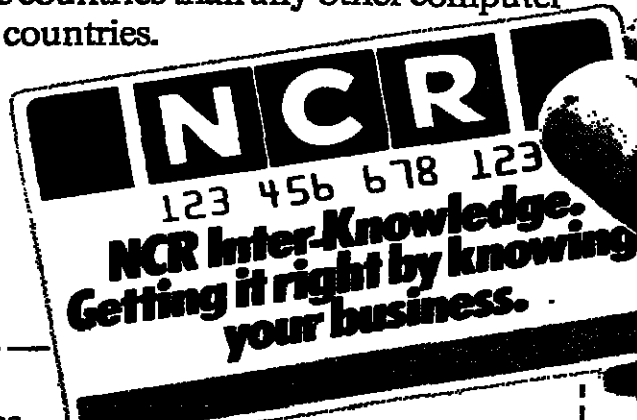
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TECHNOLOGY

WIRING UP BRITAIN FOR TELEVISION AND DATA

Rediffusion's cable star is born

BY GEOFFREY CHARLISH

AFTER WHAT has clearly been a concerted effort at Rediffusion Engineering's research centre at Kingston-upon-Thames, the company has arrived at its particular conception of "wired Britain."

It is a coaxial cable system based on the so-called "switched star" approach and has been named, for the time being at any rate, "System Eight." It is certainly the most sophisticated approach to be seen so far in the UK in a practical, engineered form.

Mr Richard Dennis, Chief Executive Officer of Rediffusion Consumer Electronics, emphasises that the system can use optical fibre if necessary. "At the moment it is expensive," he said at the Kingston demonstrations.

The nerve centre of System Eight is a central computerised switch serving up to 50,000 premises. This central controller accepts television channels from the terrestrial transmitters, from satellite ground stations and from other video and data sources such as banks.

Radiating from this centre will be four main trunk cables each consisting of six coaxial cables carrying five TV channels each, yielding the total of 30 channels allocated by the Government to the service.

At appropriate points along the trunk routes "data concentrators" are to be installed. From these, sub-trunk cables will radiate to feed up to eight local switching centres. Finally, each of the local switches will radiate up to 64 coaxial cables to premises and each of those will take three channels into each house.

At the house or office the cable makes its final division into three further cables, each supplying a single TV receiver with one chosen channel. For each receiver the subscriber will have a small wall-mounted key pad and display for channel selection and data entry, capable of remote operation by a hand-held infra-red unit of the kind used to operate TV sets.

All the incoming channels, TV or data, are present only up to the local switch. When the subscriber chooses a channel, a simple message goes back over the local cable to the data concentrator, which then tells the appropriate local switch which three channels should be going into that house. In fact, all the

subscribers' units are electronically polled many times per second by the system to pick up new instructions.

Thus, all the channel management outside the subscribers' premises, cutting system costs according to Rediffusion. So much for the basic technology. What it all means for the user is, if anything, even more intriguing.

For example, channel choice is not based on printed programs or rapid user switching between channels to see what is on. Instead, the viewer can see all the channels in miniature on a 5 x 5 mosaic "choice panel," each tiny picture carrying a channel numeral.

Rediffusion has some interesting ideas as to how the 30 channels would be deployed. The first 15 would be available to all subscribers. Channels one to four would carry the BBC and ITV programmes, five might be some distant TV channel, while six would be a satellite transmission.

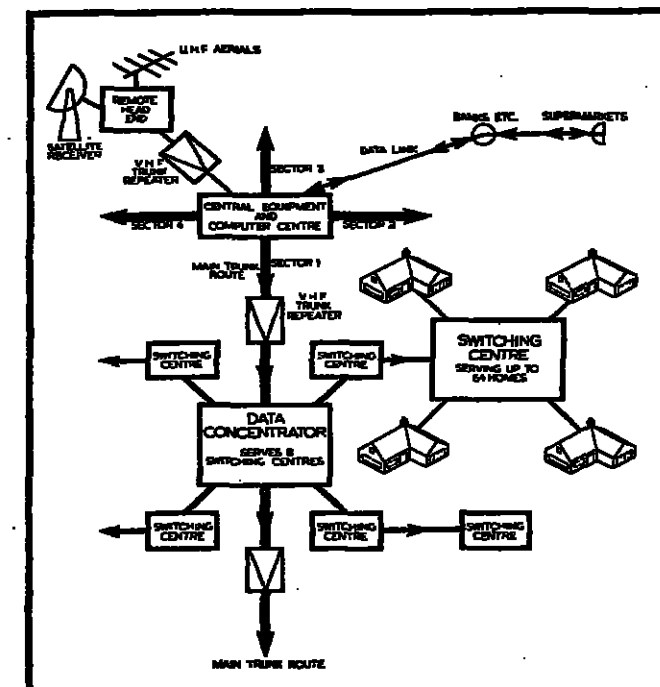
The company believes that as many as eight channels might be aimed at specialist women's interests, while another two would be for young people. Others could cover old films, travel, adult literacy and local government, says the company.

A further ten channels would be premium channels, which would be specifically billed (and there is a technical facility for doing this). Into this category would fall new films, special sports events, the arts, particularly satellite channels, 24 hour news and business/financial channels.

System Eight will also be able to carry any higher definition TV that might develop (1125 lines for example) without any reduction of the channel capacity.

A good deal of the Kingston site is taken up with full scale demonstration rooms in which the various user facilities are being shown. Some of the hitherto rather theoretical ideas like telebanking have been brought to life, albeit with a simulated bank.

Such facilities need a discrete return connection from any individual subscriber to bank, building society, public utility or whatever, and Rediffusion techniques for the purpose. But there is an important



difference from ordinary teletext. There are only a few spare TV picture lines available for transmission purposes which restricts the data rate so that a user has to wait, on average, some 20 seconds before he gets the frame he has keyed.

The Rediffusion system is called Cabletext and because of the abundance of channels, a whole TV channel bandwidth can be employed to transmit frames, reducing waiting time to virtually nil.

In practice, each subscriber has his own Cabletext frame number plus a personal identification number (PIN). To perform a transaction he keys the number in whereupon the receiver he is using "captures" his personal frame upon which he can enter data.

The frame would vary to suit the business to hand, so that the user might pay his gas or electricity bill, select items for purchase that were being shown on one of the dedicated TV channels, place a bet while watching the TV broadcast from the racetrack—the Cabletext alphabets would be superimposed on the picture as they are with teletext. Using a new kind of Cable-

text TV receiver that Rediffusion has developed, four pages can be captured and stored rather than the single page of normal teletext. Thus, another user the company foresees is downloading of personal computer software from some central store of programmes. In theory this could obviate the use of expensive magnetic storage for the personal computer.

System Eight has many other tricks up its sleeve. For example, on one of the three incoming home channels, a doctor for example might receive specific medical information from his surgery or the hospital. But, by simple key depressions he could prevent any other member of the household from looking at it when he is out. He uses his PIN and a special "lock" number. Policemen could have similar facilities.

Emergency messages could be flashed on all subscribers' screens, sales managers could contact their salesmen—the list is considerable.

Richard Dennis believes he has "a trail-blazer for cable world-wide."

FIGHT FOR COPIER MARKET

Rank's answer to Eastern challenge

THE RANK XEROX answer to the Japanese challenge in the middle volume (5,000 to 25,000 per month) copier market, the new 1045 series, owes much to a concerted, ultra-thorough design approach at the company's main UK centre at Welwyn Garden City in Hertfordshire.

The all too familiar Japanese weapon of cost reduction and higher reliability versatility has been countered by the Welwyn team under engineering director Jack Fryer. The result is a series of machines with a bottom-end price of under £6,000 operating at 35 copies per minute. They can copy virtually any original regardless of colour background and they "hold the user's hand" at all times via a 32-character display screen. They are unlikely to jam or go wrong.

Any fault that does develop is immediately diagnosed by the machine's microprocessor and shown on one of 65 possible messages on the display—in almost any language to suit the sales area.

The micro looks after almost any action the machine or operator can take and a future team is continually examining new possibilities.

For example, later models will probably keep a check on the number of copies each user has made and also will be able to find out how much each of the machine's facilities has been used, for market research purposes.

Jamming risks

In the basic version, originals up to 34" size are placed on a stationary platen and copies are delivered to a simple catch tray. Reduction ratios of 71 and 62 per cent are offered as well as same-size copying. Thus, A3 documents can be reduced to A4.

Two copying paper trays (A3 and A4) are moved to supply a single-feed head as demanded—rather than having fixed trays feeding two heads—cutting costs and reducing paper jamming risks at the same time.

Options include an input document handler into which originals are simply posted and a 15-bin sorter, a collating unit and even a device that staples collated sets together.

The 1045 is built around three major die castings up to 2.5 feet square, with a truly international flavour: they were designed at Welwyn, and are cast in Germany, machined at Micheldean in Gloucestershire with tooling from Norway. Very little seems to have been left to chance in the 1045 design. For example, field service engineers were in at the start, to design-in maintainability, and all the teams involved went on a value engineering course before they started.

Testing has been exhaustive, with over 1000 copies produced under all the environmental conditions likely to be encountered in service, from "dry arctic" to "wet tropical." People have even been employed to ill-treat the machine on a planned basis.

With the whole of the 10 Series now launched, there is clearly an atmosphere of expectation at Welwyn where the big electronics plant equipped, for example, with a dozen Teradyne L125 automatic testing machines, is hungrily awaiting a new flow of work.

Materials.

Asbestos alternative

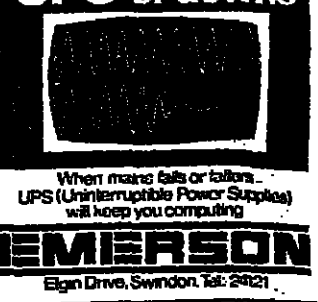
AN ALTERNATIVE to asbestos has been developed by Imperial Chemical Industries. Called "Fortress 12," the material is a conventional non-woven glass fibre coated with a refractory aluminosilicate sheath. It is claimed to match asbestos tissues in thermal and mechanical properties and to be a lower cost alternative to ceramic fibre tissues.

A flexible product, halfway between paper and cloth and supplied in rolls, the fibre is said to show exceptional fire and flame resistance when used as a facing or barrier material. It also helps to suppress smoke generation from other materials.

Because it retains strength and integrity at high temperatures, it can contribute to the structural integrity of laminates and composites well above their normal operating temperatures. Fortress 12 will not normally be used on its own but, like the asbestos products it can replace, it is more likely to be employed as a facing or interlayer in composite materials.

Likely applications will include fire barriers in aircraft, fire resistant facings for plastics and foams and heat bar-

UPS or downs



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Packages Softest for Tandy

SOFTTEST of Ramsey, Hampshire has produced a package which allows a low cost Tandy four colour printer (a mere £149) to be interfaced to a Sinclair ZX81 (£49.99) or Spectrum (£125 for 16K). The package costs £25. Dr C. E. Fernando who developed the package notes that simple software commands allow the choice of red, blue, green or blue colours and points can be plotted to within 0.2mm resolution. A continuous roll of paper 96mm wide is used and up to 80 characters can be printed across the width of the paper. Softtest is at 10, Richmond Lane, Romsey, Hants.



A. After sets up the film dual head roll test machine at Dunlop Aviation in Coventry

BOND DRAWINGS

KINGDOM OF NORWAY US\$25,000,000
5 1/4% 20 YEAR EXTERNAL LOAN OF 1984
HAMBROS BANK LIMITED hereby gives notice that in accordance with the terms and conditions of the above loan, the redemption for 13th May 1983 has been effected by the purchase of US\$25,000,000 (nominal) and the under-mentioned bonds amounting to US\$1,741,000 (nominal) were drawn on the 8th March 1983 for redemption at par. The outstanding balance after the 13th May 1983 redemption is US\$2,749,000 (nominal).

BONDS OF US\$1,000									
12	23	35	71	81	8322	8401	8432	8454	8455
101	109	120	120	107	8456	8461	8462	8463	8464
110	111	110	100	270	8465	8466	8467	8468	8469
111	111	110	100	270	8470	8471	8472	8473	8474
112	112	111	101	271	8475	8476	8477	8478	8479
113	113	112	102	272	8480	8481	8482	8483	8484
114	114	113	103	273	8485	8486	8487	8488	8489
115	115	114	104	274	8490	8491	8492	8493	8494
116	116	115	105	275	8495	8496	8497	8498	8499
117	117	116	106	276	8500	8501	8502	8503	8504
118	118	117	107	277	8505	8506	8507	8508	8509
119	119	118	108	278	8510	8511	8512	8513	8514
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121	121	120	110	280	8520	8521	8522	8523	8524
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124	124	123	113	283	8535	8536	8537	8538	8539
125	125	124	114	284	8540	8541	8542	8543	8544
126	126	125	115	285	8545	8546	8547	8548	8549
127	127	126	116	286	8550	8551	8552	8553	8554
128	128	127	117	287	8555	8556	8557	8558	8559
129	129	128	118	288	8560	8561	8562	8563	8564
130	130	129	119	289	8565	8566	8567	8568	8569
131	131	130	120	290	8570	8571	8572	8573	8574
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144	144	143	133	303	8635	8636	8637	8638	8639
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146	146	145	135	305	8645	8646	8647	8648	8649
147	147	146	136	306	8650	8651	8652	8653	8654
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157	157	156	146	316	8700	8701	8702	8703	8704
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186	186	185	175	345	8845	8846	8847	8848	8849
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189									

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

"THE FRENCH are probably the champions at keeping alive companies in difficulties, using a whole series of mechanisms," says Jacques Mayoux. He should know, for, until he became chairman last year of Société Générale, the state-owned bank with traditionally the strongest links with industry, the 58-year-old Mayoux was head of the much troubled, and now nationalised, steel group Sacilor.

"The measures can be effective in cases where companies which would be condemned by purely financial criteria can be saved from failure, and their human and technical resources prevented from going to waste. But there are other cases of companies which simply drag on," he says baldly.

The shrewd, tough-minded and loquacious Mayoux — he thinks nothing of delivering 10,000 words during an interview over breakfast-time coffee and croissants — is at the centre of France's complex system of industrial intervention.

He has plenty of experience — from diverse vantage points — of the delicate system of arrangements by which the Government pulls financial levers to rescue companies in trouble or promote national economic interests.

He is independent-minded enough to criticise openly some aspects of the Socialist's policies. But he is also able to set them in the perspective of traditional interventionist attitudes in France.

As some free market-oriented Anglo Saxons frequently need reminding, intervention as a policy tool in France was not suddenly invented with the election of President Mitterrand in May 1981.

But partly because of the deepening economic crisis and partly because of the socialists' preference for direct methods — notably the sweeping programme of nationalisations last year — the banks have been drawn increasingly into efforts at corporate restructuring.

In a country where the bulk of the commercial banking system is nationalised (Société Générale, along with the other two of the Big Three, Banque Nationale de Paris and Credit Lyonnais, were taken over in 1945; most of the rest last year), Mayoux knows that government directives are something he has to live with.

As the recession has lengthened, the banks have been called in by the Government to help bail out an increasing number of companies in distress by rescheduling debt, agreeing new loans or even by taking equity participations. The list of companies recently helped in this way — though

A banker's role in state corporate rescues

David Marsh talks in Paris to Jacques Mayoux, the president of state-owned Société Générale

often with a tough rationalisation plan involving work force cuts as a *quid pro quo* — is impressive.

It includes Pociain, France's number one construction equipment maker, Frouvost, the biggest textile group, and Bidermann, the country's largest clothing maker. The list is not confined to French companies — it takes in, significantly, Massey Ferguson, the most important maker of agricultural machinery in France, and the French operations of the Dunlop rubber group.

In discussions with the Government over industrial restructuring, Mayoux prides himself as standing up for realism. "The real problem is that, at a certain moment, the bankers who understand industry can say 'No' to a Minister. That doesn't mean: 'I'm against this particular industry.' Rather it means: 'I'm not going along with this financing: I would like the project to be reconsidered.'"

Mayoux's ability and willingness to speak out are reinforced by his long banking and industrial lineage going back well before the days of the Giscard government. He was director general of the semi-state farmers' co-operative bank between 1963-75 before heading Sacilor between 1978-82.

He puts his finger with clinical precision on weaknesses in the present Government's industrial policies.

Last year's wide-ranging nationalisations of key industrial companies inevitably, he feels, slowed down decision-making. "The fact that chairmen and their teams changed everywhere was bound to have an effect. When you have got a company well in hand, you can make decisions rapidly. When you've only just arrived and you don't know the ropes, it can take between a year and a year and a half before you are really in control."

The Socialists' preference for across-the-board aid for domestic industrial sectors is summed up by the pet phrase of Jean-Pierre Chevènement, the Minister for Research and Industry, who says: "There are no condemned sectors, simply outdated technologies."

This, Mayoux believes, is somewhat too ambitious. "It is a fact that there is competition, whether you like it or not, between the new and the traditional industries. It is difficult to tackle both at once."

"Therefore, perhaps the policy of the 'market niche' (the more discriminating industrial policy practised by the Giscard government) was too selective in the past. But the policy of 'reconquering the

domestic market,' of being present in all sectors is, I believe, equally not right."

Choices have to be made at a certain moment. It is inconceivable, if there is not enough adaptation of industries which have to adapt, then resources are taken away from the modern industries."

Mayoux also has firm views on the protectionist tendencies implicit in parts of the Government's policies. Banks are particularly exposed to "buy French" pressure over electronics as part of the Government's attempts to foster the national computer company, CIT Honeywell Bull, against strong competition from IBM.

"One of the tendencies in France, part of the intervention of the State, is to promote the 'buy French' solution. One sees that in the bank — it is necessary to buy national equipment and so on. The drawback is that people who are in a preferential position — it's a bit like the case of ICL in Britain — do not always exert themselves as much as they should."

"I believe certainly that priority should be given to national interests. But it is necessary to be terribly tough with the companies, to make sure that they make sufficient effort to deliver effectively."



not knowing the company — and I signed," he recalls. "Afterwards, I looked at it properly, only afterwards. And I froze a series of investments, purely and simply. But it is still evident that in 1978 there was a whole series of investments which were, I would say, unhealthy, but which were kept going for political, psychological or social reasons."

Mayoux has no illusions about the scale of the political and economic conflicts when it comes to laying off surplus workers.

"From the human point of view, to have unemployed workers in the factories themselves — people who work to produce deficits — is obviously better than to have them queuing up at the labour exchange. But from the industrial point of view, that's catastrophic — it's better to have the unemployed workers outside rather than inside the companies."

"Because outside, they do not get in the way of innovation and progress. If one can't carry out progress within the factory, finding new production methods and so on, then, little by little, everyone becomes demobilised."

Despite his clearly-expressed doubts — for instance about the lack of sufficient progress in restructuring parts of the newly-nationalised companies — Mayoux sets some signs of greater realism in industrial reorganisation.

In the just-announced financial restructuring of Massey Ferguson's French operations, his bank is playing a leading role in providing a \$48m aid package being put up by the Government and financial institutions. The plan — which will involve job cuts — marks "a change of attitude," says Mayoux.

At Massey's factory at Marquette in northern France — which he points out is close to Lille, the constituency of Pierre Mauroy, the Prime Minister — "the workforce is being reduced, although at one stage it was planned to be maintained as it was."

Another, more important, example, he says, is Motobecane, the loss-making French moped company which filed for bankruptcy last month in the middle of the campaign for France's municipal elections.

"The Government racked its brains to think of ways of saving it. But the Finance Ministry arrived fairly quickly at the opinion that it wasn't possible. And industrially not reasonable. It is remarkable that, during an election period, a company of that size is allowed to go bankrupt. That's a new phenomenon."



Eleanor Brushwood: "City Women's Network helps you work through a practical solution to a problem"

The old-girl network

WHEN Eleanor Brushwood was a schoolgirl in Connecticut, she never had any doubts about her future. "It was clear to me from a very early age that I'd have a full-time career. I never thought of doing anything else."

Now, at 31, she is one of the youngest associate directors of Merrill Lynch International Bank, and the most senior woman in the London division.

But it was not without difficulties. At Harvard Business School, where she took an MBA, the girls were outnumbered eight to one. "It was my first exposure to co-education," she says, "and it was a real shock. The majority of the students were very suspicious. They did not think you had a right to be there. I'd never faced any discrimination — I just assumed I could do what I wanted."

After Harvard, she joined Bankers Trust International and three years ago came to London to work for Merrill Lynch. Though American firms tend to be more used to career women than their British counterparts, discrimination still abounds. "You have to make it clear to the people you work with that you want a career too," says Brushwood.

"Women do have to be better at what they're doing than men. It's going to be a while before it changes."

But as chairman of the City Women's Network, she might help to accelerate that change. The CWN was started up in the mid-1970s by a group of women involved in shipping who regularly met for lunch. It rapidly expanded and now boasts over a hundred members. Prospective members need to have worked in a professional

capacity for about five years — "people who have the determination to stick with it." All have a degree or professional qualification and most work in the City, though there are also representatives from journalism, advertising and industry.

In an informal way, CWN acts as an old-girl network. Members can help each other in their work, but can also provide moral support. "CWN helps you work through a practical solution to a problem that is not just yours," says Brushwood.

Once a month, there is a CWN lunch, often with a guest speaker. Male speakers, apparently, are sometimes discouraged to find themselves so outnumbered — "they keep looking around for another man."

Volunteers from the network visit schools and universities to give talks about careers for women, and the network also campaigns actively for equal opportunities. As Brushwood points out, "The financial district has a lot of clout and is listened to very closely."

Merrill Lynch allows executive meetings of the CWN to be held in its boardroom. Says Brushwood, "It's been a real surprise for them to see 14 women trooping in."

She neatly summed up the philosophy of the group as she left for her afternoon's work in Eurobonds: "We have some extremely radical and some very conservative members, but most have a strong belief that they have a right to be where they are."

"City Women's Network, 55, Coleman Street, London, EC2. Mary Ann Sieghart

AUGUST 6TH, 1982 AN IMPORTANT EVENT IN THE HISTORY OF ITALIAN BANKING.

This is the date Nuovo Banco Ambrosiano was established by seven of Italy's prime banks*, who subscribed to its share capital of 600 billion Lire (approx. U.S. \$428 million) fully paid-up. The combined balance sheets of the seven banks total more than 100,000 billion Lire (approx. U.S. \$71,000 million) — a significant figure which testifies to the importance of this event in the history of Italian banking. Nuovo Banco Ambrosiano controls two important banks which operate in the North of Italy: Banca Cattolica del Veneto, Vicenza and Credito Varesino, Varese. With these banks, total deposits of the Nuovo Banco Ambrosiano Group come to more than 7,000 billion Lire (approx. U.S. \$5,000 million). Full banking service is assured with its 360 branches. Although these are mainly located in northern and central Italy, their operational capacity covers the entire country. Abroad, customer's needs are met thanks to a global network of over 1,600 correspondent banks in 147 countries.

* Banca Agricola Commerciale di Reggio Emilia, Banca Nazionale del Lavoro, Banca Popolare di Milano, Banca S. Paolo - Brescia, Credito Romagnolo, IMI - Istituto Mobiliare Italiano, Istituto Bancario San Paolo di Torino.

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THE ARTS

Architecture

Colin Amery

Honouring the old king

Without Sir Henry Cole there would be no Royal Albert Hall, no Victoria and Albert Museum and South Kensington as a name on the map would not exist. He was the first director of the South Kensington Museum which he built up into a great centre of art and industry, starting off with a modest selection of objects bought from the Government after their display at the 1851 Great Exhibition. Without Cole the Great Exhibition would not have been the international event that it was—his success at persuading a very diverse group of 1,400 exhibitors to share the space in Hyde Park was a triumph of diplomacy and sheer hard work. Like so many people who actually get things done, Cole was highly unpoplar.

He has never been properly commemorated for all his labours and when the Queen followed the footsteps of her ancestors to South Kensington on Thursday to name and open the Henry Cole Wing of the Victoria and Albert Museum it was a long overdue recognition of his achievement.

The Henry Cole Building, which is the first extension of the V. and A. for more than 70 years, will house the Department of Prints, Drawings and Photographs and Paintings. It is a remarkable consolidation of more than a million works, and putting them together in one identifiable unit frees other space in the museum and marks the important and successful beginning of a better use of the site.

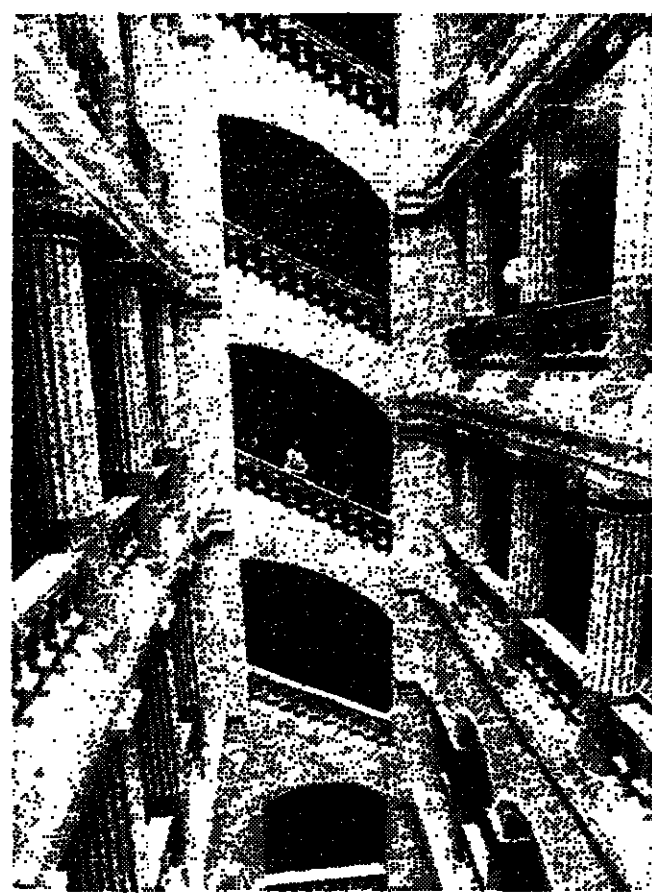
The Cole Wing stands on Exhibition Road and is best known for its typically South Kensington style—dark red brick and light beige coloured terra cotta decoration. It was designed by Major General Scott of the Royal Engineers but it has some distinctly Cole touches. The most imaginative of these is the Italian loggia.

The twin bogies of cash and bureaucracy have bugged the progress of the museum. As long ago as 1974 the Department of Education and Science cut its allocation of funds by the film radically affecting the plan to use the Huxley Building as a new centre for the V. and A.'s remarkable and largely invisible Indian and Oriental collections. At that time an upper link gallery was planned to house the long awaited and much needed Twentieth Century Primary gallery. In May 1975 the Historic Buildings division of the Greater London Council objected to plans to demolish the great staircase—the one particularly distinctive and architecturally distinguished element of the building. This necessitated a complete rethink as the retention of the stairs meant that there was insufficient space to house the Indian and Oriental exhibits.

These are quite amazing in scale—there are doorways and fragments of Indian buildings as well as a mass of smaller objects. The decision to retain the staircase and use the, now renamed Henry Cole Building, for Prints and Drawings Paintings and Photographs was made in 1978 and but for outbreaks of the new galleries would have been opened a year ago.

Adapting the former school of science into a series of galleries and storage spaces has been carried out by the Museum and Galleries Group of the Government Property Services Agency. They have made a success of the conversion but, like so much of their work, it seems to be governed by regulation rather than inspired by a desire for beauty.

The entrance to the wing is from the Exhibition Road side of the museum, and the first space you enter is the bookshop and orientation area. This has a mildly high-tech tone perhaps prompted by its proximity to



The staircase of the Henry Cole Wing.

Painted in 1824. This is mounted on a drum so that you can stand inside it and look at Rome from a uniquely advantageous viewpoint. It stands in a darkened space and arriving upon it is like seeing Rome for the first time on a spring day.

The new Print Room reckons to find you any print from the collection within ten minutes. It is a handsome room with high ceilings and substantial old fashioned furniture. The top floor of the new wing is top lit and will show principally contemporary and school of landscape painters. This collection was given to the museum by the artist's daughter, and there are more than 100 oils alone.

Also on this floor is a small coffee room where standards collapse suddenly. The coffee comes from a machine and there is no access, foolishly in my view, to the open loggia. Bureaucrats fear that children will leap to their deaths or throw coffee on the passing show. Not exactly what Sir Roy Strong wanted when he promised us all "Martinis with the Bellini".

The Grand Staircase is a very impressive space and one that certainly should never have been threatened with demolition. This collection is a selection of works from the museum on the subject of Art in Ordinary Houses.

Marilyn/Adelphi

Michael Coveney

The exclamation mark is there, not miss. This truly lamentable musical by Jacques Wilson (book and lyrics) and Mort Garson (music) is yet one more leaden exercise in necrophilia hagiography that sets out to explain the tragedy behind the legend of Marilyn Monroe and ends up, like they all do, jumping on the grave.

It is all symptomatic of the most dreadful type of revenge we take on stars whose quality we are not quite able to define. And, naturally, we wait until they are dead. The director and choreographer of Marilyn! is Larry Fuller, who worked on *Evita* with Hal Prince. His work here is an omelette without the Prince, a pretentious and finally insufferable mixture of randomly organised ingredients tracing the rise and fall of little Norma Jean via three marriages, a modelling agency, an affair with an agent, and squabbles with the board of 20th Century Fox.

We start with a promising ensemble number in which all interested parties, including the dentist and the girl next door, sing their heads off in a spirit of competitive reminiscence. For a while it seems as though David Hershey's design of moving camera cranes, descending gantries and general film studio hardware, all bathed in his own cunning lighting, will fix the show in a memorable style.

On one gantry is Marilyn's mother, consigned to an asylum. On the crane is a David Essex clone (John Christie) who is cast as all-knowing critical Che



Stephanie Lawrence

rather than of serious investigation of the qualities she embodied.

The musical direction of Ray Cook is, as usual, absolutely first rate, and some of Bill Byers's orchestrations do nothing but flatter the anonymous score they serve. But the evening as a whole does little honour to Monroe's fame and suffers from the fatal inability to make any resonant connection with the Mephistophelean Svengali who hovers above it. The point, perhaps, is that the camera was telling lies all along. And no one wants to make hit musicals out of the seduction of deceit. Or the deceit of seduction.

Romantic Comedy/Apollo

B. A. Young

I never heard anyone puncture his own play so neatly as Bernard Slade. "You take out all the charm and sentiment, and substitute jokes," says one of his characters, and this is just what he has done.

The simple story tells of the fluctuating love between successful playwright Jason Carmichael and his collaborator Phoebe Craddock. Jason, played by Tom Conti through a small but pleasant range, takes on Phoebe to replace his former partner when she shows him her first play. "You don't know how to construct a scene, and your dialogue is stilted," he tells her, and clinches with her at once. Is he in love? Certainly he doesn't say so for another seven scenes, encompassing 15 years, during which he gets married to a politically ambitious wife and has two children. True, he goes to bed

with her twice, but it doesn't go very well either time.

Phoebe, to tell the truth, is a buffoon. She wears a blue tam o' shanter on the side of her head, and Pauline Collins makes her look as innocent and juvenile as she was in the advertising agency in *The Happy Apple*—until you see the firm muscles round her mouth, that belong to the Vermont schoolteacher she really is. She is given curious personal habits, either by Slade or Michael Attenborough, the director, to ensure that we never take her seriously until the last moment. And even then there is no sign that she has grown up.

Jason has funny ways too, like shouting to himself that he has never been so embarrassed in his life, and jumping up and down to prove it until someone—Phoebe, of course—comes in

to embarrass him still more. For Mr Slade is determined to keep us laughing, by hook or by crook. "Would you like a drink?" "Please." "Scotch?" "It doesn't matter, I don't drink." Jason's wife Allison (Valerie Holliman) and his agent Blanche (Jan Holden) don't get funny lines like these, but in spite of their respective functions they are unimportant people.

Well, quite a lot of the jokes are funny in the familiar pattern of Broadway comedy, and the playing is enjoyable, and Joe Vane's set is handsome enough, though I couldn't believe that a successful writer would have nothing on his bookshelves but lines and lines of old uniform editions of what look like the classics, and not a sign of current writing, not even a few reference books.

Peter Schaufuss/Covent Garden

Clement Crisp

La fille mal gardee has not been seen at the Opera House for over two years. On Friday night it burst onto the stage like a puppy let out after being too long confined: there was an air of scampering, dashing, about eagerness which substituted vivacity for humour, and energy for style. Tails were frantically wagged, and there seemed too little of that innocent pastoral humour that sense of a love-story told as a truthful Molierean comedy, which has usually been the Royal Ballet's way. Yet on its own exuberant jovial terms, the performance had vitality of a hectic, anything-for-a-laugh kind.

Lesley Collier is a Lise of great technical resource. No choreographic demands can disconcert her, and it is well within her powers to display that sweet and unforced ease which was Nerina's (Nerina, like Galli Curci, made colouratura a natural and happy expression of feeling), instead of the brilliant-out bravura she used on this occasion. Peter Schaufuss, a great artist, is to repeat the "double" he brought off when the National Ballet of Canada danced *Fille* at Covent Garden in 1979, by appearing as Alain as well as Colas.

His view of the hero is built on quick, light dynamic and quick light, dramatics: his speed in the corn-diel solo the clarity of his dancing and the detail of his playing are always happy, alert. But the interpretation which remains the yardstick for the production is, significantly, that of Leslie Edwards in his created role of Thomas. Around him characterisations (and I dare hazard, choreographic nuances) have been distorted, tricked out with extra effects and appeals to the audience to laugh at

Opera in America

Andrew Porter finds a Handel the world has been waiting for

Nicholas McGegan—well-known in London for playing Philidor's defence in a series of four productions at Washington University in St. Louis, Missouri, and there he has just put on a production of Handel's *Orlando* such as the world has been waiting for. Scenically, it's the opposite of the one from the space-age *Orlando* that the young genius Peter Sellars staged in Cambridge, Mass., a year ago. But the poles are joined by an axis of belief that Handel is a great composer and dramatist whose operas don't need cutting or shuffling. Have any big-house Handel productions lain on that axis? In Ottawa's *Rinaldo* last year, which comes to the Met next season, only 14 of the 31 arias were done complete; in the New York City Opera's *Cesare*, only three of the 31.

Both directors proceed in the further belief that the composer's scenic instructions should be fully observed. When Zoroaster waved his wand in Act 1, a fountain duly popped up to conceal Medoro—but in Cambridge it was a modern steel drinking-fountain complete with Dixie cups; in St. Louis, a Baroque affair with glittering tinted jets. At the end of Act 2, Orlando, who is a sorcerer, respectively, a space rocket and a wand-drawn chariot. Both directors eschewed verismo in favour of boldly formalised movement and gesture; but where Mr McGegan sought to animate the old plot and enact the 18th-century thespian

manuals, Mr Sellars used modern analogues with a repertoire drawn from muscle-beach poses for heroism, scatty finger-snapping for frivolity, and so on.

Mr McGegan's *Orlando* is the most complete and integrate essay in Baroque reconstruction I have encountered. The stage is lit by a warm glow of simulated candlelight. The sets, designed by Scott Blake, a junior student from Tennessee, are wings in painted perspective before a backdrop. Because the stage has no side space, they move vertically, not horizontally, but the effect of one scene swiftly concealing or revealing another is recreated. The band, 24-strong, including three harpsichords, and assembled from the Toronto ensemble Tafelmusik and the university's Collegium, is not plunged into a modern pit but is disposed as in the old prints. The continuo and obligato players can see and hear and take their cues directly from the singers. Mr McGegan presides at the central harpsichord, and the players are virtuoso, and the beauty, eloquence, and variety of Handel's scoring is revealed as it never can be by a modern orchestra.

Castratos, Winton Dean re-

marks in his *Handel and the Opera Seria*, are just about the one facility that an American university cannot provide. Orlando, a Senesino role, is sung by the young New York University student Drew Minter. Like Senesino in Quantz's account of him, Mr Minter has a clear, sweet, and equal alto voice, a masterly manner of singing, and an excellent shake. He is affectionate (Orlando is affectionate), and emotionally, it treads love's mazes with psychological precision, delicacy, and passion. Theatrically, it can be—and here was—a delightful adventure for the senses. Our professional companies have had much to learn about Handel. (The City Opera has announced an *Alicia*, produced by Andrei Serban, for next season.) I trust that the lessons taught by this uncut *Orlando* (which lasted less than three and a half hours) will not be lost on them.

Dennis Vaughan has made his New York debut conducting the Juilliard American Opera Center's production of Bellini's *Capuleti e Montecchi*. The show lacked brio—like every *Capuleti* I have heard except Sarah Caldwell's. Maazel, Abbado, Patane, Eve Queler—Cossotto, Pavarotti, Janet Baker—all failed to throw the sentimentality that is the lifeblood of the opera. The vigour of the Wagner admired in Schröder-Devrient, and London admired in Johanna Wagner. *Capuleti* is not late Bellini. It

wilts if the early-Bellini energy, violence even, is not responded to.

The Met has revived *Don Carlos* (still in Italian translation) with its drab unit-set decor somewhat revised and enriched. Mirella Freni returns to the company after 15 years away. Like Renata Scotti, she is a lyric soprano who has pushed a sweet, pure voice into heavier repertoire. Unlike Scotti, she has not become strident, but the limp, dulcet quality that still her informed her, Elizabeth for Karajan (Salzburg, 1975) and for Abbado (La Scala, 1977) was now absent. Her singing was accurate but it lacked amplitude. It sounded tense. She is no tragic actress—a dignified doll of a Queen, rather. After "Tu che la vanita", she acknowledged thunderous applause and blew a kiss at the conductor.

The audience had evidently come to hear the famous singers—Freni, Grace Bumbry, Placido Domingo (who was ill, however, and replaced by Ermanno Mauro), Nicolai Ghiaurov—and not Verdi's noblest opera. Bumbry belted Ghiaurov tried to Mauro had ringing, ardent high notes (the voice has grown much since his comprimario days at Covent Garden). Louis Lefebvre was a reach-down Rodrigo James Levine, conducting, treated the piece as more than a vocal circus, but his elevated approach was executed with too monotonously energetic and unsupple a beat.

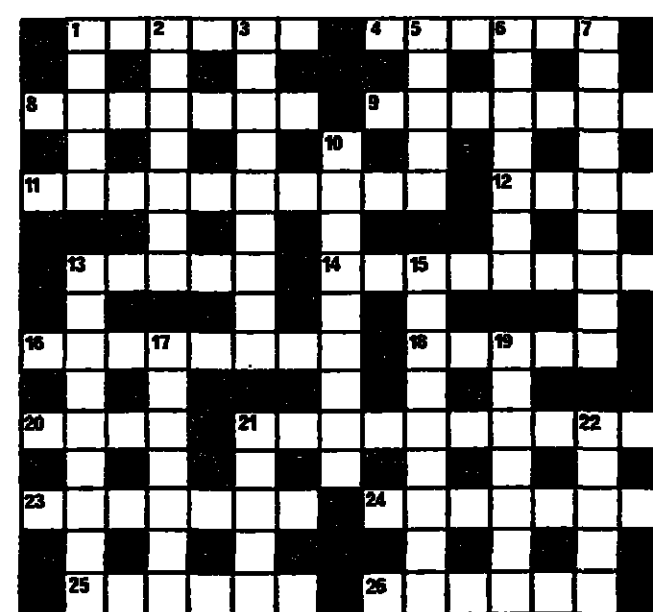
F.T. CROSSWORD PUZZLE No. 5,127

ACROSS

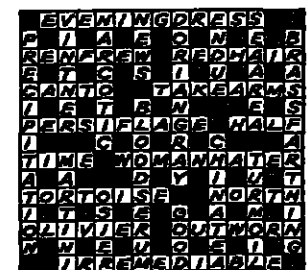
- Press for identity documents? (6)
- A sweet's round and in layers (6)
- Work in the theatre? (7)
- Tramp might have been a priest? (7)
- Surprise someone more than they can say? (6, 4)
- Love a note repeatedly played in the orchestra (4)
- Substantial figure (5)
- Homely doctor? (8)
- Send St Martin the wrong way (8)
- Well salted (5)
- Pool giving pleasure to many (4)
- A singular display of musical virtuosity (3-3, 4)
- Time taken by a secretary (7)
- Self-praise when times go badly (7)
- Joke about money results in punishment at university (6)
- It checks the growth of population (8)

DOWN

- Bird seed needs it (5)
- Not just relating to some (7)



Solution to puzzle No. 5,125



Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

March 18-24

Music

LONDON

London Philharmonic Orchestra conductor Hugh Wolff. Repertoire: cello: Mendelssohn, Berlioz, Dvorak (Mon) Royal Festival Hall (22.30.1981).
Philharmonia Orchestra, Tishom Thomas conductor. Yo Yo Ma cello: Musorgsky, Berlioz, Shostakovich (Tue) Royal Festival Hall.
London Symphony Orchestra, Claudio Abbado conductor. Yuzo Honda: cello: Strauss, Brahms, Schubert (Wed, Thur) Royal Festival Hall (22.30.1981).
Czech Philharmonic Orchestra, Václav Neumann conductor. Václav Hudecek violin: Janacek, Sibelius, Strauss (Wed, Thur) Royal Festival Hall (22.30.1981).
English Chamber Orchestra, Yehudi Menuhin conductor. These King: cello in all-Mozart programmes (Wed) Barbican (22.30.1981).
Bernard Scott's Fifth St. W.I. Drummer Buddy Rich and his orchestra till March 23 (two separate shows nightly).

PARIS

Gustave Thaddeus's recital (Mon) Theatre de l'Odéon (22.30.1981).
Norval Orchestra Philharmonique conducted by Van-Pascal Tordieu; Catherine Cantin, flute; Jean-Louis Gilles, organ; Handel, Boccherini (Mon) 74th-Capotelet (22.1981).
Ensemble Orchestral de Paris conducted by Jean-Pierre Wallon. Repertoire: cello: Brahms, Bartok and Beethoven's female voices and organ, Camille and Be-

Wieder Nocturne: Mozart, Beethoven, Spohr (Thur) Theatre des Champs Elysees (22.47.1981).
Nouvel Orchestra Philharmonique conducted by Gian-Luigi Gelmetti with Pierre Robin, Alberto Caputo, Malcolm Smith and the Radio France Choir. Donizetti's *Misere*, Puccini's *Messa di Gloria* (Thur) Saint-Germain-des-Près Church (22.30.1981).

WEST GERMANY
Munich, Herkulessaal der Residenz: Pinchas Zukerman and Marc Neikrug (Mon), piano recital with Martha Argerich (Wed).
Berlin Opera: recital with Gundula Janowitz, Brahms and Hugo Wolf (Mon).
Berlin Philharmonie: Alfred Brendel piano recital, Beethoven Sonatas (Thurs).
Frankfurt Alte Oper: Italian Radio and Television Orchestra Torino, conducted by Gary Bertini, pianist Bruno Leonardo Gelber: Mozart, Mahler (Sat).

son and Gertrude Stein: The Mother of Us All. St Clements (40th w. of 9th Av. 22.4.1981).

WASHINGTON

National Symphony conducted by Eugene Ormandy. Beethoven, Mozart, Rachmaninoff (Tue, Thur) Concert Hall, Kennedy Center (22.47.1981).

CHICAGO

Chicago Symphony conducted by Sir Georg Solti with Kiri Te Kanawa soprano, Dupree, Mahler (Wed, Thur) Orchestra Hall (43.58.1981).

VIENNA

Musikverein (22.1981): Vienna Philharmonic, conductor Riccardo Muti. Mozart, Ravel, Honegger (Sat, Sun), Tom Krause, lieder recital: R. Strauss, Ravel, Sibelius, Mahler (Sat, Sun).
Mozart, von Einem, R. Strauss. Soloists: Elena and Emil Gilels (Wed, Thur).
Koenigsplatz (22.1981): The Concert of Ancient Music, conductor Christopher Hogwood. Stamitz, W. Schiedl, J.C. Bach, Haydn (Wed).

Lin, Brucknerhaus: Vienna Philharmonic, conductor Riccardo Muti. Mozart, Honegger, Ravel (Fri), Alban Berg Quartet, Mozart, Beethoven, von Zemlinsky (Tue).

ZURICH

Tonhalle: Tonhall Orchestra, conductor Weikert with Zimmermann, violin; Strauss, Mendelssohn violin concerto, Schumann (Tue, Wed, Thur).

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Monday March 21 1983

Politics break
EMS bounds

NEVER in the four-year history of the European Monetary System have the constraints and aims of the system been at such odds with political realities as they were over this weekend. The result is that while a broad-based desire, and even a blueprint of new parties, for the next phase of EMS was evident in Brussels yesterday, these have not been formalised. The seven EMS currencies will effectively be floating freely against one another on the exchanges this morning, and the future of the EMS hangs in the balance.

On the one hand there is the relatively new West German conservative Government. It has just come through Federal and State elections and is still in the process of cabinet building—all activities which are not conducive to international agreement and sensitivity. Herr Gerhard Stoltenberg, the Finance Minister, has no experience of the consultations and give-and-take that go into an EMS parity re-alignment. The pressure on the franc in the foreign exchange markets and the rightward swing in the first round of the recent municipal elections pointed towards a Government reshuffle and another package of stabilising economic measures.

Both emphasise a continuing commitment to reduce French inflation and current account deficit. But then the French left rallied in the second round of the municipal elections and this raised the prospect that the next package might be the one that broke the coalition's back.

Wrangling

After a fortnight when the predicted post-election pressures in the EMS were astutely handled by the European central banks, these pre-occupations of the two Governments have led to harsh wrangling. The point of contention has been: should the French franc move down or should the D-Mark move up?

On the face of it this is a fairly ludicrous dispute. The two currencies dominate a system which floats against all the other currencies of the world. However, they describe their mutual re-alignments as the greatest change in their respective floating exchange rates vis-à-vis these other currencies.

The dispute masks a deeper AT THE beginning of 1981, Sir Michael Edwards then chairman of BL, persuaded a reluctant British Government to support a recovery plan which required another £900m from the taxpayer. Sir Michael's case was that, through reductions in fixed costs, improvement in productivity, and investment in new models BL could be viable by 1984. He resisted pressure to make privatisation the top priority, arguing that the sale of companies such as Jaguar or Land-Rover, even if it were feasible, would damage the main business.

Since then, drastic action has been taken to lose surplus capacity, and to reduce manpower. Labour relations and productivity have greatly improved; output per man in the cars group rose by over 20 per cent last year. The introduction of the Maestro (to be followed next year by the slightly larger LM11) strengthens BL's position in the medium-size sector of the market. Externally the fall of the pound against the dollar and continental currencies has brought a much needed boost to export profitability.

Partnership

All this is positive. But BL is by no means out of the woods. Preliminary results for 1982, having just been announced, show a pre-tax loss of £223m, compared with a loss of £335m in 1981. Last year was a difficult one for the world motor industry; several BL's leading European rivals also reported large losses. But some of BL's underlying problems—its relatively small-scale production, its weak market position on the continent—are still not fully solved.

argument which is as old as the EMS itself: when pressure builds up on the system, on whom should the onus of adjustment lie? The West Germans have always tended to believe that the weakest member should put its house in order. The French have been inclined to argue that convergence should be achieved by the stronger currencies in their favour in the present tension is that the so-called "divergence indicator" of the EMS currently points firmly at the D-mark as the currency which is out of line.

Perils
In this game of pre-realignment poker the big card—withdrawal from the system—has been brandished as never before. If Jacques Delors, France's Finance Minister, has threatened it and the threat is taken very seriously by top officials in West Germany who describe it not only as a threat to the EMS but to the EEC itself. It would indeed be a perilous course for the French to adopt: it would be an invitation to international investors to abandon the franc and it might lead France to take further protectionist measures inconsistent with EEC membership.

Ever since the French Government took a political and economic tack that was at odds with the original grand design of the EMS has been doomed. Economic and monetary union in Europe is now barely talked about. The second phase of the development of EMS has been put into cold storage of indefinite duration. What is left today is little more than a form of "crawling peg" system to reduce the volatility of movements between European currencies.

Yet three points argue in favour of France staying in the EMS. First, it has prompted the West Germans to lower their interest rates by more than they would have otherwise. The constraints of the EMS are not entirely in the direction of deflation. Secondly, the British Labour Government learnt in 1978 that free market movements can overturn a fixed-rate system. Finally, 10 years of floating exchange rates has proved an uncomfortable experience for world trade and investment. The trend of the moment is to seek out policies which can be co-ordinated and reduced.

It is this attitude which lies behind the proliferation of new models, yet which carries the risk of increasing investment for diminishing returns. This is already starting to show up in company results: the motorcycle operations of Kawasaki Heavy Industries group are

But although the Honda relationship should be extremely valuable, BL needs to push the volume of its home grown models—Mini, Metro, Maestro and their derivatives so that the capacity of the Longbridge and Cowley assembly plants is more fully utilised. Even with extensive collaboration on components the current annual volume of less than 500,000 cars is too small for the market in which BL aims to compete.

Some of these arguments also apply to the truck side which has been hit hard over the past two years by a lack of competitive models and by the collapse of the domestic market. The model weaknesses are being corrected and some important collaboration agreements have been signed. But a great deal more needs to be done if Leyland is to re-establish itself as a profitable international manufacturer of a full range of commercial vehicles.

First step

Access to Government funds is likely to end next year. No doubt various ways of bringing in private capital are being examined. A useful first step might be to establish the two parts of the business—the cars group and the Land-Rover-Leyland group—as separate companies each of which could work out its own salvation. In any case, now that the core of BL—volume cars—is in better shape, the management can afford to take a more personal approach to privatisation. The manufacturing and marketing links between say, Jaguar and Austin-Rover, or between Land-Rover and Leyland Trucks, are not so close as to rule out at least a partial separation of ownership.

They should not be allowed to distract management from the main task of making the business more efficient. If the progress of the past three years can be maintained and if the new models are successful, there is a chance that this particular "lame duck" will fly again under its own power.

JAPAN'S world-dominating motorcycle industry has developed a slow puncture. And it is getting worse, despite the industry's increasingly frenzied attempts to pump fresh life into the world's markets.

Particularly in the developed countries these markets are shrinking irrespective of a glittering array of new models and technological innovation emerging from Japan at an ever-faster rate.

Suzuki, Yamaha and Kawasaki have been bringing out new models at the rate of roughly one month. Honda, the industry's giant, almost one a week.

However, the world outside Japan itself—the only developed market where sales were increasing rapidly until very recently—is proving incapable of absorbing them.

Industry estimates of world stocks of unsold motorcycles, scooters and mopeds now range as high as 4m, with some 25 per cent of those languishing in warehouses in the U.S. alone. On a U.S. market for all types of two-wheeled vehicles of 700,000 units last year, that represents nearly 18 months' supplies—given an expected further market contraction in 1983.

A problem of similar proportions has developed over the past 12 months in Europe. And Dr Eberhard Siefert, chairman of BMW motorcycles, forecasts a sales drop of about 10 per cent in all the main markets this year.

Global recession and mounting unemployment, particularly among the young, are the main reasons. Sales of motorcycles proper are heavily concentrated in the 16-24 age group, a sector whose spending power has been badly hit. And while mopeds have fared rather better and there are signs of a resurgence of the motor scooter, rising fuel prices have not caused a switch to economical two-wheelers to anything like the degree hoped.

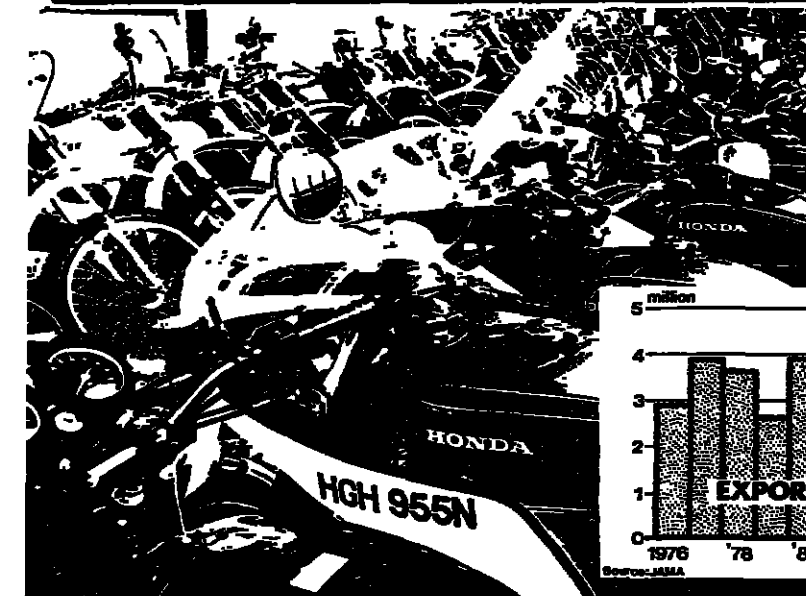
Yet as late as the middle of last year, the Japanese producers, who account for about 65 per cent of world output, were publicly clinging to the belief that they would build 10m machines in 1982—a 25 per cent increase from a year earlier.

The result is a fast-gathering crisis for the Japanese industry; one created not so much by shrinking markets as by its own over-production based on exaggerated expectations of growth.

Even now, despite sharp second-half cutbacks which led to 1982's actual production reaching only 9.7m, the Japanese industry appears reluctant to accept that it may be facing the prospect of the first prolonged check to an expansion which has been sustained for nearly two decades, interrupted only briefly by the 1974 oil crisis.

It is this attitude which lies behind the proliferation of new models, yet which carries the risk of increasing investment for diminishing returns. This is already starting to show up in company results: the motorcycle operations of Kawasaki Heavy Industries group are

JAPAN'S MOTOR CYCLE INDUSTRY



mainly responsible for it omitting a dividend this year for the first time for 30 years.

Were it not for its domestic market, where there has been a boom in scooters, the Japanese industry's difficulties would be even greater. Here at least domestic sales until October were running well ahead of the levels in 1981, when a total of 3.06m units were sold.

Honda's new model and market muscle gave it a 33 per cent increase in domestic unit sales until October, to 1.19m units. But even the benefit of a depreciating yen could not prevent the value of export sales dropping as overseas sales fell by 13.5 per cent to 1.44m.

Suzuki's first-half export sales have slipped by 31 per cent; pre-tax profits by 86.5 per cent. Thus the pressures on the Japanese to find ways of disposing of existing stocks and sustaining existing markets are enormous—the entire industry has been built on the basis of high-volume plants operating close to capacity.

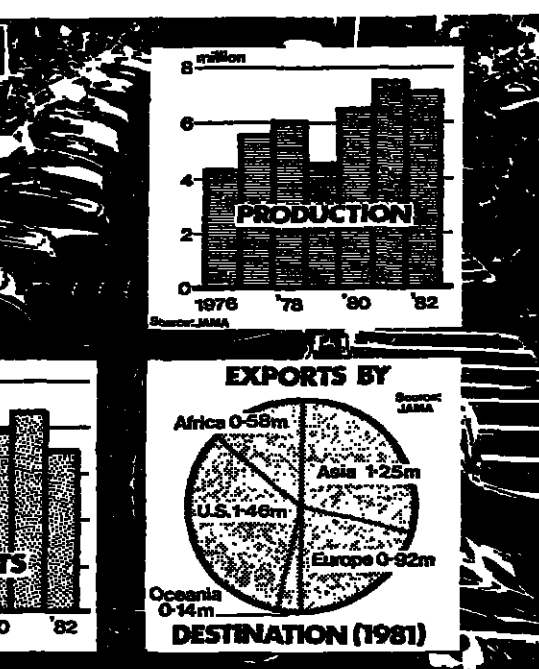
In every market which the Japanese have entered since the early 1960s, the strategy has been the same. Using the economies of scale already achieved in their domestic market, they identified the most valuable market segments and developed the marketing network and products necessary to gain significant shares of them—irrespective of short-term cost. Annual sales targets were set, based on assumptions about market penetration and market growth. And if it meant cutting prices, or bringing out new models, meeting the sales targets took top priority.

It has been a devastatingly successful strategy, wiping out the once-world leading UK motorcycle industry along the way as the Japanese makers moved from small machines into all sectors of the market. The trouble is, it is no longer working.

Moreover, the Japanese manufacturers' tactics of very heavy discounting to shift the stock mountain has rapidly heightened trade tensions with countries like the U.S., West Germany and Italy where sizeable indigenous motorcycle still exists.

Early next month, President Reagan will pass judgment on a U.S. International Trade Commission (ITC) recommendation that import tariffs on 700-cc-plus machines should be raised immediately from 4.4 to 49.4 per cent, to be reduced gradually over the following four years.

The aim is to give a breathing space to Harley-Davidson, the only remaining U.S. manufacturer. Like most of the rest of the developed world's motorcycle industry, Harley has been ridden into a corner by Japanese competition. Once the U.S. big-bike market leader, its share of over-700 cc sales has slumped to 14 per cent. It has cut its workforce by 40 per cent, invested \$25m in improving



Graham Laver

efficiency—and is running out of ideas on how to trim costs further. Yet its famous "hogs" still sell at up to \$2,000 more than the Japanese competition.

Given its higher cost base and falling total sales in the U.S., Harley argues, it has little chance of surviving to bring vital new models on-stream without some form of protection.

That, however, leaves European manufacturers caught in the cross-fire. Barely surviving the Japanese onslaught in their own market, they still cling to about 1.5 per cent of the U.S. big bike market—and it is the largest in the world.

In its ITC submissions, Harley said it did not consider the Europeans a threat. But that is of little consolation to companies like BMW of West Germany, Moto Guzzi of Italy, or the struggling Meriden co-operative in the UK, which is estimated to be making less than 4,000 Triumph motorcycles a year.

Faced with the same kind of cost pressures vis-à-vis Japan as Harley-Davidson, they too would become subject to the tariff measures, with a potentially disastrous impact on sales in one of their most valuable markets.

BMW has refused to enter a discounting war, but says it is retaining its 4 per cent share of the West German motorcycle market—the Japanese makers have 78 per cent—only through strong customer loyalty and a particularly comprehensive European service network.

So in Europe, too, the pressures are mounting for Japanese restraint. In formal talks with Tokyo, the EEC Commission has already indicated that unless imports are moderated, the Japanese makers could face further unilateral action by individual member states.

Barriers already exist against Japanese mopeds imported in France, where they are restricted to 5 per cent of the market. (France does not make motorcycles proper.) In the past, the restrictions have been the main factor allowing Cycles Peugeot and Motobécane to keep an 80 per cent share of the total powered two-wheeler market of just under 1m units. But the market has shrunk drastically from about 1.4m eight years ago—mainly because of legislative changes—and Motobécane is now in trouble. It is expected to file for bankruptcy, blaming slack domestic sales and fierce Japanese competition in the 80 markets to which it exports.

In Italy, where Piaggio remains the world's fourth-largest producer—admittedly mainly making scooters and mopeds—a quota system for years has confined imports of Japanese machines below 350 cc to 1,200 a year. But Italy has never got round to restraining imports of machines above 350 cc, a sector where it is unique in retaining

a cluster of higher performance motorcycle manufacturers with famous names such as Moto Guzzi, Laverda, Ducati and Gilera.

It is the sector Japan's makers left to last, but where they are now making inexorable inroads. They now account for an estimated 40 per cent of the business.

BMW's Dr Siefert warns that the world stockpile of machines is so large that even dramatically reduced prices may not be enough to dispose of it altogether—and prices are already down by up to 30 per cent. The German company itself has plans, announced in 1981, almost to double capacity at the West Berlin plant to 60,000 units a year by the mid-1980s and introduce high technology transfer lines, robots and computerised assembly systems. These plans are still going ahead, in the belief that BMW's special cachet at the premium end of the market will allow it to capture a bigger share of the 5 per cent annual growth which it thinks may be possible after the recession ends.

While BMW acknowledged that, on the surface, consumers were benefiting from heavy discounting, it said the knock-on effects were an erosion of dealers' ability to invest in parts and service back-up and rising parts prices, which in turn would raise insurance premiums and accelerate the depreciation of used machines.

The UK provides an illustration of this process at work. There have been cuts on official "list" prices of close to 30 per cent; 1981 and early 1982 were marked by bitter clashes between market leader Honda and its dealers. The latter claimed their expensive investments in service and parts were being undermined through machines finding their way to unfranchised "pirate" outlets, and new franchises being allowed to set up on their doorsteps—all in pursuit of cutting stocks by any means.

Perhaps with protectionist pressures in mind, the Japanese makers have begun building more manufacturing or assembly links with Europe. As a way of circumventing quotas, Honda has had a plant in Italy for some years. Cycles Peugeot, which produces about 400,000 mopeds and lightweight 125 cc motorcycles a year, is also to collaborate with Honda on scooters; Yamaha has devised a new uncertain joint moped and 50 cc motorcycle development agreement with Motobécane, and another for scooters with Nuremberg's Hercules Werke of West Germany; Suzuki is licensing Steyr-Daimler-Puch of Austria to make scooters.

It remains to be seen whether these moves will enable the Japanese makers to stem protectionist sentiment. But the importance of exports to the Japanese can hardly be overstated since they account for about 60 per cent of total sales and have fallen from 4.36m units in 1981 to 3.5m last year. Only one thing is certain: the customers are having a field day.

WHO MAKES WHAT

(principal manufacturers)		
	Products	Output (1981)
Honda	50cc moped to 1,000cc—plus 'superbikes'	2.72m
Yamaha	50cc mopeds to superbikes	2.49m
Suzuki	over-50cc motorcycles, mainly large capacity machines up to 1300cc	1.53m
Kawasaki	some motorcycles, mainly scooters and mopeds	0.46m
Piaggio (Italy)	mopeds, some 125 cc motorcycles	0.75m
Cycles Peugeot (France)	mopeds	0.4m
Steyr-Daimler-Puch (Austria)	mopeds	125,000
BMW (W. Germany)	450cc to 1,000 cc motorcycles; but possibly smaller machines from 1984	31,000
Harley-Davidson (U.S.)	750cc-plus motorcycles	35,000

Source: FT estimates

Men & Matters

Bank rates

Robin Leigh-Pemberton, National Westminster chairman, and Governor-designate of the Bank of England, has raised a few eyebrows in Whitehall by his behaviour in the pay negotiations for the 170,000 clerical staff employed by the five main English clearing banks.

It has reached the ears of key policymakers that Leigh-Pemberton has been taking a soft line, unlike his opposite numbers at Barclays and Midland. In this, the mandarins have asked, a responsible attitude for the future official guardian of the state against inflation?

The affair has caused great amusement in the corridors of power. But on the figures available the criticisms are perhaps unfair. The Federation of London Clearing Bank Employers' final offer is 4.75 per cent—which is towards the bottom of the 4.5 per cent to 7.5 per cent range in which pay settlements have generally been running in early 1983.

No one, not even NatWest, is thought to have suggested going above 5 per cent within the federation—which, on pay matters, ultimately takes its instructions from the bank chairmen.

Chair lift

Much speculation in Hong Kong surrounds the future occupancy of the Tai Pan's chair at Jardine, Matheson—once the colony's mightiest trading house, now a less dominant but still powerful institution.

Last year, Simon Keswick—youngee brother of former Jardine chairman Henry Keswick—was made joint managing director. Many-tongued rumour has been suggesting in recent years that the Keswick clan might be pushing Simon's succession to the chairmanship, presently held by David Newbigging, second generation company man but not "of the blood".

While conflicting stories abound, one veteran handicapper says "the stable money is on Simon"—but in about 18 months or so.

Shipshape

Seatrade's cover designers have dreamed up a sci-fi vision of the future for shipping. On the launch cover a bright red freighter, more like a space ship than a seagoing vessel, prepares to sail across a glassy ocean.

But the preoccupations of its founder, Themistocles Vokos, are down to earth and business-like this week as Expoship, London's first big world shipping exhibition, opens at the Barbican. It is being organised by Seatrade.

Early riser

Working in Downing Street for Mrs Thatcher has proved to be a good promotion route for



"Howe says up — Opec says down, Lawson says hold on — I'm giving in my notice."

civil servants, not least because she likes to have familiar officials in posts involving sensitive policy issues.

Clive Whitmore moved from being principal private secretary recently to become permanent secretary at the Ministry of Defence. Now John Vereker has been promoted to be an under-secretary at the Overseas Development Administration at the young age of 38.

secretary from the Department of Industry, although the job definition may change.

Vereker's new job will cover India, the Far East and the Americas and Islands. That means, of course, the Falklands and the follow-up to the Shackleton report. He will need to apply all the political skills he learned in Downing Street.

Steady blow

The wind is free, and blows as and where it pleases, even in the Common Market. The chances of a standard strength Euro-wind being arranged for member nations, with the connivance of Brussels and the European parliament, seem quite remote.

But, undeterred by this quirk of nature, a member of the European Parliament, Danish Gaullist Kai Nyborg, wants the EEC to harmonise the community's windmills.

He is urging the European Commission to arrange for common technical standards for windmills to be drawn up "very rapidly".

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Observer

THE SIBERIAN TREASURE TROVE

A dazzling future, perhaps

By Anthony Robinson, recently in Yakutia

"WHY DO we not get the proper effect now from the huge capital investments, why are the achievements of science and technology being introduced at rates which do not satisfy us?"—Yuri Andropov, in February 1983 issue of Kommunist.

A definitive answer to Mr Andropov's rhetorical question can be found in Siberia, the Soviet Union's raw material treasure trove and home of its biggest capital investments.

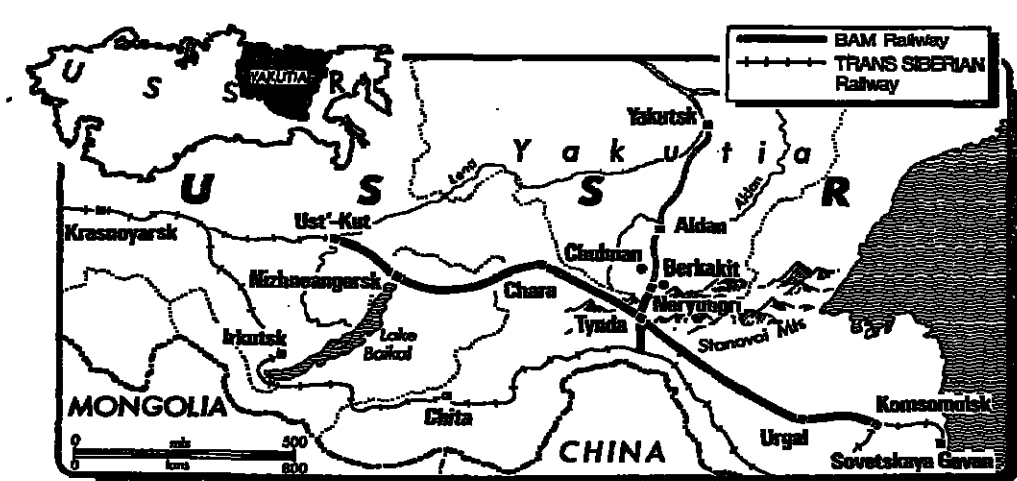
The problem is not only the appalling physical conditions of extracting Siberia's wealth. It is not only that recession in the West, lower world prices for energy, raw materials and precious metals and the sharp decline in the earlier assumptions of steadily rising national demand for Siberia's huge but high-cost raw materials. It is also bureaucracy.

Siberia, the Soviet "Wild East" is being exploited differently from the settled rest of the country—that is to say, with an enormous bureaucratic tail which forces costs up and productivity down.

The 'tyranny of climate and distance'

The seven-hour flight east from Moscow to Yakutsk, and the crowded, stuffy, noisy, crowded Aeroflot jet into the nostril-freezing minus 47 degrees of the Yakutsk tarmac is a great introduction to the "tyranny of climate and distance" which so strongly conditions the life and organisation of Siberia.

The first Russians, fur traders and hunters, came here 350 years ago. The discovery of rich alluvial gold deposits and Kimberlite diamond pipes in the 1920s brought a fresh influx. Under Stalin, thousands lost their lives as slave labourers, ill-fed, badly housed in makeshift camps and dressed in rags in a land covered by permafrost where temperatures range from 35 centigrade in the short, insect-plagued summers



BAM has run into heavy cost overruns and delays. Some have been caused by the inherent logistical difficulties of supplying housing and equipment in a former wilderness without roads, criss-crossed by rivers and traversed in parts by geologically complex mountain ranges. Others have been caused by bureaucratic incompetence and the Soviet predilection for according top priority to construction but neglecting adequate housing and other social facilities so that a high proportion of originally highly motivated young workers quit early.

Some 500 kms of BAM remain to be built and completion of the entire line from Ust'-Khatanga to Khatanga, Na Amur, where it will join up to a spur of the existing Trans-Siberian line, is now scheduled for the end of 1984.

In the long run, BAM will doubtless prove to be an indispensable and profitable investment linking the resources of Eastern Siberia, Yakutia and the Soviet Far East to the industries of Japan and the fast growing Pacific rim. But for the present BAM and associated infrastructure and resource developments represent a heavy drain on the Soviet economy whose repayment is likely to take longer than originally hoped.

It is easy to be dazzled by the potential of Eastern Siberia and Yakutia. The size and richness of energy and raw material deposits lend themselves to superlatives. They include 500 tons of high-grade copper ore at Udoikan and billions of tons of coal in reserves so widespread that virtually every test drill for oil and gas so far has come up with evidence of rich coal deposits as well.

Gas deposits of over 13,000 billion metres lie in the Vilyuy and Lenski regions of south and central Yakutia and vast deposits of iron ore, manganese and virtually all other minerals known to man, as well as gold, diamonds and other precious stones, and timber stretching to the horizon in all directions.

Yakutia does not lack fervent advocates of a glorious industrial future. Mr Tomtom Sivert, the forceful native Yakut who is vice-chairman of the Yakutia planning committee speaks of ambitious schemes to expand the so-called "little BAM" from the Nerungri coal deposits north to Tomtom and up to Yakutsk, the regional capital, in the next five year plan. He also believes that the combination of massive coal and iron ore deposits in close proximity both to rich gas fields and to the Trans-Siberian itself will eventually provide the basis for building south Yakutia into a major new Soviet metallurgical base, producing steels for extreme cold conditions and eventually non-ferrous alloys as well.

All these projects, and a now shelved U.S.-Japanese-Soviet pipeline plan to transport 300m cu metres of gas over 2,000 kilometres to the Pacific, remain for the future.

The only major project actually to accompany the building of BAM is the Nerungri coal mining and enrichment project built with the help of A\$450m Japanese loan which will supply 5m tons of high quality coking coal annually to Japan from 1985.

Other projects will surely follow. But ambitious future plans have to be measured against the fact that construction costs on permafrost are from 2.5 to four times higher than in the western part of the Soviet Union, that the average ratio of infrastructure cost to each new worker is 20,000 roubles and that attracting workers here requires bonuses, longer paid holidays and other benefits which often triple or quadruple basic pay in the western part.

All this would not be so serious if management of the Siberian projects were more flexible, but, in the words of Mr Ivan Pynakov, First Secretary of the Nerungri city branch of the Communist Party, "bureaucracies have been springing up like mushrooms after the rain."

During the last five-year plan period, he added in a recent article, "280 different institutions have appeared on the scene, each one requiring office space, a book keeper, a driver, a secretary and a messenger and all getting extra pay for working in the north and having to be assigned apartments."

Meanwhile workers with

needed skills face the prospect of spending three to four years crowded together three to a room in a workers' hostel, subject to the discipline and regimentation of communal life after a hard day welding or building in temperatures three times colder than the average domestic freezer.

In an attempt to reduce the jungle of competing and conflicting bureaucracies which is the reality of the so-called planned economy, Yakutia has been organised as a "territorial industrial complex." The aim is to co-ordinate the dauntingly complex task of building railways, mines, power stations and infrastructure all at the same time.

In practice, however, one part of the bureaucracy seldom seems to know what the other is up to. Delays and confusion are the inevitable result. One example is the case of the new Soviet-built and designed ECK-20 bucket excavator, delivered to the coal mine by the Uralmash factory in Sverdlovsk but idle for over a year while mine engineers pleaded in a series of increasingly desperate telegrams for spare parts. The delays got so bad that six months ago many of the managers were

'Bureaucracy is no substitute for competition'

replaced. In many cases it seems that they were scapegoats for bureaucratic incompetence and interference further up the line.

To judge by the seriousness and apparent competence of the managers struggling to complete their projects on time and the stoic hardness of the mainly young workers on the construction sites, the blame does not appear to lie at the sharp end where the work is actually done.

Mr Andropov put the blame on "deviations from the norms and requirements of economic life whose keystone is the socialist ownership of the means of production." A Japanese businessman deeply involved in the Nerungri coal project put it more simply. "Bureaucracy is no substitute for competition."

Lombard

Decision time for the Fed

By Samuel Brittan

A DECISION cannot be far distant on the chairmanship of the U.S. Federal Reserve Board. Mr Paul Volcker's first term of office expires this August and President Reagan will have to make up his mind long before on what he would like to happen.

The most desirable course would be to reappoint Mr Volcker, who has borne the main weight of economic policy-making under two administrations. It is largely due to the Fed's determination not to monetise U.S. Government debt that inflation has come down from double digits to about 4 per cent in spite of an upward leaping Budget deficit.

If Mr Volcker has anything to do with matters, 4 per cent will not be the bottom of the inflation cycle but a basis for moving to reasonable price stability—say zero price increases in good years and 4 per cent in bad ones.

It was also under Mr Volcker's leadership that the Fed became aware of the Mexican and other debt crises, long before the U.S. Treasury realised that any action needed taking. The whole approach of an IMF drawing, bank re-scheduling plus 7 per cent new money and a domestic adjustment programme, has been devised in an ad hoc manner by a handful of people at the IMF, the Fed, the Bank of England and the Swiss National Bank. Although we can all think up better paper schemes, it was largely due to Mr Volcker that the U.S. Administration woke up to the fact that there was a problem at all. With a new and untired Governor soon to take office at the Bank of England, the case for a safe pair of hands at the Fed is very strong indeed.

The technical monetarists make very critical remarks about Mr Volcker, which to say the least are highly exaggerated. The so-called instability of U.S. monetary growth disappears if one looks at annual averages, and allows for recent structural changes. To blame the severity of the U.S. recession on quarter quarter monetary deviations or the failure to abolish "lagged reserve accounting" lacks all sense of proportion.

There is in any case very little chance of a so-called genuine monetarist being appointed. Mr Walter Wriston of Citibank has said he does not want the job; and in any case a chairman of this kind would probably stiffen the opposition of Democrat-appointed Fed Board members to "sound money" policy. Mr Volcker is about the most anti-inflationary chairman the Fed could hope to have. In spite of considerable financial and other sacrifices, my guess is that he would not refuse to serve again if he were asked. I would rate the chances of his reappointment at 40 per cent. That is, although the odds are slightly against, he is far more likely to be appointed than any other candidate.

The main argument used in Republican circles against Volcker's reappointment has little to do with policy or doctrine. It is that President Reagan should have a "good" (ie Republican) "team player" with whom he can feel at home. There is also a feeling that if a new man takes over at the Fed, the 1981-82 downturn can be blamed on a chairman inherited from the Carter regime.

The next most likely appointment, if Volcker is not appointed or declines to serve, is the vice-chairman, Preston Martin. The latter was appointed by President Reagan in 1982 and his main appeal is political. He is unlikely to rouse the Republican base. I would put his chances at 25 per cent.

A dark horse one hears mentioned is Alan Greenspan, who runs an economic consultancy firm and was chairman of the Council of Economic Advisers under President Ford. He is a sound, if dull, economist; and his expertise is not particularly in the monetary field. There could be worse appointments; but there could be better ones: I would put his chances at 15 per cent.

A still darker, dark horse is Prof. Henry Wallich. He is the Fed's international specialist; and his function on the Open Market Committee seems to be to vote for positions more "conservative" than that of the Fed Chairman, so that Paul Volcker can appear a moderate by comparison. I would put his chances at 6 per cent.

Letters to the Editor

The costs of changing to lead-free petrol

From Mr J. Richmond

Sir,—It was interesting to read Kenneth Gooding's Geneva Motor Show report (March 16) in which he referred to car makers being upset by new Swiss pollution laws. Undoubtedly, costs to the motorists will be increased.

It was surely instructive to see the statement from Prof. Werner Breitschwerdt, research and development board member for Daimler-Benz, that the suggested "use of lead-free fuels raises the fuel and vehicle

costs and leads to higher energy consumption and higher wear of valves and valve seat rings." In other words, beyond the already widely acknowledged factors of worsened fuel economy and poorer performance, any move to lead-free petrol means that the cost of cars and service costs would also rise. No quantifiable benefits would be achieved from banning lead in petrol, but in pleasing various pressure groups and environmentalists we would be leaving future generations to foot the bill.

For the UK alone, ignoring the wider pan-European or world-wide implications, the cost penalty of changing to lead-free petrol would be in excess of £500m per annum. The economic facts do need to be more widely disseminated and understood. Any consequent costs burden will affect the general public directly, not the car makers in isolation as some might believe.

J. Richmond,
Woodcroft, 15 Broad Lane,
Eale, Near Ayrincham,
Cheshire.

The need for renovation

From the Opposition Spokesman on Housing, Greater London Council

Sir,—Your report (March 15) on the publication by Greater London Council of its analysis of London Borough and GLC housing strategy and investment programme (HIP) submissions calls out for comment the fall in public spending on new housing construction in London.

New building, however, is only one facet of any housing policy and it is not the top priority for London. In recent years the acknowledged need has been for major programmes of rehabilitation and renovation. London's serious housing situation requires that these quicker—and more effective—means of providing accommodation should be the first priority.

The submissions disclose that there are 32,700 vacant local authority dwellings in London—almost double the number of homeless families who are desperately seeking accommodation. Many of these have been vacant for years for want of renovation—a scandalous situation caused by the wasteful municipalisation policies of Labour authorities.

The scope for rehabilitation and renovation is made clear when one considers that in London there are 332,000 dwellings in both public and private sectors in need of renovation; 217,100 units dwellings; 140,800 lacking basic amenities and 84,900 "difficult to let" council owned dwellings.

The Government's recent exhortation to local authorities to spend their allocation fully showed that its policy is to see this sorry situation bettered.

The GLC and many Labour boroughs have not either in 1981-82 or 1982-83 met their targets for capital expenditure on renovations; it is sheer hypocrisy for them to criticise the Government's policies. They should first (in more senses than one) set their own houses in order and thereby meet London's real needs.

(Councillor) Robert Vigers,
Members' Lobby,
County Hall, SE1.

Propping up coal mining

From Mr R. Musgrave

Sir,—Mr Wright (March 16) claims it would be "delicious" to seriously contract out coal mining (so called) industry and purchase American coal at half the price. He gives no economic reasons but instead offers a long sentimental appeal on behalf of allegedly long suffering coal miners.

The truth is that about half the coal mines in this country are not part of any industry; they are a pathetic job creation scheme which is perpetuated because those benefiting from the scheme will hold the country to ransom if their scheme is stopped. There is no conceivable economic justification for casting aside comparative advantage in the case of coal; nor is there any social justification because money not spent propping up hopeless coal mines will automatically create other more productive jobs.

R. S. Musgrave,
24, Gardens Avenue,
Framwellgate Moor,
Durham.

earning £220 only £7.14 (3 per cent) extra gross pay net addition. While the arguments against a pay policy may be strong, it is not often realised that use of fixed percentages is itself a pay policy.

If the employer's initial wage offer is an addition of 5x a week after deductions to all, this could be seen as a responsible effort to favour the low paid.

J. R. F. Moss,
22, Church Street,
Stapleford,
Cambridge.

Where do riches begin?

From Mr S. Penwill

Sir,—With reference to Mr Shore's budgetary ideas, would the "rich" to whom he refers and on whom he proposes to inflict even more penalising taxation, be those whose earnings are in excess of his own?

S. W. Penwill,
Roope 532,
76, Shoe Lane, EC4.

Description of present wage	Single			Married		
	Present Gross	Gross %	% increase	Present Gross	Gross %	% increase
£5 below NI threshold	24.50	5.00	20.4	24.50	5.00	20.4
At NI threshold	25.50	7.57	29.7	25.50	5.48	18.6
£10 below NI threshold	26.50	8.64	34.2	26.50	6.16	21.2
At £10 threshold	27.50	10.71	42.1	27.50	7.50	28.6
At maximum NI deduction	220.00	7.14	3.2	220.00	7.14	3.2
At start of 40% tax	278.25	8.33	5.0	283.17	8.33	2.8

Patterns in carpet buying

From Mr D. Buck

Sir,—I must take issue with Anthony Moreton's article (March 15) "Cheaper home loans lead to some signs of an upturn."

The implication that house-buying bears some relationship to carpet sales is misleading. His sales figures for carpets dropping from 177.2m sq metres in 1982 also give the impression of a declining market size. In fact these probably refer to UK production. My assessment of the situation is in the table.

Since 1973—the end of the "1980s growth" for carpets of about 12 per cent pa—carpet

consumption has moved very closely in line with total retail volume growth of nearly 2 per cent pa. The problem has been the uncompetitive position of UK producers and consequent loss of exports as well as UK market share.

Anthony Moreton covers this aspect of the problem but there should be no illusions either that the UK market has shrunk in size or that it has temporarily disappeared as a result of changed patterns of house buying.

David Buck,
Lalng & Crutchbank,
The McNally Montgomery & Co.
Piercy House,
Cophall Avenue, EC2.

	1976	1977	1978	1979	1980	1981	1982
UK production	176.7	169.2	169.7	164.3	137.7	130.2	128
Less exports	39.6	43.8	39.9	29.3	20.9	18.5	13
Add imports	11.1	12.0	21.4	39.8	39.0	44.0	50
UK consumption	148.2	137.4	151.2	164.8	156.8	155.7	165
Indexed 1973=100	92.1%	91.7%	96%	92%	75%	72%	69%
Carpet consumption	104	97	109	116	110	111	116
Total retail volume							
all goods	98	93	104	109	110	112	118

"Good to see someone's keeping up the standards, eh Mole?"

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STRAUSS KEEPS KOHL WAITING ONE MORE DAY

Bonn poker player has vital card

BY JONATHAN CARR IN BONN

THE POLITICAL poker game over formation of a new West German government goes into a new and possible final round tomorrow, with Herr Franz Josef Strauss still holding a vital card.

According to the original schedule, the negotiations on policy and personnel in a new Centre-Right coalition under Chancellor Helmut Kohl should have ended on Saturday.

The same day, Herr Strauss, leader of the Bavarian Christian Social Union (CSU), was supposed to make known his decision whether to accept Herr Kohl's offer of an unspecified Cabinet post.

But Herr Strauss, an old rival of Herr Kohl, unexpectedly postponed his announcement until first today, when he will be conferring with other leading members of the CSU

in Munich, and then until tomorrow.

So far this delay has not affected the schedule under which Herr Kohl is to be re-elected Chancellor in the Bundestag on March 29 and his Cabinet sworn in a day later.

But it has given an added touch of drama to the coalition negotiations, and caused new rumours to sweep Bonn, a town already rich in political hearsay.

According to one story, Herr Strauss has delayed making an announcement because he thinks the Economics Ministry job might fall vacant through the departure of Count Otto Lambrecht, the present incumbent. This has been denied by all sides.

Another version has it that Herr Strauss is considering whether to take over the Defence Ministry job,

with broad responsibility for security and disarmament issues. If that happened, it would imply friction with the Foreign Ministry under Herr Hans Dietrich Genscher, the leader of the liberal Free Democrats (FDP), the junior partner in the coalition.

It is seen as marginally more likely that Herr Strauss will finally decide to stay in Bavaria as Prime Minister, and that his present tactics are designed to give his CSU the greatest possible leverage in the negotiations.

The "Will Strauss come to Bonn?" issue has partly obscured the fact that the three partners - the FDP, CSU and Herr Kohl's Christian Democrats (CDU) - have already made good progress in their talks. Their aim remains to continue their government alliance for four years,

following their general-election victory on March 6.

Broad agreement was reached on financial and budget issues last Thursday, and an accord has also emerged on several difficult social and legal issues.

The law that covers participants in violent demonstrations is to be toughened - as the Union parties desire. But the liberals successfully opposed efforts to penalise demonstrators who wear scarves or other coverings around their faces to escape identification.

Plans pressed by the CSU to restrict the number of foreign immigrant children joining parents working in West Germany have also been shelved. Defence and foreign-policy issues are to be decided tomorrow.

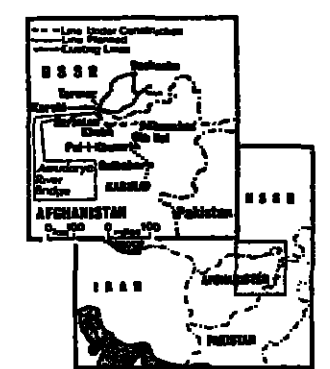
Soviets agree first Afghan railway

By Hazel Duffy in London

AGREEMENTS between the Soviet and Afghan governments are believed to have been signed in the last couple of months giving the go-ahead for the first railway to be built in Afghanistan.

The authoritative Railway Gazette International reports this week from Pakistan that the agreements paved the way for construction of the first stage of railway to Kabul.

If the Russians succeed, they will have achieved something that was planned by the British in the 1920s, and more recently by the French, to link Afghanistan with its neighbouring countries by rail. The dif-



ference will be that this line will link the Soviet border with Kabul, whereas previous plans would have linked the capital with Pakistan and Iran.

The Russians started work on a road and rail bridge over the Amu Darya River on the border immediately after the invasion of Afghanistan. This was completed last year. From here, it is thought that the detailed design of a 250km link to Pul-i-Khumri is now being undertaken.

Pul-i-Khumri is described as an important supply depot for the Russian military effort of controlling Afghanistan.

The 150km from this point to Kabul is through difficult mountainous terrain where the degree of security achieved by the Russians is thought to be much less than in the northern zone. The extension of the line to Kabul would be a logical development, however, as when the Russians deem it feasible.

Mr Richard Hope, editor of the Railway Gazette, says: "We have been expecting this development for some time. The railway is the dominant mode of travel in the Soviet Union, and it seemed likely that the Russians would build a railway when they judged the situation to be right." The railway will be 150mm (5ft) gauge, the standard gauge throughout the Soviet Union.

The foreign ministers of Pakistan and the pro-Soviet regime in neighbouring Afghanistan will discuss in Geneva next month a political solution to the Afghan war, said Pakistan's ambassador, AP reports from Geneva.

Ambassador Fazl Razio said the two sides would meet indirectly through a United Nations mediator.

BL unit to buy Japanese and German gearboxes

BY ARTHUR SMITH IN BIRMINGHAM

AUSTIN ROVER, part of the state-owned UK car manufacturer BL, is expected to buy gearboxes from Japan and West Germany for the XX, the new supercar to be produced in collaboration with Honda.

The move is bound to arouse renewed concern among UK components suppliers about BL's intention to switch orders overseas. There are fears that BL's volume cars division might contract out too much of the high-technology work and increasingly become a mere assembler of vehicles.

Zahnradfabrik Friedrichshafen of West Germany and Honda are likely to supply gearboxes for the XX, which is expected to go into production within two years at BL's Cowley plant in Oxford.

The new model will eventually replace the current Rover, the manual gearbox for which are made at BL's Land-Rover factory in South Wales. The contract for the automatic gearbox was switched recently from Borg Warner in South

Wales, to General Motors in Strasbourg.

Austin Rover was quick to respond to unrest at the recent Geneva Motor Show among European rivals about the Japanese content of the Cowley XX, which will go on sale throughout the EEC.

Senior company executives insist that at least 80 per cent of the price on leaving the factory will be British, compared with the 74 per cent claimed for the Triumph Acclaim currently built under licence from Honda.

Whereas the engine and gearbox for the Acclaim come direct from Honda, Austin Rover is expected to insist that it contributes an engine in the new joint venture.

Honda, with its V6 2.6-litre engine, looks favourite to provide power for the biggest model in the range. But money is thought likely to have been allocated for extensive development of Austin Rover's "O" series engine, which

Ecuador devalues currency in stages

By Sarita Kendall in Quito

ECUADOR has devalued its currency, the sucre, by 27 per cent against the dollar; the exchange rate dropped from 33 to 42. The Quito Government also devalued by 21 per cent against other major currencies.

The free market rate was hovering around 85 to the dollar last week, but the government has not announced any measures to curtail free market operations.

The devaluation, together with a small increase in interest rates, new exchange regulations for imports and exports, and a rise in the prices of some fuels, is part of the stabilisation programme needed to earn approval from the International Monetary Fund and satisfy foreign banks.

As a result Ecuador expects to complete the rescheduling of \$1.2bn of the public foreign debt and implement a formula covering more than \$1bn of the private sector's foreign debt.

The acute shortage of foreign exchange has been one of the problems responsible for the rising free market rate, as private companies chase dollars to pay off their debts.

In response to the measures trades union federations have already announced a two-day strike beginning on Wednesday. A series of protest meetings and marches will be held.

Sr Pedro Pinto, the Minister of Finance, who is going to the U.S. and Japan for talks with Ecuador's creditors, said reaction from the unions would only be natural, but the situation would have become much worse if these steps had not been taken.

The price of milk was raised by 40 per cent and fuel oils prices went up by an initial 15 to 20 per cent. These are the first in a series of increases which will double the domestic cost of heating and other fuels within a year.

When the Government of President Osvaldo Hurtado abolished heavy subsidies on the price of bread and petrol last October there were disturbances and protests, and the authorities declared a one-week state of emergency.

Decision soon on Middle East plan

Continued from Page 1

plan, an attitude which has caused some irritation in Washington. The State Department expects London to be more supportive of the King's own desire to become involved in negotiations.

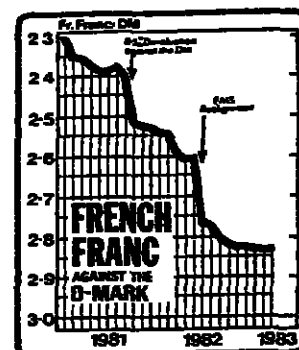
The U.S. indicated initially that it wanted a decision from King Hussein by March 1, six months after the Reagan proposals were announced. It is feared that unless there is movement shortly, the hands of the Administration will be tied by domestic political events leading to the 1984 presidential elections.

Israel has rejected the Reagan plan as a basis for a Middle East peace and Mr Menahem Begin, the Prime Minister, remains determined to maintain control of the West Bank which he considers part of the biblical land of Israel.

Patrick Cockburn adds from Amman: In the clearest sign yet that the Palestine Liberation Organisation is willing to allow King Hussein of Jordan to start peace negotiations on its behalf, a senior member of the organisation has said that PLO chairman, Mr Yassir Arafat, is free to continue talks with the King.

Mr Khalil Wazir, better known as Abu Jihad, the main military leader of the PLO, said today in an interview with the daily Jordan Times that the meeting of the Palestine National Council in Algiers had not restricted in his view Mr Arafat's capacity to negotiate with the King.

THE LEX COLUMN Casting doubts in Tokyo



So far this year, the direction of the Tokyo equity market has obligingly conformed to the ever-optimistic projections of Japan's leading research institutes and securities houses. After two years in which U.S. monetary policy and stagnant world trade volumes have scuppered forecasts of a rising yen, declining interest rates and buoyant corporate profits, a boost to confidence is badly needed.

At the end of last week, the most widely followed measures of Tokyo's equity market were standing at their highest level ever. The Nikkei-Dow Average has risen by a fifth from the low point registered last October and, at 8,234.9, is within striking distance of the 9,000 figure which most forecasters expect to be breached in the current calendar year.

On the face of it, this represents decent progress. The market has after all advanced against an extremely unsmooth technical background. Heavy speculative buying towards the end of last year had pushed the level of margin positions to a record 12,000bn - equivalent to roughly 2 per cent of the market's capitalisation - by the beginning of February.

Margin positions must be closed within six months, so the securities houses are keeping their fingers crossed that the present mini-wave of overseas buying will be sufficient to absorb a shrinkage of margin positions. Memories of September 1981, when the liquidation of margin positions created a selling riot in Tokyo, are still vivid.

At that time, the Japanese equity market was responding hysterically to a sudden crisis of confidence of Wall Street. The intervening 18 months have not much reduced Tokyo's sensitivity to the latest movement in New York and the Japanese investor can thank the Standard & Poor's Index for part of this year's capital profit.

The international investor, however, might have done better to stick with the S & P. Many of the higher-price blue chip stocks, traditional foreign favourites, are standing well below the level of three months ago, despite a very marked improvement in the immediate outlook for economic growth and corporate profits in Japan.

At a rough guess, a reduction of \$3 in the contract price of crude oil would boost Japan's real GNP by around 0.4 per cent, slice 2 per cent off the current account by around \$5bn and provide a small boost to industrial production.

The extent of the gains in com-

tal needs through internally generated cash flow.

Over the longer term, however, the Japanese authorities will need to refinance their existing 10-year bonds, the first of which mature in two years' time, while confronting the expenditure problems posed by a rapidly ageing population and the strains within a public-sector pension fund system which is, in some instances now in heavy actuarial deficit.

The increase in public indebtedness has already resulted in a substantial portfolio shift among Japanese institutions away from the equity market and towards government bonds. At the end of last year, mutual funds had only 37.1 per cent of their assets invested in Japanese equities, compared with 59.4 per cent 10 years earlier.

The equity market has risen dramatically during that period, thanks in large measure to the modest equity requirements of the corporate sector and, at least recently, to heavy net investment by non-residents. A period of lower growth in corporate earnings could upset that supply/demand equation, as companies substitute equity for bank finance and move towards the higher distribution levels normal in the stock markets of mature industrialised economies.

EMS

The provisional arrangement announced yesterday by the members of the European Monetary System, through which the onus for determining the appropriate parties of participating currencies will be shuffled on to the foreign exchange markets, is likely to produce some of the most dramatic changes in this morning.

It is central to the credibility of a system like the EMS that central banks are seen to support member currencies at their parity limits until a new set of rates is established by negotiation, however frequent such changes may be.

Under the old "snake" and in the early days of the EMS, realignments were - if not exactly springing upon the market - at least tried to prevent damaging losses of foreign exchange reserves among member central banks. The use of increasingly heavy-handed expedients to squeeze the bears, culminating in last week's manipulation of Eurofranc rates to extremely high levels, has apparently now been followed by a straightforward admission of failure.

Recession pushes IADB loan commitments to \$2.74bn

BY PETER MONTAGNON IN PANAMA

NEW LOAN commitments by the Inter-American Development Bank rose 10 per cent last year to a record \$2.74bn as the bank sought to alleviate the effects of recession on the economies of Latin American and the Caribbean.

In the bank's annual report issued on the occasion of its annual meeting which opens in Panama today, it says 1982 was marked by a shift in priority with considerable extra help afforded to development projects in the industrial and mining sector. Lending to such projects quadrupled last year to \$421m as the decline in Latin American industrial output continued.

As a result the bank lent less to other priority sectors such as energy which took \$707m in new loans compared with \$1bn in 1981. Agri-

cultural development loans were down at \$414m compared with \$691m.

Despite the continuing economic crisis in Latin America, where the report says living standards have fallen by 5 per cent since 1980, the bank records some satisfaction with the level of development lending achieved in the four year "Fifth Replenishment" period which ended in 1982.

At the end of last year, its total accumulated lending stood at \$22.3bn in support of development projects in the region worth an overall \$65bn. The 43 shareholder governments in the Americas and Europe have recently agreed a further "sixth replenishment" of the bank's capital which is to be raised

to \$35bn from \$20bn. This will allow it to lend a further \$13bn in the next four years.

Priority guidelines for this new lending will be one of the major topics of the bank's annual meeting.

Borrowing by the bank on world capital markets rose to a record \$1.3bn last year from \$787m in 1981 and left outstanding borrowings at the end of the year at \$4.25bn.

The bulk of last year's borrowing was raised in U.S. dollars which accounted for 34 per cent of the total followed by D-Marks with 18 per cent, yen with 15 per cent and Swiss francs with 12 per cent. The bank raised \$55m (\$180m) in London last year through a \$10m bank credit and a \$75m issue of bulldog bonds in the debenture market.

Paris plans new economic moves

Continued from Page 1

In what seemed a calculated act of brinkmanship, however, the Government spokesman seemed to keep open the possibility of France quitting the EMS if no satisfactory compromise is found at this morning's meeting of finance ministers.

For the French Government it is important that France should not be alone in devaluing but that a French devaluation - however small - be part of an overall realignment which involves devaluations by other European countries.

The Government spokesman warned that France would "determine its position" at the end of this morning's meeting. This point was underlined by M Delors who also

said that a decision must be reached before the European summit began.

M Delors again emphasised that for France the monetary issue was one of many unresolved European disputes over agricultural policy, external trade policy towards the U.S. and Japan, German and Dutch monetary compensation units and of industrial co-operation. He said: "We cannot envisage the future of the EMS separately from the imperative need to resolve the other problems."

Among the measures under study in Paris for cutting consumption to bring down the external trade deficit are the raising of public sector tariffs, higher social security contri-

butions, lower welfare payments, and increases in direct and indirect taxes. Though it is mostly agreed on the Left that the trade deficit must be brought down to avoid adding to France's external debt, there are sharp differences on how this should be done.

The Communists and radical Socialists are hostile to measures that cut popular purchasing power, and favour protectionist measures to curb imports. There is also a strong lobby in the Government in favour of quitting the EMS.

Divisions over this mix of policies and President Mitterrand's attempt to build a consensus behind him have been behind the political crisis of the past week.

EMS currencies allowed to float

Continued from Page 1

French membership of the EMS, it arrived in Brussels on Saturday afternoon aware that left-wingers in the French Government were fighting against another devaluation and austerity package aimed at halting the run on the franc which, by Friday, had again forced it down to its lowest permitted rate in the EMS.

In an immediate attempt to strengthen his hand he played on the fears of other member states about a French withdrawal from the EMS, followed by a further hunch towards trade protectionism by issuing a blunt public warning that France would quit the system

if there was no agreement over the weekend.

In a veiled attack on last week's West German charges that the instability in the EMS was more a problem of the franc than of the D-Mark, he said his attempts to prepare the ground for the negotiations had met with "arrogance and a refusal to understand."

During later discussions M Delors is said to have given his colleagues a glimpse of the French domestic economic measures which might follow a franc devaluation. He also said France would seek to borrow money under the community's aegis to help finance its balance of payments deficit.

He gave a similar indication when the franc was devalued by 5.75 per cent in last June's realignment, but Paris did not make any subsequent application under the scheme which is authorised to raise up to 100 ECU on behalf of member states with balance of payments problems.

As they reflected on the difficult and complicated negotiations some observers and officials concluded that the weekend had dealt a grave blow to the EMS.

In six previous realignments, the ministers had managed to respond smoothly to market pressures with effective political agreements.

World Weather

Algeria	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Argentina	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Australia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Asia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Austria	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Belgium	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Brazil	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Canada	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
China	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Colombia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Czechoslovakia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Denmark	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Egypt	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
France	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Germany	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Greece	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Holland	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
India	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Indonesia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Italy	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Japan	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Korea	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Malaysia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Mexico	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Morocco	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Norway	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Poland	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Portugal	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Romania	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Russia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Spain	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Sweden	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Switzerland	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Taiwan	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Tanzania	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Thailand	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Turkey	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
U.S.A.	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
U.S.S.R.	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Uganda	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Ukraine	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Uzbekistan	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Vietnam	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Yugoslavia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Zambia	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10
Zimbabwe	C	18	10	10	C	18	10	10	C	18	10	10	F	18	10	10

Headings at mid-day yesterday.

C-Sandy	D-Disturb	E-Easy	F-Fair	G-Good	H-Hot	I-Irregular	R-Rain
C-Sandy	S-Slight	S-Slight	S-Slight	S-Slight	S-Slight	S-Slight	S-Slight

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FINANCIAL TIMES
Monday March 21 1983

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INTERNATIONAL CREDITS

Poland renews debt rescheduling talks

IT IS A sorry testimony to the long nature of sovereign debt problems that Poland is about to embark on discussions with commercial bank creditors for a third round of debt rescheduling.

Representatives of leading creditor banks will meet a familiar path to Warsaw this morning for preliminary talks on deferring repayment of debt due to them in 1983, and possibly later years as well. Some \$4.5bn of bank debts have already been refinanced over the past two years.

Poland became the first major country to incur debt problems when it sought a rescheduling in 1981. Since then, it has been joined by so many others that the scale of its debt problems has become relatively small. Even though its internal economic difficulties remain intractable, the size of its debts to foreign banks now also looks rather small in absolute terms.

A large portion of Polish borrowing has been in European currencies, which have depreciated

What seems unlikely, on the other hand, is a return to the sheer nervous tension of the early days of Poland's debt rescheduling.

Since then, the banking world has had bigger problems to worry about. Last week alone saw fresh developments in the debt renegotiations of a whole range of countries - Mexico, Chile, Costa Rica, Peru and Yugoslavia, to name only five.

Of those, one of the more worrying was the revelation by the chairman of the team negotiating Costa Rica's rescheduling that talks had reached an impasse. This could destabilise other fragile arrangements in Latin America, and there are likely to be intense efforts behind the scenes to retrieve the situation at this week's Inter-American Development Bank annual meeting in Panama.

Yugoslavia, meanwhile, has repudiated during the weekend to proposals from commercial banks for a refinancing and new loan package totalling some \$2bn. The coordinating bank, Manufacturers Hanover,

is expected to transmit details of the reply to other leading creditors early this week.

However, Yugoslavia is thought to be seeking modifications to the proposals, particularly the requirement from the banks that its national bank and federal government act as borrower for both the refinancing and new money. This is constitutionally difficult for decentralised Yugoslavia, whose regional banks have been the major borrowers in the Euromarkets.

Meanwhile, some progress has been reported from both Peru and Chile. As already reported, Peru has circulated to creditor banks the proposed terms for the \$880m loan it is seeking to refinance maturing this year and provide \$450m in new money. The terms have been agreed with lightning speed and banks are expected to reply by mid-April.

Chile's planned talks with commercial banks were postponed last Friday for about a week while the country concentrated on renegotiating some of the terms of its current International Monetary Fund agreement.

According to Chilean officials, preliminary agreement has been reached with the fund on modifying certain key economic targets which had become unattainable. This is welcome news to the country's creditor banks who cannot entertain a refinancing agreement with Chile unless it remains in good standing with the IMF.

Mexico has, meanwhile, asked for a five-month extension of its current debt repayment moratorium to allow time to complete details of its \$19.7bn rescheduling plans.

Amid all these negotiations, the Eurocredit market is still very quiet, but an air of suspense still surrounds Portugal's request for a \$400m credit. Leading banks are now convinced that it will have to pay more than the originally indicated margin of 1/2 per cent over Libor or 0.3 per cent over U.S. prime rate on the credit.

Basle Concordat revised

BY ALAN FRIEDMAN, BANKING CORRESPONDENT IN LONDON

TOWARDS the end of last year, a special meeting of leading central bank supervisors was convened in Basle under the chairmanship of Mr Peter Cooke of the Bank of England. The so-called Cooke Committee was at work on a secret revision of the landmark Basle Concordat of 1975, the main formal agreement on international banking supervision.

The Cooke Committee had been at work on the revision since last September, and was inspired largely by the collapse of Banco Ambrosiano's Luxembourg holding company amid claims by creditor banks for \$300m to \$400m.

One of the key ambitions of the Group of 10 bank supervisors (plus Switzerland) was to narrow the gaps in the Concordat which had allowed the Luxembourg and Italian authorities to evade what some central bankers regarded as their respective duties.

Firstly, the new code sets out a clear definition of the responsibilities of host and parent country bank supervisors in matters relating to "intermediate" institutions, such as holding companies and joint ventures.

Secondly, the newly clarified code states that, in matters of solvency, it is up to the parent bank authority to supervise. In matters of liquidity, it is the local (host) authority's responsibility.

Finally, the new set of principles makes clear, once and for all, that neither the original Concordat nor this document imply the existence of any agreement among central banks to serve as an ultimate "lender of last resort."

CURRENT INTERNATIONAL BOND ISSUES							
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
CCF †	125	1988	15	5¼	100	CCF, Morgan Gny., Sunstone Fin.	-
Coastal Nat. Bank †	75	1988	5	10½	100	Kidder, Peabody	10.500
Scandinavian Bank †	60	1993	8	5¼	100	Morgan Grenfell	-
OKB †	175 ½	1991	8	10	93¾	Orion Royal, EBC, Morgan Gny.	11.224
Bl. of Tokyo †	100	1988	7	11	100	CSFB, Morgan Gny., SG Warburg, Bl. of Tokyo & Dominick	11.000
SCI Finance \$	20	1988	15	5	100	Dominick & Dominick	-
CANADIAN DOLLARS							
Inter-Provincial Pipeline †	50	1993	10	12¼	100	Wood Gundy	12.250
D-MARKS							
Escom †	150	1988	7	8½	100	Commerzbank, Dresdner Bank	8.500
Grammat †	50	1988	5	7½	100	Bay. Vertriebsbank	7.875
Rank Xerox †	75	1993	10	7½	100	Deutsche Bank	7.500
Alderman †	50	1989	5	7¼	99	Deutsche Bank	7.463
Electrolux †	40	1989	6	7¼	100	Deutsche Bank	7.250
SWISS FRANCES							
Clarion Co. †	100	1988	-	3¼	100	SBC	3.750
Stanley Electric †	40	1988	-	3¼	100	UBS	3.875
Carlsberg-Tuborg †	60	1993	-	5¼	99½	UBS	5.817
Arcelor †	55	1988	-	6¼	100	Banca Exterior (Soies)	6.875
Torway Bank †	100	1988	-	5¼	100	CS	5.250
Sanyo Denki †	20	1988	-	4¼	100	SBC	-
Tristar Corp †	100	1991	-	6¼	100	Royal Bl. of Canada (Suisse)	6.250
Nissai Co. †	100	1988	-	5	100	UBS	6.000
Sanyo Electric \$	100	1993	-	3¼	100	CS	-
Fuji Electric	100	1993	-	-	-	Banca del Gottardo	6.000
AUSTRALIAN DOLLARS							
Primary Industry Bl. of Australia †	20	1988	5	14¼	100	Orion Royal Bank, Nikko Secs.	14.500
GULF DOLLARS							
Indonesia	100	1993	5¼	8¼	-	Auro Bank	-
ECUs							
Euromat †	50	1993	8	11¼	100	Soc. Gen. de Reg., Kredietbank, BBL	11.825
YEN							
Sweden †	20bn	1993	9	8.3	99.8	Namuro Secs.	8.503
Credit Foncier †	15bn	1993	9	8.3	99.8	Yamaichi Secs.	8.534

* Not yet priced. † Fixed terms. ** Placement. † Floating rate notes.
† In five tranches. ‡ Note: Yields are calculated on AISD basis.

D-Mark bond market bucks the international trend

BY MARY ANN SIEGHART IN LONDON

THE D-MARK bond market should have seen a flurry of activity last week. All the signs were there: the Christian Democrats won the election two weeks ago; the Bundesbank cut its official interest rates and the D-Mark gained in strength.

And yet, prices rose by just 1/4 point in a week of no more than moderate turnover. So what happened?

First, the German market should be seen in the context of other international bond markets. The Eurodollar, Swiss franc and U.S. domestic markets were all sluggish last week, so the 1/4 point gain in Germany was bucking the international trend. Had the New York market, on which Germany depends heavily, given a clear positive lead, the gains might have been higher.

Next, most of the positive indicators had been discounted in advance. The week before last, there was heavy buying in advance of the election, as investors realised that a conservative victory would probably mean a strong D-Mark and lower interest rates.

Finally, the bond market was somewhat overshadowed in performance terms by the equity market, into which much of the speculative money was going.

Nevertheless, both of the two public new issues - Rank Xerox and Escom - were trading at a premium of about 1/4 point to their issues prices on Friday. And the new issue calendar for the next four weeks, which schedules 10 offerings totalling DM 1.65bn, brought optimism to the market. "It's heavy, but we can handle it," said one dealer.

"At least the borrowers are good names."

While the D-Mark six-month Eurodeposit rate - the most useful indication of short-term interest rates - closed on Friday unchanged from a fortnight before, both dollar and Swiss franc rates have gained over half a point in the last two weeks.

This, together with an overhang of unsold paper in both markets, and caution about U.S. Treasury funding requirements, has left the Swiss franc and Eurodollar market slack.

Prices of seasoned Swiss franc bonds fell by about one point over last week, with the only pick-up coming on Friday in the wake of a half-point cut in the Discount and Lombard rates. But despite the lack of buying interest, seven new issues were launched.

Since January, bonds from Japanese borrowers have accounted for 55 of the 85 new Swiss franc issues, or SwFr 4bn out of a total of SwFr 7.6bn (\$3.78bn). Coupons on these bonds have had to rise in order to attract enough investor interest.

While in January, many Japanese borrowers were coming to the market on 5 1/2 per cent coupons, a more common rate now is 6 per cent. Even with such a yield, last week's Tohoku Electric, Power SwFr 100m bond opened at a discount of 3 1/2 points on its first day, before picking up along with the rest of the market on Friday.

The Eurodollar sector had a very quiet week, with only three straight new issues, one floating rate note and one convertible. Of these, all except Crocker National Bank's \$75m, five-year, 10 1/2 per cent bond,

traded at discounts within their selling concessions.

The Crocker deal, on which many new issue houses turned down the co-management invitation, was trading on Friday at a discount of around 2 1/2 points.

The dollar secondary market was lacklustre all week, easing by about 1/4 point on Monday and changing little thereafter. Dealers reported an almost total lack of retail investor interest.

Changes in last week's budget will now allow British borrowers to pay interest on Eurobonds gross of withholding tax, without using an offshore financing vehicle. But bondholders claiming their interest payments from UK paying agents will have to produce a certificate of non-residence in the UK.

This announcement appears as a matter of record only.

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<i>Incorporated</i> | BEAR, STEARNS & CO.
<i>Incorporated</i> |
| BLUTH EASTMAN PAINE WEBBER
<i>Incorporated</i> | DILLON, READ & CO. INC.
<i>Incorporated</i> |
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<i>Incorporated</i> |
| COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS, CBI
<i>Incorporated</i> | BARING BROTHERS & CO.,
<i>Limited</i> |
| CREDIT COMMERCIAL DE FRANCE
<i>Incorporated</i> | CREDIT AGRICOLE (C.N.C.A.)
<i>Incorporated</i> |
| GRIEVESON, GRANT AND COMPANY
<i>Limited</i> | DE ZOETE & BEVAN
<i>Limited</i> |
| MORGAN GLENFELL & CO.
<i>Limited</i> | HILL SAMUEL & CO.
<i>Limited</i> |
| PICTET INTERNATIONAL
<i>Limited</i> | SAL. OPPENHEIM JR. & CIE.
<i>Limited</i> |
| J. HENRY SCHRODER WAGG & CO.
<i>Limited</i> | PIERSON, HELDRING & PIERSON N.V.
<i>Inc.</i> |
| March 11, 1983 | VEREINS-UND WESTBANK
<i>Aktiengesellschaft</i> |

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Fed uncertainties continue to depress market activity

RETAIL investors made a concerted dash for the sidelines last week, leaving the U.S. credit markets well and truly in the doldrums. Activity was exceptionally quiet and government bond prices closed the week virtually unchanged.

The main reasons for the lack of activity were a further slight firming in short-term interest rates, a heavy oversupply of new issues from the Treasury, which will continue this week, and growing uncertainty about the Federal Reserve Board's current monetary stance.

Yields on three-month Treasury bills closed higher by about 20 basis points while the Fed Funds rate traded at over 8.5 per cent for most of the week. This reinforced the view of most Wall Street economists that the Fed is unwilling, at least for

the moment, to push rates lower and is content to see the funds rate trade between 8.5 per cent and 9 per cent.

Indeed, a minority of Wall Street observers have begun suggesting that the Fed may have already temporarily tightened the monetary reins by lowering its net free reserve targets as a result of a bulge in the monetary aggregates.

While the overwhelming view is still that the Fed has not embarked upon a progressive firming, a number of factors, including Mr Paul Volcker's recent comments on money supply growth, have led to heightened uncertainty in the credit markets.

This was reflected again late on Friday when the Fed announced another large increase in MI, the basic money supply measure. The Fed said MI increased by \$4.8bn in the latest week and bond prices sank on the news.

Also adding to the uncertainty about the Fed's current posture were the latest batch of economic statistics. The most positive, for the bond market, were the scant 0.1 per cent increase in producer prices in February and the smaller than expected increase in housing starts.

Both suggest that the economic recovery may be considerably less robust than January's figures had first indicated. This coupled with the impact of lower oil prices, should continue to allow the Fed room for manoeuvre without the danger of rekindling inflationary fears.

Nevertheless, the credit markets, and the Fed, appear caught once again in a set of fiscal, monetary and economic cross currents. The heavy supply of new Treasury issues, much of which is still in dealer hands, was probably the main reason behind the market's lacklustre performance last week.

On Wednesday the Treasury auctioned \$7.75bn of two-year notes at an average yield of 9.66 per cent compared to 9.71 per cent at the last two-year note auction in February. The auction went less well than the market had expected and set an uneasy tone for Thursday's sale of \$7.75bn of one-year notes, at an average yield of 8.427 per cent, and this week's mini-refunding involving \$13.5bn of new issues.

The market will be closely watching the auctions this week for any signs of renewed investor interest. Tomorrow the Treasury will offer \$5.5bn of four-year notes followed by \$4.75bn of seven-year notes on Wednesday and \$3.25bn of 20-year bonds on Thursday.

Together this week's offerings will raise an additional \$3.64bn for the Treasury's coffers.

Paul Taylor

Hughes Tool sees quarterly loss

BY OUR FINANCIAL STAFF

HUGHES TOOL, the world's leading producer of oil and gas drilling bits, expects to make a loss for the first quarter of 1983.

The company, whose profits fell dramatically last year, says that the Venezuelan devaluation will push it into the red for the first quarter of 1983. But for these currency factors, the quarter would have broken even.

However, Hughes' problems with demand, which last year

dragged earnings per share down to \$2.55 from \$4.60 in 1981, look to have persisted. The company says it does not believe second quarter results will show any improvement over the first.

Last year's sales weakness was reflected in a near 10 per cent decline in turnover to \$1.6bn from \$1.78bn in 1981. The company was forced to lay off some 30 per cent of its domestic workforce.

Another U.S. producer of oil-field equipment has made tenta-

tive forecasts of a recovery. Arco, which last year slid heavily into the red, expects to return to profits "late this year."

Against net profits of \$255m in 1981, the company, whose activities take in steel and fabricated products, tallied losses of \$343.3m last year, largely as a result of \$264.5m of special charges.

The oilfield equipment business has "reached bottom," but will not recover for many

months yet, the company says, in its annual accounts. Carbon steel demand remains low and many major U.S. producers are not likely to be profitable in 1983.

Arco's recent cost-reduction efforts are reflected in reduced employment levels which at the year-end stood at 52,000 against 57,660 a year earlier. Early retirement and other efforts to cut salaries and employment costs will save the company more than \$100m a year.

Swedish pulp group in red

BY DAVID BROWN IN STOCKHOLM

MoDo, the Swedish pulp and paper group, reports a pre-tax loss of SKr 174m (\$23.5m) for 1982, compared with a profit of SKr 25m a year earlier. It is to pay an unchanged SKr 7.50 a share dividend.

Operating profits were little changed at SKr 315m, but net financial debits soared to SKr 489m from SKr 287m as a result of currency losses and high borrowing costs. Sales, of which three-quarters go abroad, improved by an eighth.

Deliveries of pulp stood at 90 per cent of production capacity. The paper mills also cut production but the consumer products division showed stable results.

Capital spending was curtailed last year, falling from SKr 666m in 1981 to SKr 343m. The group is negotiating the sale of its hydro-electric assets. MoDo expects its results to improve this year, even if economic recovery is modest, it says the Swedish devaluation will improve its competitive position.

KNP to pay a dividend

BY OUR FINANCIAL STAFF

KNP, the Dutch paper group, has moved out of the red for 1982 and is to pay its first dividend in nine years.

Against losses of Fl 6.2m a year earlier, the company has returned net profits of Fl 5.5m (\$3.2m), of which Fl 6.5m arose in the first half of 1982. The group is proposing to resume dividend payments with Fl 2 per share. Of this, half is to be paid in cash and the other half in shares. KNP's last payout was in 1974.

Net profit per share amounted to Fl 3.74 compared with a loss of Fl 2.72 in 1981. Cash-flow rose to Fl 27 per share from Fl 19.92.

The chief of the foreign transfer department of Slavenburg's Bank was arrested on suspicion of embezzling tens of millions.

Italian unit trusts underway by autumn

BY OUR ROME STAFF

THERE was euphoria on the Milan bourse on Friday after the Italian Senate had at last approved long-awaited legislation that will enable major banks and insurance and finance companies to introduce unit trusts or mutual funds on the Italian stock exchanges.

When the law has been implemented and the requests to introduce unit trusts passed by the Treasury Ministry, the first trusts should be introduced in the autumn.

The Milan stock exchange has risen by more than 20 per cent since January, partly in expectation of unit trusts investment. They are expected to bring substantial new demand to the stock exchange and thereby encourage more companies to offer shares on the market.

There are also hopes that unit trusts will make the market more sophisticated and less prone to questionable practices and insider dealing. The first unit trusts are expected from the banks, led by Banca Nazionale del Lavoro, which is planning to introduce three funds.

The financial holding company, La Centrale, owned by the Nuovo Banco Ambrosiano group, is also planning to bring in three trusts and the insurance company, RAS, is planning one or possibly two.

The unit trusts law has been under consideration by parliament for more than a decade. The only investment trusts quoted on the Milan stock exchange are technically under Luxembourg law, although usually managed by Italian groups.

The Senate was also expected to approve legislation on company accounts and tax, enabling the revaluation of assets to take account of inflation. The company legislation, known by the name of its original proposer, Sig Bruno Visentini, the former Finance Minister, has been welcomed warmly by Italian companies. It will allow them to revalue their assets to take account of inflation, instead of being valued on a historic cost basis. The law will also allow greater tax exemptions and higher tax-free depreciation.

INTERNATIONAL APPOINTMENTS

Group executive formed at Bank of Ireland

THE BANK OF IRELAND has appointed four managing directors who, with the chief executive designate, Mr Mark Hely Hutchinson, will form a new group executive.

Mr Frank O'Rourke, chief general manager, becomes managing director with responsibility for branch banking in the UK and for group personnel.

Mr John P. Bourke, chief financial officer, becomes managing director responsible for international banking, corporate banking, investment bank of Ireland and the Bank of Ireland Finance Group.

Finally, Mr M. A. Keane, general manager, becomes managing director with group responsibility for financial

control, operations, treasury, internal audit, credit control and accounting services.

Mr Molloy and Mr Keane are newly appointed to the bank's board of directors. Mr Molloy joined the Bank of Ireland in 1967. He has an honours degree in business studies from Trinity College Dublin and is a graduate of the Harvard Business School.

Mr Keane joined the bank in 1968. He holds a master's degree from University College Dublin, and is also a Harvard Business School graduate.

The appointments are part of a general management reorganisation under the new chief executive, who is soon to take up his new post.

Mr Hely Hutchinson, previously managing director of Guinness Ireland, says an important feature of the new structure means that each individual will have both line and staff responsibilities and will also have control of service areas in the group's Dublin headquarters.

Mr Kurt Green has been appointed managing director of ASEA (PHILIPPINES) INC., Manila. Mr Green, marketing

manager of CEWE AB, Nyköping, an ASEA Group company, succeeded Mr Jan Flanberg, who will take up a new assignment within ASEA's process industries division.

Mr Alden L. Norman, Jr, has been appointed president and chief operating officer of THE BADGER COMPANY INC., a subsidiary of Raytheon Company. He will succeed Mr Philip H. Seaver who retires on April 1.

Badger is based in Cambridge, Massachusetts. Mr Norman joined Badger in 1980 as corporate vice-president, engineering, and was promoted to president in the following year. He was elected a director of Badger.

Dr Helmut R. Wulff and Dr Thomas W. Reicher have been appointed to the board of BANK LEU, Zurich.

Mr J. M. Little, deputy chairman and chief executive of Anderson Strathclyde, has been elected chairman of NATIONAL MINE SERVICE. Mr K. E. McElhatten has become deputy chairman but will continue as president and chief executive. Mr McElhatten has been chairman of National Mine Service since 1974. Mr John P. McCook has been promoted to director of international division, succeeding Mr Schmitt. Mr McCook

purchased 51.2 per cent of National Mine Service shares outstanding in its offer for the Pittsburgh-based maker of mining equipment. Mr McElhatten will be elected a director of Anderson Strathclyde as soon as shareholder approval is obtained.

To increase the minimum number of directors permitted, National Mine Service directors have entered an employment agreement with Mr McElhatten to remain deputy chairman president and chief executive for at least three years and an agreement for a similar term has been signed with Mr K. E. Gerhard executive vice president for operations.

Mr William H. Schmitt has been promoted to the new position of group director, research and control, for the health and beauty products, Prince Matchaumont, international divisions of CHESEBROUGH-POND'S INC.

Mr Schmitt joined Cheesebrough-Pond's in April 1974 as director of product development and was named director of international research and control in October 1974. Mr John P. McCook has been promoted to director of international division, succeeding Mr Schmitt. Mr McCook

joined Cheesebrough-Pond's in 1970 as a chemist and had been manager of product development for the health and beauty products division since 1978.

Mr Gerald L. Gitner, executive vice-president and chief financial officer of Pan American World Airways Inc., has been elected chairman of PAN AM WORLD SERVICES, the airline's subsidiary. He will continue as Pan Am's chief financial officer, and as a board member of the parent company. Mr Klein E. Mitchell has been named vice-president services at PAN AM WORLD SERVICES. In this new post, he will be responsible for the development of airline and aerospace maintenance servicing opportunities worldwide. Mr Mitchell, formerly vice-president-maintenance operations of Pan American World Airways, will also market Pan Am's maintenance capabilities throughout the airline's global network. He will be based at John F. Kennedy International Airport, New York.

Mr Anthony C. Herling has been named manager of relations at FLETCHER ENTERPRISES. He will assist in the development and execution of

public relations activities for the ABC Video Enterprises division of American Broadcasting Companies Inc. Mr Herling comes to ABC from Broadcasting Magazine, where he was an associate editor, reporting primarily on cable television and financial developments in the communications industry.

The U.S. President has nominated Mr Bernard A. Maguire to be associate director for the FEDERAL EMERGENCY MANAGEMENT AGENCY'S (FEMA) National Preparedness Program Directorate. Mr Maguire was president and chief executive officer of the VPA Corporation of Virginia.

Mr Gene F. Kummer, president and chief operating officer of FLETCHER ENTERPRISES, INC., has been appointed to its board. He fills a seat created as a result of a by-law amendment.

Mr Peter H. Wood has joined SWETT AND CRAWFORD as vice president and manager of Leslie H. Cook, Inc. in Chicago. Mr Wood was vice president of Alexander and Alexander, and Meeker Magner Company, both in Chicago.

FT INTERNATIONAL BOND SERVICE

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																														bank AG; Internationale Bank; Ban-									
																														que Generale du Luxembourg; SA;									
																														Banque Kredietbank Luxem-									
																														bourg; Algemeen Bank Neder-									
																														land NV; Pierson, Holding and									
																														Pierson; Credit Suisse/Swiss									
																														Credit Bank; Union Bank of									
																														Switzerland; Akroyd and Smith-									
																														ers; Bank of Tokyo; Credit Com-									
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																														bank AG; Internationale Bank; Ban-									
																														que Generale du Luxembourg; SA;									

Friends' Provident expands in Canada

Friends' Provident regard the two companies as providing a strong base for future development in Canada.

The deal has the approval of the Canadian Foreign Investment Review Agency and Friends' Provident has given an undertaking to the Agency to amalgamate the two companies within two years.

**RMC GROUP
TRINIDAD SALE**

RMC Group, the producer of

KMC has also agreed to provide technical services. It has reached agreement with the relevant Trinidad authorities for the offer for sale. Subscription will open this week and close on April 5.

CHARTER/ANDERSON

Charter Consolidated has claimed that a statement issued by Anderson Strathelyde ignores the most important issues relating to Charter's bid for the company. These are:

- No account was taken of the interest cost and trading losses arising from the acquisition of National Mine Service Company.

the cash flow implications of the NMS acquisition nor of its effect on the Anderson balance sheet.

● Anderson admitted "difficult trading and employment conditions" but failed to comment on the future, Charter points out.

STAKES

Ross has reduced his holding in the company by 50,000 shares to a total of 315,920 (8.57 per cent).

Fleming Far Eastern—Pruden-

[illegible]

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

	Date	Announcement last year		Date	Announcement last year
Adwest	Apr 14	Interim 2.1	*KleinwortMar 29	Final 3.00
*Armstrong	Apr 7	Interim 0.35	*Kwik Save	Apr 22	Final 1.75
Equipment Mar	7	Final nil	*Laird	Apr 22	Interim 1.65
Aurora	Apr 7	Final nil	*Lalor (J)	Apr 27	Final 1.875
Autos	Apr 7	Final nil	Land	Apr 5	Final 2.0
..... Prods. Apr	7	Final 2.0	*Laurie	Apr 27	Final 1.5
*BAY Ind.	Mar 30	Final 8.5	Lead	Apr 7	Final 5.96
*BCC	Apr 7	Final 7.04	Legal	Apr 7	Final 9.0
*Bebcock Ind.	Mar 7	Final 3.6	*Lex General.	Mar 31	Final 4.2
Bank of	Apr 14	Final 11	*Lucas Ind.	Mar 31	Interim 2.6
..... Scotland Apr 13	Final 11	 Spencer.	Apr 29	Final 2.85
Barnow	Apr 14	Final 1.4	Menzies (J)	Apr 25	Final 2.6
*Bell	Apr 13	Interim 1.7	Minat	Apr 13	Final 2.69
*Blackwood	Apr 15	Final 0.75	Morgan	Apr 15	Final 4
Blue Hedge.	Apr 15	Final 11.75	*NEI	Apr 23	Final 2.75
*Booker	Apr 28	Final 2.125	*Newarthill	Apr 27	Final 5.0
*Bowers	Apr 6	Final 7.25	RMC	Apr 27	Final 5.8
Bowen &	Mar 31	Final 1.894	*Ramsay	Apr 22	Final 4.7
*Brace, Chems Mar	22	Final 1.7 Transport.	Mar 23	Final 4.7
*British	Apr 22	Final 4.8	*Peachey Prop.	Mar 22	Final 4.7
Aerospace Apr	14	Final 4.8	Phoenix	Apr 22	Interim 2.35
British	Apr 14	Final nil	*Preston Assoc.	Apr 7	Final 9.5
*Britoil	Apr 25	Final due	*Prudential	Mar 23	Final 9.5
Brown	Apr 25	Final nil	RUC	Apr 23	Final 5.8
..... Kent.	Apr 30	Final nil	*Reckitt and	Apr 21	Final 6.0
Bryant	Apr 5	Interim 1.0	Reed	Apr 21	Final 2.46
Burn	Apr 30	Final 3.5 (Austin).	Apr 7	Final 10.5p
*Burnah Oil.	Apr 14	Final 1.7	Rockwre	Apr 15	Final 10.5p
*Cape Ind.	Mar 29	Final 1.7	RTZ	Apr 15	Final 10.5p
*Chatterhouse	Apr 28	Final 3.0	*Rugby Portland	Apr 11	Final 2.65
..... Group.	Mar 28	Final 3.0	Rush and	Apr 22	Final 1.75
*Chatterhouse	Mar 22	Final 0.5	Sarg. Props.	Apr 22	Interim 1.3
Coates Bros.	Apr 8	Final 2.42	*Scotch	Apr 22	Interim 1.3
Croda Int.	Mar 31	Final 2.26	*Metropolitan.	Apr 8	Interim 1.5
*Crown	Apr 28	Final 2.5	Simon Eng.	Apr 26	Final 8.6
*D&G	Mar 23	Final 8.0	*Sloagh Asta.	Mar 23	Final 2.076
*Delta	Mar 23	Final 1.82	*Smith	Apr 22	Final 2.7
*Delta	Mar 23	Final 4.5	*Smith and Nephew.	Mar 23	Interim 4.0
*Eagle Star	Mar 23	Final 11.429	*Smith (W.R.)	Apr 28	Final 2.32
*Empire Stores.	Mar 21	Final 1.35	*Stender. Chred.	Apr 26	Final 23.2
*Enbros Life.	Apr 15	Final 2.5	*Sun Oil.	Apr 6	Final 23.5
*Expant Ind.	Apr 7	Final 2.5	*Tarmac	Apr 26	Final 12.8
Flight	Apr 29	Final 2.35	*Taylor	Apr 27	Final 13.157
*Fellatelling.	Mar 23	Final 2.25	*Telephones	Apr 15	Final 5.15
*Freemans	Mar 28	Final 2.25	*Trove Kemwell and	Apr 7	Final 0.3
*Gal & Dufus.	Apr 13	Final 4.8	*Tribune	Apr 26	Final 3.89
*Glad	Apr 13	Final 4.5	*Tricentrol	Mar 24	Final 5.6
*Glynwed Ind.	Mar 28	Final 4.9	*W & W.	Mar 24	Final 10.7
*GRE	Mar 29	Final 10.75	*Willis Faber	Mar 28	Final 1.95
*Hambro Life.	Apr 14	Final 8.0	*Wimp	Apr 22	Final 1.95
*Harris	Mar 31	Final 3.0 George.	Apr 26	Final 1.95
*Queensway.	Apr 25	Final 3.0	*Board meeting intimated. 15 p.m.		
Hawthorn	Apr 21	Final 5.8	*Board meeting intimated. 1 p.m.		
*Hawthorn	Apr 21	Final 3.0	*Board meeting intimated. 1 p.m.		
*Hill	Mar 31	Final 3.0	*Board meeting intimated. 1 p.m.		
*Hill	Mar 31	Final 2.5	*Board meeting intimated. 1 p.m.		

A.B.N. Bank	104½	■ Guinness Mahon	101½
Al Baraka Int'l. Ltd.	104½	■ Hambros Bank	104½
Allied Irish Bank	104½	■ Heritable & Gen. Trust ..	104½
Amro Bank	104½	■ Hill Samuel	110¼
Arab Bank	104½	■ Hongkong & Shanghai ..	104½
Arbuthnot Latham	104½	■ Kingsnorth Trust Ltd ..	12
Arzco Trust Ltd	104½	■ Knowles & Co. Ltd.	11
Associates Cap. Corp.	111	■ Lloyds Bank	104½
Bank Al Baraka	104½	■ Minshall Ltd	104½
Bank Bapozolim BM	104½	■ Edward Manson & Co. ..	12
BCCI	104½	■ Midland Bank	104½
Bank of Ireland	104½	■ Morgan Grenfell	101½
Bank Leumi (UK) plc	104½	■ National Westminster ..	101½
Bank of Cyprus	104½	■ New Gen. Tr. Co.	104½
Bank Street Sec. Ltd.	104½	■ P. S. Refson & Co.	104½
Banka Beige Ltd.	104½	■ Royal Trust Co. Canada ..	104½
Banque du Rhone	104½	■ Roxburghe Guarantee ..	115½
Barclays Bank	104½	■ Shewan & Co.	104½
Beneficial Trust Ltd.	114½	■ Standard Chartered	104½
Bremar Holdings Ltd.	114½	■ Trade Dev. Bank	104½
Brit. Bank of Mid. East ..	104½	■ Trustee Savings Bank ..	104½
Brown Shipley	11	■ TCB	11
Bank of China (UK) plc ..	104½	■ United Bank of Kuwait ..	104½
Castle Court Trust Ltd.	11	■ Volkskas Int'l. Ltd.	104½
Cayzer Ltd.	104½	■ Westpac Banking Corp.	104½
Cedar Holdings	11	■ Whiteway Laidlaw	11
■ Charterhouse Japhet.	104½	■ Williams & Glyn's	104½
Choudhary	115½	■ Wilson & Sec. Ltd.	104½
Citicorp Savings Bank	104½	■ Yorkshire Bank	104½
Clydesdale Bank	104½		
C. E. Coates	11	■ Members of the Accepting Houses	
Comm. Bk. of N. East	104½	■ Commr.	
Consolidated Credits	110	■ 7-day deposits 7.5%; 1-month	
Co-operative Bank	104½	7.75%. Short-term £8,000/12-	
■ The Co-operative Bank ..	104½	months 10.1%.	
■ The Co-operative Bank ..	104½		
Duncan Lawrie	104½	↑ 7-day deposits on sums of:	
E. T. Trust	114½	£10,000 7%, £10,000 up to £50,000	
Exeter Trust Ltd.	114½	8%, £50,000 and over 8%.	
First Nat. Fin. Corp.	131½	■ Call deposits £1,000 and over 7%.	
First Nat. Secs. Ltd.	115½	2½% up to £1,000 8½%.	
Robert Fraser	114½	■ Demand deposits 7½%.	
Grindlays Bank	110¼	■ Mortgage base rate.	

C. ITOH & CO. LTD.



In accordance with the provisions of the Reference Agency Agreement between C. Itoh & Co. Ltd. and Citibank, N.A., dated March 14, 1980, notice is hereby given that the Rate of Interest has been fixed at 9 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, September 21 1983, against Coupon No. 7 will be US\$249.17.

March 21 1983, London
By: Citibank N.A. (CSSI Dept.), Agent Bank **CITIBANK**

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years.
Interest paid gross, half-yearly. Rates for deposits received not later than 25/3/83.

TERMS (years)	3	4	5	6	7	8	9	10
INTEREST %	10½	10½	10½	11	11½	11½	11½	11½

Deposits to and further information from The Treasurer, Finance for Industry plc, 91 Waterloo Rd., London SE1 8XP (01-928 7822, Ext. 367).

FFI Cheques payable to "Bank of England, at FFI" FFI is the holding company for ICC.

The following securities have been added to the Share Information Service:

Austia (E.) & Sons (Section: Industrials).

English & Dutch Investment Trust NV (Part. Cert.) (Investment Trusts).

Insurance Corporation of Ireland (Insurances).

Sweden 13% Loan Stock 2010 (Int. Bank & O'sean Govt. St. Issues).

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holding to
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agent — Mr
Director, has
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n, Mr. P. J.
W. Martin.
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a. Mr. B. H.
Martin. Mr

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[illegible]

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Agent Bank

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number will be sold and the
proceeds distributed to the
persons entitled thereto.
Any further information
required may be obtained on
application to any of the above
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Tokyo Trust Company, 100
Broadway,
New York.

Hill Samuel & Co. Limited,
45, Beach Street,
London EC2P 2LX.

based on FT Index
658-663 (unch.)

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 2

فكانت له العبد

Continued on Page 22

فكانت له العبد

Continued on Page 22

a-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-equilibrating dividend, d-called "red" new money, e-low, f-dividend declared or set in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, i-dividend low, j-dividend limited, k-dividend made at meeting, l-dividend at next meeting, m-dividend declared or paid that year, n-an accumulative issue with dividends in arrears, o-tissue issue in the past 66 weeks, The high-low range begins with the start of trading and must give delivery, p-dividend earnings ratio, q-dividend declared in preceding 12 months, r-dividend declared in prior s-stock split, Dividends in trailing month of split, s-splits= i-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-dividend declared or set in preceding 12 months, w-dividend organized under the Bankruptcy Act or securities assumed by such companies wd-when distributed, w-in-when issued, ww-without shares, x-x-dividend or ex-rights, ad-as in ad, yd-yield, yy-yield, z-zeros in full.

THE WEEK IN THE COURTS

Swift and sure way with debts

BY A. H. HERMANN, Legal Correspondent

bank could not be regarded as an agent for the Indian bank. Nor could it be considered as the issuer of the letter. The assertion that the West German bank was a mere agent for collection was unreasonable. It was thought that a letter written by the West German bank to the Indian bank had contained a misrepresentation and that the West German bank had already negotiated the document in reliance upon the letter of credit. Lord Justice Robert Goff said that it could not be said that the bank had acted in any material way in reliance upon the misrepresentation. The misrepresentation was a matter of total indifference to it whether the West German bank had negotiated the document in reliance upon the letter of credit, or was still in the process of doing so.

On construing the relevant documents it was manifest that the Indian bank was unambiguously representing to the West German bank that it recognised that the latter was entitled to act as negotiating bank under the letter of credit, and the documents were in order. On the face of

the documents there was a liability to pay the sum due under the letter of credit on the due date.

The Court of Appeal formed the clear view that there was no triable issue between the parties, and said that it would be wrong for the case to go to trial. Order 14 was appropriate to confer on the West German bank the right to summary judgment.

In essence, the Court of

Appeal is asserting that where the law is clearly in favour of a creditor, and there are no issues of fact to be determined by oral evidence, and the documentary evidence is uncontroverted, there should be no obstacle to instant judgment. A swift and sure method of ensuring the payment of a undoubted debt should now invariably reflect the law's

Justinian

Save & Prosper--continued

Accum. (Units)	95,366	127,721
Accum. (Units)	97,979	130,717
Accum. (Units)	100,000	133,713
Accum. (Units)	102,000	136,709
Accum. (Units)	104,000	139,705
Accum. (Units)	106,000	142,701
Accum. (Units)	108,000	145,697
Accum. (Units)	110,000	148,693
Accum. (Units)	112,000	151,689
Accum. (Units)	114,000	154,685
Accum. (Units)	116,000	157,681
Accum. (Units)	118,000	160,677
Accum. (Units)	120,000	163,673
Accum. (Units)	122,000	166,669
Accum. (Units)	124,000	169,665
Accum. (Units)	126,000	172,661
Accum. (Units)	128,000	175,657
Accum. (Units)	130,000	178,653
Accum. (Units)	132,000	181,649
Accum. (Units)	134,000	184,645
Accum. (Units)	136,000	187,641
Accum. (Units)	138,000	190,637
Accum. (Units)	140,000	193,633
Accum. (Units)	142,000	196,629
Accum. (Units)	144,000	199,625
Accum. (Units)	146,000	202,621
Accum. (Units)	148,000	205,617
Accum. (Units)	150,000	208,613
Accum. (Units)	152,000	211,609
Accum. (Units)	154,000	214,605
Accum. (Units)	156,000	217,601
Accum. (Units)	158,000	220,597
Accum. (Units)	160,000	223,593
Accum. (Units)	162,000	226,589
Accum. (Units)	164,000	229,585
Accum. (Units)	166,000	232,581
Accum. (Units)	168,000	235,577
Accum. (Units)	170,000	238,573
Accum. (Units)	172,000	241,569
Accum. (Units)	174,000	244,565
Accum. (Units)	176,000	247,561
Accum. (Units)	178,000	250,557
Accum. (Units)	180,000	253,553
Accum. (Units)	182,000	256,549
Accum. (Units)	184,000	259,545
Accum. (Units)	186,000	262,541
Accum. (Units)	188,000	265,537
Accum. (Units)	190,000	268,533
Accum. (Units)	192,000	271,529
Accum. (Units)	194,000	274,525
Accum. (Units)	196,000	277,521
Accum. (Units)	198,000	280,517
Accum. (Units)	200,000	283,513
Accum. (Units)	202,000	286,509
Accum. (Units)	204,000	289,505
Accum. (Units)	206,000	292,501
Accum. (Units)	208,000	295,497
Accum. (Units)	210,000	298,493
Accum. (Units)	212,000	301,489
Accum. (Units)	214,000	304,485
Accum. (Units)	216,000	307,481
Accum. (Units)	218,000	310,477
Accum. (Units)	220,000	313,473
Accum. (Units)	222,000	316,469
Accum. (Units)	224,000	319,465
Accum. (Units)	226,000	322,461
Accum. (Units)	228,000	325,457
Accum. (Units)	230,000	328,453
Accum. (Units)	232,000	331,449
Accum. (Units)	234,000	334,445
Accum. (Units)	236,000	337,441
Accum. (Units)	238,000	340,437
Accum. (Units)	240,000	343,433
Accum. (Units)	242,000	346,429
Accum. (Units)	244,000	349,425
Accum. (Units)	246,000	352,421
Accum. (Units)	248,000	355,417
Accum. (Units)	250,000	358,413
Accum. (Units)	252,000	361,409
Accum. (Units)	254,000	364,405
Accum. (Units)	256,000	367,401
Accum. (Units)	258,000	370,397
Accum. (Units)	260,000	373,393
Accum. (Units)	262,000	376,389
Accum. (Units)	264,000	379,385
Accum. (Units)	266,000	382,381
Accum. (Units)	268,000	385,377
Accum. (Units)	270,000	388,373
Accum. (Units)	272,000	391,369
Accum. (Units)	274,000	394,365
Accum. (Units)	276,000	397,361
Accum. (Units)	278,000	400,357
Accum. (Units)	280,000	403,353
Accum. (Units)	282,000	406,349
Accum. (Units)	284,000	409,345
Accum. (Units)	286,000	412,341
Accum. (Units)	288,000	415,337
Accum. (Units)	290,000	418,333
Accum. (Units)	292,000	421,329
Accum. (Units)	294,000	424,325
Accum. (Units)	296,000	427,321
Accum. (Units)	298,000	430,317
Accum. (Units)		

TSB Unit Trusts (b) (c) (9)		
TSB American	72,910	102,432
TSB Euro	72,910	102,432
TSB Euro Income	72,910	102,432
TSB General	72,910	102,432
TSB High & Paid Int	72,910	102,432
TSB Income	72,910	102,432
TSB Pacific	72,910	102,432
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Standard Life Trust Warrant
3, George St., Edinburgh, EH2 2XZ.

Securities Unit Tr. Managers Ltd (a)	127.5	1.4	1.4
45, Chelver St, Edinburgh	031-226 3271		
7 American Fund	127.5	1.4	1.4
(Withdrawn Units)	127.5	1.4	1.4
British Capital	127.5	1.4	1.4
(Common Units)	127.5	1.4	1.4
European Fund	127.5	1.4	1.4
127.5	1.4	1.4	1.4
Dist. Plots & Fr. Mtd. Mac & Ther			
Sam Alliance Fund Management Ltd.			
Sam Alliance Fund	0421 64341		
Equity Bnd.	3.36		
Equity March 9	3.36		
Equity March 10	3.36		
The Family Fund	3.06		
127.5	1.4	1.4	1.4
Swiss Life Psa. Ytd. Mng. Co. Ltd.(a)(c)			
9-12 Chesham, London, EC2M 3AT	01-236 2621		
Equity Bnd.	127.5	1.4	1.4
Equity March 9	127.5	1.4	1.4
Equity March 10	127.5	1.4	1.4
Equity March 11	127.5	1.4	1.4
Equity March 12	127.5	1.4	1.4
Equity March 13	127.5	1.4	1.4
Equity March 14	127.5	1.4	1.4
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Equity March 20	127.5	1.4	1.4
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Equity March 22	127.5	1.4	1.4
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Equity March 46	127.5	1.4	1.4
Equity March 47	127.5	1.4	1.4
Equity March 48	127.5	1.4	1.4
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Equity March 54	127.5	1.4	1.4
Equity March 55	127.5	1.4	1.4
Equity March 56	127.5	1.4	1.4
Equity March 57	127.5	1.4	1.4
Equity March 58	127.5	1.4	1.4
Equity March 59	127.5	1.4	1.4
Equity March 60	127.5	1.4	1.4
Equity March 61	127.5	1.4	1.4
Equity March 62	127.5	1.4	1.4
Equity March 63	127.5	1.4	1.4
Equity March 64	127.5	1.4	1.4
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Equity March 66	127.5	1.4	1.4
Equity March 67	127.5	1.4	1.4
Equity March 68	127.5	1.4	1.4
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Equity March 74	127.5	1.4	1.4
Equity March 75	127.5	1.4	1.4
Equity March 76	127.5	1.4	1.4
Equity March 77	127.5	1.4	1.4
Equity March 78	127.5	1.4	1.4
Equity March 79	127.5	1.4	1.4
Equity March 80	127.5	1.4	1.4
Equity March 81	127.5	1.4	1.4
Equity March 82	127.5	1.4	1.4
Equity March 83	127.5	1.4	1.4
Equity March 84	127.5	1.4	1.4
Equity March 85	127.5	1.4	1.4
Equity March 86	127.5	1.4	1.

INSURANCE & OVERSEAS MANAGED FUNDS

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OIL AND GAS Continued

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SECTION IV FINANCIAL TIMES SURVEY

Monday March 21 1983

Electronics in Europe INVESTMENT FOR THE FUTURE

Anxieties rise as the pace quickens

By GUY DE JONQUIERES

FOR MOST Western European countries, bruised by recession, rising unemployment and the decline of older manufacturing sectors, the almost boundless perspectives of growth opened up by electronics and information technology hold out one of the brightest hopes of better times ahead.

Indeed, encouraging the development of a vigorous indigenous electronics industry is increasingly regarded not just as a desirable objective, but as a strategic necessity.

If, as is often suggested, the world is on the verge of a new industrial revolution, possession of the skills and resources needed to exploit electronics may be as important in determining the wealth of nations in the late 20th century as the capacity to produce raw steel was in the 19th.

But as Europe ponders the opportunities offered by fast-moving electronics markets, excitement at the prospects is also tinged with concern. A recurrent theme of utterances by industry leaders, government authorities and EEC officials in Brussels is the danger of falling behind the U.S. and Japan in a global race to dominate the new technology-based industries of tomorrow.

Both the Americans and the Japanese, of course, also harbour anxieties about the competitive position of their own industries. In Tokyo, there is concern about the national capacity for the kind of fundamental innovation needed to make the leap into a future generation of "intelligent" computers, while Silicon Valley has been joined by rapid Japanese penetration of key U.S. semiconductor markets.

Widening gap

He has also pointed with dismay to the steadily widening gap between the EEC's total exports and imports of information technology products, broadly defined. Equally gloomy assessments about the performance of individual European countries in key sectors such as semiconductors and computers are to be heard from national authorities.

But if analyses of Europe's problems often concur, there is far from a consensus about the type of approach needed to solve them.

At the EEC level, the European Commission is urging closer industrial collaboration,

initially in the field of research and development, and a more precise alignment of national industrial policies.

Philips, the Dutch group which is Europe's largest electronics manufacturer and one of its most genuinely multinational companies, wants to go further. It would like to see collaboration between European companies extending to joint product development and marketing arrangements.

Individual European countries are, however, still a long way from agreeing on common strategies to encourage the development of their electronics industries. At one extreme, France is set on a policy of "reconquering its internal market" and achieving a high degree of national self-sufficiency in key technologies by massive state investments in nationalised companies, such as Thomson, Compagnie Generale d'Electricite and CH-Honeywell Bull.

At the other extreme, Ireland is counting on investments by foreign companies to help it build up an electronics industry from scratch. By offering generous grants and tax incentives, it has already succeeded in persuading an impressive number of American and Japanese manufacturers to set up local operations.

West Germany, by contrast, eschews overt government intervention in industry, though its Bundespost (Post Office) exercises strong influence over manufacturers of both telecommunications and data processing equipment, and its Research and Technology Ministry uses its modest support budget to play a limited dirigiste role.

Britain, on the other hand, relies on an eclectic mix of policies. Direct Government intervention through, for example, state support for the Immos microchip venture, exercises somewhat uneasily with the free market approach which has led to the liberalisation of telecommunications and plans to sell a

majority of British Telecom to private investors.

At the same time, Britain has extended an open welcome to foreign investment, thanks to which Scotland today has a greater concentration of semiconductor plants than any other part of Europe. The Government has also been particularly active recently in courting investment from Japan, and most Japanese consumer electronics

less easily measurable way, instilling fresh attitudes into both management and work forces.

But how realistic is it to rely on extensive foreign investment to provide the foundation of a modern electronics industry? Advocates of the current French approach would probably argue that such an "open door" policy constitutes an admission of defeat and effect-

While U.S. and Japanese electronics companies are steadily setting up more manufacturing bases in Europe, as much as three-quarters of European spending on electronic research is probably being used to catch up, rather than pioneer genuine innovation in this fiercely competitive sector

companies now have UK production facilities, many of them built up from greenfield sites.

Foreign direct investment in the UK has grown strongly in the past few years, and much of it has been in electronics. According to the Invest in Britain Bureau, net non-oil direct investment doubled from £1.5bn in 1978 to £2.6bn. In 1980, the UK now has more American and Japanese investment than any other country in the EEC.

Both Britain and Ireland emphasise the important contributions which foreign investment can make in creating jobs, introducing new technology and products, improving the trade balance, training staff and, in a

diversely surrenders a strategic section of the economy to foreign control, thereby diminishing the chances of achieving truly "European" industrial policies.

The validity of such criticism depends to some extent on an assessment of how feasible one considers a "European solution" to be. A number of important high-technology markets are already dominated by companies whose headquarters are outside Europe, notably in the U.S. In computers, for example, there is no European country where an indigenous manufacturer is the leading supplier.

American companies have, of course, had the competitive advantage of economies of scale

derived from the size of their home base. But they have also often organised themselves better than their local competitors to take advantage of the Common Market.

IBM, for example, has arranged its extensive manufacturing operations on this side of the Atlantic so that each of its plants makes a given product for the whole of Europe.

By contrast, Philips has suffered until recently from a fragmented production structure which grew up earlier this century when each country was sheltered by tariff walls. This led to many plants making different products which were sold only in the country where they were manufactured.

A similar flaw undermined the policies which several countries adopted in the 1960s and 1970s to try to stimulate the development of indigenous computer industries. Such policies failed partly because they were aimed at producing "national champions" which depended too heavily on too narrow a slice of their own home markets and were unable to match more broadly-based U.S. manufacturers with more efficient large-scale production resources.

Whatever the reasons which lead U.S. and Japanese companies to invest in production facilities in Europe in the first place—and there appear to be a variety of motives involved—seems increasingly evident that gaining access to the whole EEC market is an important consideration.

This is borne out by a recent survey of more than 600 U.S. electronics companies carried out by Electronics Location File. It found that while Britain was the first choice for a prospective overseas investment, it would lose much of its appeal if it ceased to belong to the Common Market. A quarter of the U.S. companies said that EEC withdrawal would make the UK an unsuitable location, while 46 per cent said it would be less suitable.

Another interesting finding is that France has gained in popularity as a location for prospective U.S. investments over the past year, in spite of undisguised misgivings among many sections of American business about the socialist policies of President Mitterrand's government.

Market access

It is unclear, however, to what extent such investments are motivated by political, as opposed to commercial factors. American companies are undoubtedly concerned that moves such as France's decision to route all Japanese video-recorder imports through one customs post at Poitiers may herald a trend towards the unilateral erection of trade barriers.

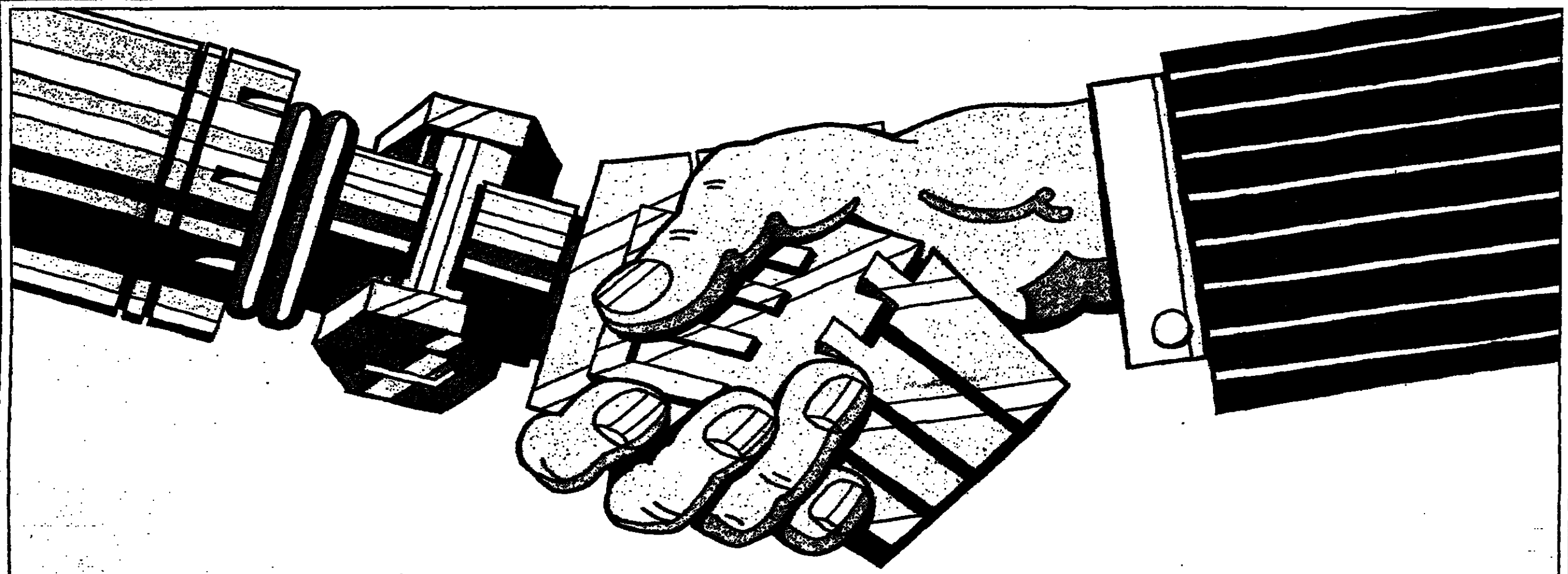
Some see investment in France primarily as a way of securing access to its market. But they also say that they are reluctant to commit funds to large-scale manufacturing operations there to serve the whole of the European market if French trade barriers are likely to grow.

The recent acquisitions by the French Thomson group of a number of West German consumer electronics manufacturers, culminating in the bid for 75 per cent of Telefunken, as well as the rationalisation of Philips operations into fewer, larger units, indicates a growing awareness in the European electronics industry of the need to achieve economies of scale if it is to compete effectively against U.S. and Japanese companies.

But such restructuring is unlikely to achieve its objectives unless European companies also look at EEC markets as a whole. Industrial policies which focus heavily on national markets could both inhibit investment from outside and jeopardise any chances of developing a common European strategy in electronics.

CONTENTS

The European market: a major struggle ahead ...	II
The quest for collaboration: Europe tries again ...	II
New criteria for investment: selecting a location ...	III
Preferred locations: U.S. electronics groups abroad ...	III
Britain: surge of foreign investment led by U.S. companies ...	IV
Wales: a key stage reached in Anglo-American venture ...	IV
Scotland: Silicon Glen is here to stay ...	V
Ireland: rapid expansion after a late start ...	V
World markets: information processing products ...	V
France: Bid to narrow the gap ...	VI
West Germany: gloomy assessment of long-term prospects ...	VI
Italy: vital decisions are still awaited ...	VII
Finance: a re-think among financial institutions ...	VII
Manpower: urgent need to increase supply of skilled staff ...	VIII
Electronics and the business community: summary of forthcoming FT surveys on new technology ...	VIII



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ELECTRONICS IN EUROPE II

Beyond the telecommunications sector, Europe is failing to meet its own fast-growing electronic needs. The gap is being filled by thrusting U.S. and Japanese companies

Major struggle ahead

WESTERN EUROPE has a healthy appetite for electronics and information technology products. But it is failing by a wide margin to meet its needs from its own resources.

For this reason, it is often predicted that the region will over the next decade become a prime battleground in a global struggle between American high technology companies, which are already its dominant suppliers in a number of key sectors, and Japanese companies which appear to be set on an aggressively expansionary course.

A critical measure of Europe's position is semiconductor, the components used in all electronics equipment.

According to Dataquest, the U.S. market research house, European consumption of semiconductors amounted to \$3.2bn last year, out of a world total of \$14.7bn. (Europe's share is probably somewhat understated because of the recent strength of the dollar).

Dataquest estimates, however, that only \$1.7bn of Europe's consumption was supplied from local sources, and the rest was imported. Moreover, only \$1.3bn of local production was by European-owned companies, most of the remainder coming from subsidiaries of U.S. companies.

Though Dataquest expects European-owned production to grow strongly over the next few years, it is likely to be outstripped by expansion of facilities in Europe owned by American and Japanese manufacturers.

It forecasts that by 1993, Western European-owned companies will supply only 34 per cent of a market worth \$26.5bn, against 42 per cent last year. Imports are forecast to rise to \$9.6bn from \$1.5bn over the same period.

Europe has two world-class semiconductor manufacturers in Philips of the Netherlands and Siemens of West Germany, both of which have significant investments in integrated circuit manufacturing in the U.S. On a national basis, France's

Thomson group and its recently-acquired ECR subsidiary also makes "standard" chips in large volumes.

There is a tendency among these European companies, however, to view their semiconductor operations as being more important for their own in-house needs than as a major source of commercial revenues. "Companies like Siemens are involved in semiconductors for strategic reasons, not business reasons," says Dr Alfred Prommer, former head of Siemens' discrete components division. That approach clearly reduces their incentive to compete head-on with companies like Texas Instruments and Motorola for large shares of the open or "merchant" market.

THE EUROPEAN MARKET

Most other European manufacturers tend to emphasise the production of more specialised chips aimed for particular applications. This is certainly the case with GEC and Plessey of Britain and to a considerable degree of Italy's SGS-Mes.

Britain's Ferranti has carved out a significant niche by pioneering the production of so-called uncommitted logic arrays (ULAs), chips which can be tailored to a customer's specifications. Though Ferranti claims world leadership in this fast-expanding business, the company's semiconductor sales were still relatively small, totalling \$45m last year, against sales of \$383m by Philips, Europe's largest producer.

It is too early yet to judge the prospects of Britain's backed Innos, the only European company set up to develop and make a new line of high-volume "standard" chips from scratch.

Though Innos' memory chips have won technical acclaim, the company seems certain to need substantial further financing (on top of the \$100m already invested in it) if it is to compete successfully with

the U.S. and Japanese heavyweights.

Europe's position in semiconductors is mirrored in computers. In spite of the large sums spent by governments to support their national computer industries over the past 15 years, the European market is dominated by U.S. suppliers.

According to a study by Logica, a London consultancy, 13 of the top 25 computer manufacturers operating in Europe in 1981 were American.

The largest of these, IBM, had data-processing revenues exceeding those of all its leading European competitors combined. Furthermore, the three biggest European companies—Siemens, ICL of Britain and France's Cii-Honeywell Bull—have all lost money in the business recently.

All three were originally intended to be "national champions" which could stand up to IBM. Their failure to match the U.S. giant stems largely from the fact that they tried to compete with it across too broad a range of products, with inadequate resources and from national markets which were too narrowly based.

Significantly, some of Europe's most striking success stories in computers have been achieved by companies such as Nixdorf of West Germany and Italy's Olivetti, which have sought out niches in the market for smaller data processing systems in which IBM has been much less of a threat.

ICL's new strategy, which follows a sweeping reorganisation less than two years ago, is to "surround" IBM installations with its own machines, rather than to try to challenge IBM directly for mastery of the centre ground.

The booming market for personal computers—which is growing several times faster than the market for bigger systems—offers fresh opportunities for European companies. Many of the most successful products so far have been developed by small, young companies, not the established manufacturers.

It remains to be seen whether these upstarts can achieve sustained growth.

The examples of Silicon Valley and Boston's Route 128 in the U.S., where small "spin-off" companies have sprung up to develop many innovative products in recent years, suggest that Europe may need to pay more attention to the role which such businesses can play in stimulating vigorous growth by the electronics industry.

The one really large electronics market where European countries can be said still to control their own destiny is telecommunications. According to the OECD, most European countries meet two thirds or more of their demand for telecommunications equipment from domestic production, predominantly from locally-owned companies. Moreover, many of them also enjoy a trade surplus in these products, unlike the U.S.

The reason is that European markets are extensively protected by state monopolies which have placed the vast bulk of orders with favoured national suppliers.

Big influence

The monopoly authorities, or PRTs, are among the largest single purchasers of electronic equipment in most parts of Europe, and their buying power, coupled with their technological and market strength, enables them to wield huge industrial influence.

France has been particularly active in using its PRT as an instrument of industrial policy, to promote the restructuring of its telecommunications industry and the development of new products and systems.

British Telecom, though being stripped of its monopoly, also hankers after such a role.

West Germany's Bundespost exerts much power over its domestic industry, too, though its statutory independence shields it from direct government control.

THE EUROPEAN SEMICONDUCTOR MARKET												
Semi-conductor consumption by end-user (values in \$m)												
	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
Total semi-conductor	1,853	2,339	3,013	3,846	4,841	5,975	7,512	9,259	11,487	14,189	17,489	21,489
Automotive	56	77	106	138	178	228	288	358	438	528	628	738
Computer	389	486	623	785	1,014	1,288	1,614	1,988	2,412	2,886	3,410	4,014
Consumer	482	593	746	928	1,141	1,398	1,698	2,048	2,448	2,898	3,398	3,948
Government/Military	167	207	263	316	378	448	528	618	718	828	948	1,078
Industrial	425	536	688	856	1,078	1,318	1,578	1,848	2,128	2,418	2,718	3,028
Telecommunications	334	440	552	678	818	978	1,148	1,328	1,518	1,718	1,928	2,148
* CAGR, compound annual growth rate.												
Source: Dataquest.												

THE EUROPEAN INTEGRATED CIRCUIT MARKET												
IC consumption by end-user (values in \$m)												
	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
Total integrated circuit	904	1,238	1,747	2,333	3,013	3,846	4,841	5,975	7,512	9,259	11,487	14,189
Automotive	8	14	29	46	71	106	156	216	286	366	456	556
Computer	296	380	501	628	818	1,078	1,398	1,718	2,048	2,412	2,886	3,410
Consumer	287	373	500	637	818	1,078	1,398	1,718	2,048	2,412	2,886	3,410
Government/Military	30	49	82	119	169	229	299	379	459	539	619	709
Industrial	216	296	409	541	718	928	1,141	1,398	1,698	2,048	2,448	2,898
Telecommunications	67	127	226	362	518	698	898	1,118	1,348	1,598	1,868	2,168
* CAGR, compound annual growth rate.												
Source: Dataquest.												

Quest for closer co-operation in research

Collaboration: now Europe tries again

But powerful forces are building up to challenge the PRTs' monopoly grip. Britain's telecommunications market has been opened to competition (though entry by foreign suppliers remains subject to government control). IBM has identified telecommunications as a top priority sector in Europe over the next decade, and American Telephone and Telegraph, which recently linked up with Philips, is knocking at the door.

Moreover, advances in technology are dramatically changing the institutional environment in which the PRTs operate. The next few years will see a growth of satellite services, which can beam communications signals over wide areas and which will be harder to control than land-based transmission systems.

Finally, the enormous costs of developing new electronic switching systems are likely to strain even the resources of the PRTs and the capacity of their main suppliers. All these pressures seem likely to erode in time the rigid barriers which now segregate national telecommunications markets. But whether the prime beneficiaries are European-owned companies or foreign competitors, remains to be seen.

Guy de Jonquieres

ACHIEVING closer collaboration between Europe's electronic technology companies, and the creation of an industrial bloc vigorous enough to take on all-comers, is a dream almost as old as the EEC itself. And as the threat grows that Europe may be squeezed in a global battle between powerful U.S. and Japanese manufacturers, the idea is commanding renewed attention.

Last summer the EEC Commission unveiled a project named Esprit for closer co-operation in electronics research and development. The first phase, backed by about £25m in support funds, is a relatively modest scheme for joint work on advanced equipment to make semiconductors.

It is hoped that from next year the programme can be broadened to include closer co-ordination of national R & D policies in fields such as development of the next generation of super-computers, and buttressed by measures to reduce the barriers to trade in electronics products in the EEC.

Enthusiasts argue that Esprit's chances are improved by the fact that it enjoys the support of a dozen leading European electronics manufacturers. They include Philips of the Netherlands, West Germany's Siemens, GEC, ICL and Plessey of Britain, France's Thomson, CIT Alcatel, and Cii-Honeywell Bull, and Italy's Olivetti.

Philips and Siemens also agreed recently to co-operate bilaterally in basic research. Mr Wisse Dekker, Philips' chairman, hopes that Esprit will blossom into a full-blown European industrial policy. He would like to see collaboration extend right up to joint product development and marketing and believes that the EEC should waive its competition rules to permit this.

There is certainly much evidence that the weaknesses of Europe's electronics industry have stemmed less from deficiencies in research and technological innovation than from its frequent inability to match the U.S. and Japan in timely product development and effective marketing.

Viscount Etienne Davignon, the EEC industry Commissioner, estimates that it takes European companies twice as long as Japanese manufacturers to transform research into saleable products.

But Esprit must still overcome numerous hurdles if it is to fulfil even the modest initial goals set for it. Money has yet to be voted for its next stages, and intricate issues have to be resolved such as intellectual property rights and the role of U.S. multinationals, such as IBM.

It remains to be seen, too, whether large companies long accustomed to independence will succeed in practice in pooling resources and blending different management styles.

There have been few examples to date of successful collaboration between European electronics manufacturers. The most ambitious attempt, the short-lived Unidata computer venture which brought together Philips, Siemens and Cii of France in the 1970s, is widely remembered as a fiasco. It quickly foundered on differences over market strategy, corporate rivalry and French government interference.

Since then, European companies have tended to look further afield for partners. Philips recently agreed with American Telephone and Telegraph to co-operate in electronic telephone exchanges.

The principle collaborative deals reached by ICL as part of its recovery strategy have been with Japan's Fujitsu, Canada's Mitel and Three Rivers of the U.S.

France's Thomson had planned a major link with Continental Telephone of the U.S., but the project collapsed soon after the Mitterrand Government took office.

The U.S., with its huge market and vigorous climate of innovation, has also increasingly attracted investments by European companies. Philips, Siemens, GEC and Plessey have all made sizable acquisitions

there, while Italy's Olivetti has made venture capital investments in some 20 smaller American high-technology companies in the past two years. Within Europe, the history of trans-border acquisitions and investments which have been made for genuinely commercial reasons is relatively sparse and patchy.

Philips, the most truly multinational of Europe's electronics companies, continues to expand in Europe by acquisition, though its investments there recently have been less extensive than in the U.S. And the future of the stake which St Gobain of France purchased in Olivetti three years ago is in doubt now that the French Government has decided the former company to dispose of its interests in electronics.

Both the present French Government and its predecessor have intervened, more or less directly, to encourage mergers involving foreign companies. In the mid-1970s, the Giscard administration threw its weight behind the take-over of French interests belonging to International Telephone and Telegraph of the U.S. and Sweden's L. M. Ericsson as part of a plan to restructure the national telecommunications industry.

Since then, the Mitterrand Government has also nationalised CGCT, a telecommunications company belonging to ITT, and also supported the bid by the recently-nationalised Thomson group for a majority of Grundig, West Germany's largest consumer electronics manufacturer, in which Philips has a 24.5 per cent interest.

Earlier this month, after the Grundig bid was blocked by the West German Cartel office, Thomson announced plans to acquire a majority of AEG-Telefunken. Instead, the French company hopes, through this acquisition, to grow to the optimum size to compete internationally with both Philips and the Japanese in consumer electronics.

Of all the obstacles standing in the way of closer industrial collaboration in Europe, perhaps the most intractable is the commitment by a number of governments to policies which aim to achieve purely national objectives by only national means. Thinking in many countries still seems to be coloured by the view that a high degree of independence in high technology is both desirable and feasible.

At the least, such an approach carries the risk that precious technological resources will be wasted by needless duplication of effort. At worst, it could lead to debilitating and ultimately self-destructive competition, accompanied by the erection of further barriers intended to protect national markets.

The survival of many of Europe's electronics manufacturers may hinge on how well they adapt to these challenges. In the final analysis, perhaps the best hope for closer collaboration is that inexorable economic pressures and commercial self-interest will lead to industrial rapprochements for which the political will has so far been lacking.

Guy de Jonquieres

High costs

The second is the recognition that individual European countries can no longer afford the massive investments required for high technology projects, especially if there is no certainty that the products which emerge from them can be sold in volume outside their home markets.

Few telecommunications manufacturers have the resources to develop a new generation of electronic digital exchanges on their own and the huge costs and diverse technological skills needed to develop "intelligent" computers in the 1990s will almost certainly require joint efforts involving both governments and companies.

The survival of many of Europe's electronics manufacturers may hinge on how well they adapt to these challenges. In the final analysis, perhaps the best hope for closer collaboration is that inexorable economic pressures and commercial self-interest will lead to industrial rapprochements for which the political will has so far been lacking.

Guy de Jonquieres

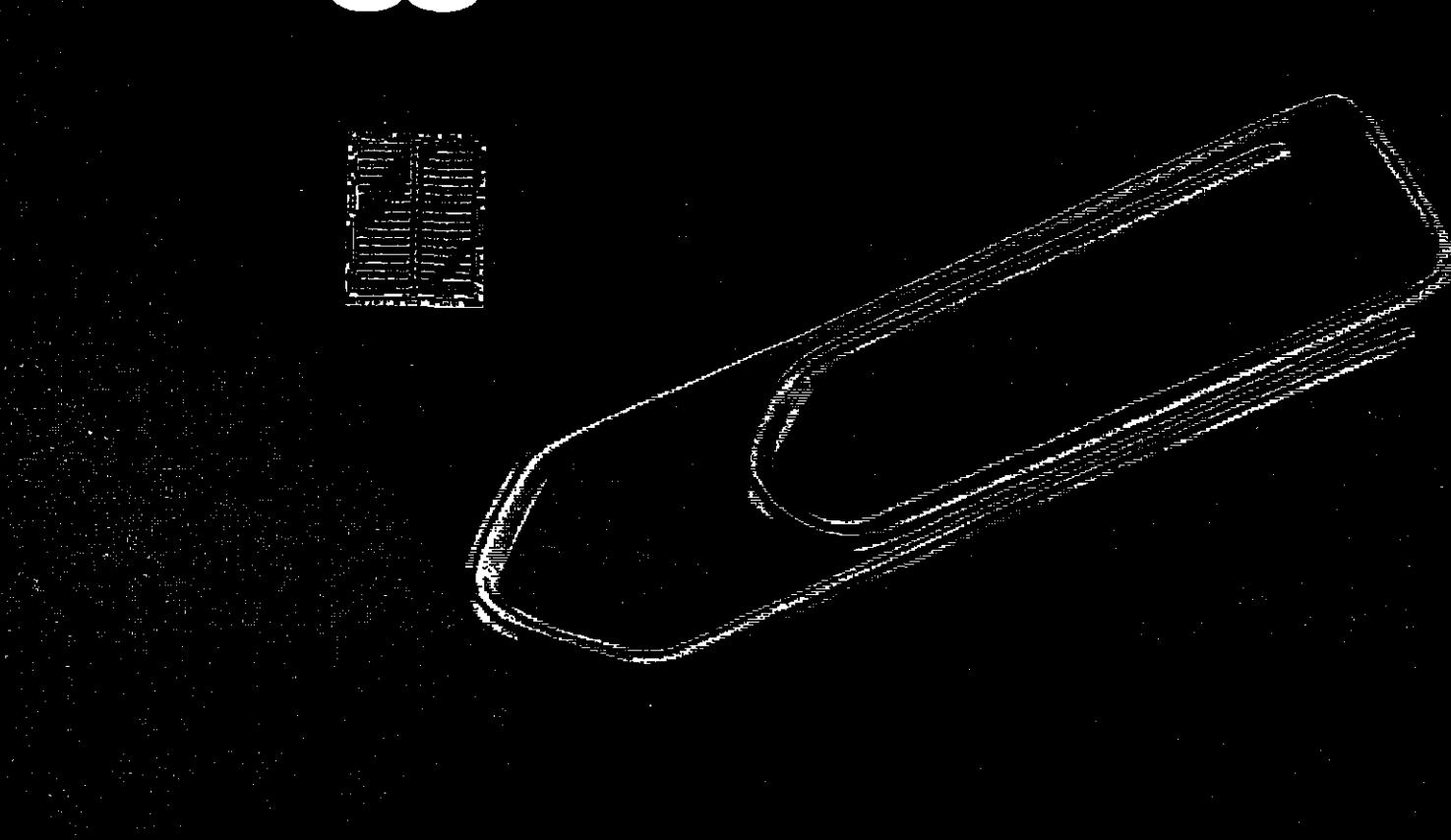
EUROPEAN SEMICONDUCTOR REVENUES

Estimated 1982 versus 1981 revenues of leading suppliers, values in \$m

Company	1981	1982	Annual growth (decline) per cent
Philips	392	383	(2.3)
Siemens	345	350	1.5
Motorola	241	249	3.3
National Semiconductor	239	252	5.5
Intel	125	149	19.2
Thomson*	138	146	5.8
ITT	144	140	(2.8)
Telefunken Elektronik†	121	125	3.1
SGS-Ates	137	133	(2.9)
Fairchild	118	115	(2.5)
Hitachi	112	115	2.7
NEC	71	81	14.1
RCA	47	69	46.8
AMD	56	58	3.6
General Instrument	50	56	12.0
Mostek	52	54	3.8
Ferranti	50	52	4.0
Signetics	28	43	53.6
Plessey	60	38	(36.7)
MEDL	36	37	2.8
Hewlett-Packard	30	32	6.7
Rewlett-Packard	30	32	6.7

* Thomson-CSF and Thomson-ECFIS. † Formerly AEG-Telefunken. Source: Dataquest, 1983.

Gould's role in European electronics is bigger than it looks



This microchip is more significant to Europe than its size might suggest.

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It's evidence of our commitment to the same kind of dynamic growth in Europe that made us a \$2 billion international company.

It's all part of Gould's strategy to concentrate its interrelated technologies and products in six rapidly expanding electronics market segments where our proven capabilities give us the strongest competitive advantage.

These six key areas are high-performance, 32-bit minicomputers, factory automation, test and measurement, medical instrumentation, defence systems and electronic components and materials.

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ELECTRONICS IN EUROPE III

The factors which influence U.S. and Japanese companies moving into Europe are very different

New criteria for investment

AMERICAN and Japanese electronics companies differ considerably in the criteria they apply in deciding where to locate a new manufacturing facility in Europe.

These criteria have changed since the immediate post-war years when there was a burst of manufacturing investment in Europe by the emerging U.S. data-processing multinationals.

The primary impetus for these investments was the lure of cutting down on transportation costs and establishing a firm base in the market.

In the 1960s, developments in printed circuit board technology made distribution costs less important than labour costs. This consideration alone drove U.S. companies to manufacture in the Far East and, to some extent, in Mexico and Puerto Rico.

Japanese multinationals have been late arrivals on the international investment scene. In the 1960s, Japanese investment overseas was confined to the Far East, exploiting the same labour cost advantage.

Strong reaction

In the 1970s, Japanese companies have, somewhat reluctantly, become major investors in Europe. The proliferation of Japanese imports brought a strong reaction from European companies, which led to threats of trade protectionism, and this encouraged Japanese companies to set up manufacturing plants in Europe even though there appeared to be no intrinsic cost advantage.

Aware of the political sensitivity to their activities, many Japanese companies established joint ventures with European producers. Some of these joint ventures have then been discontinued in favour of wholly owned Japanese facilities.

U.S. companies' criteria: In the past few years, U.S. companies have been remarkably consistent in their criteria for evaluating an overseas production investment location.

More than 50 major greenfield investments have been made in Europe by U.S. electronics companies between 1978 and 1981. About a third of these investments have been in data processing, a further third is divided equally between industrial electronics equipment and support components, that is all electronics components other than semiconductor and integrated circuits; the remaining facilities are broadly split into office equipment, communications, semiconductor, integrated circuits and consumer products. Today, all these investments are providing employment for about 20,000 people.

Although these companies apply similar criteria to selecting locations, there have been several clearly identifiable changes in their relative importance since 1978.

The cost and nature of labour, host government attitudes and financial incentives are some of the criteria. For example, labour performance measured

by absenteeism, labour turnover and, if possible, productivity are taken into account when comparing likely labour costs. Even in 1978, availability of specialist labour was considered more important than untrained labour. However, in both categories assessments are made of the capability and flexibility of the workforce as an indication of adaptability to technological change.

Host government attitudes are looked at in terms of interference in the affairs of companies, ownership restrictions and import/export regulations on capital and earnings, and on products and raw materials.

All companies consider financial incentives to be important. However, less mature companies tend to value them more; more mature companies tend to regard them as a trade-off factor. In other words, more mature companies think further ahead than newer companies.

The greatest weight was given to political/economic stability. In 1978, perceived weaknesses in the political and economic environment ruled out further consideration of one particular country.

The degree of labour organisation was also considered to be important by U.S. companies in locating new production facilities. Although unions are as prevalent in the United States as they are in Europe, U.S. executives believe that successful companies in electronics have personnel policies and practices that reduce the demand for unionisation. The judgment of U.S. executives is that the majority of successful U.S. electronics companies are not unionised to any great degree.

One of the final considerations, as part of the infrastructure evaluation, would be the adequacy of service industries.

The least important criterion was the language of the host country. In summary, if U.S. companies could see no cost advantage in manufacturing in Europe, they turned their attention to existing or finding alternative locations in the U.S.

How had the criteria changed by 1981? Overall, they remain the same, but the relative importance of the availability of specialist labour and the attitude of the host government and its incentives have increased.

For companies evaluating a first European location, English language has become a more important factor, in many cases limiting options to the UK and Ireland.

Stability

Political/economic stability is slightly less of a concern, probably due to U.S. companies' recent experience of domestic inflation.

Availability of untrained labour is also less important probably because of the increasing levels of unemployment in Europe.

Although not quoted by enough companies to constitute a significant trend, host government "welcome" was highlighted as an important stimulus to investment by some companies—in particular, being visited by senior public figures from the host country is seen as a positive indication of "welcome."

How do these criteria change when U.S. electronics companies are evaluating a second or subsequent production location? Essentially, the same weighting of criteria applies, with the difference that unionisation is not so much of a pre-occupation due to satisfactory experiences of unionised environments.

Companies with experience in European manufacturing have not rated the English language criterion any more highly than in 1978.

Japanese companies' criteria: There have been 10 major greenfield Japanese electronics investments in Europe between 1978 and 1981, six of which are in consumer products, three in ICs and one in microsystems. All these Japanese investments have resulted in over 2,000 new jobs today.

Japanese companies look very differently at the criteria for selecting new manufacturing locations.

In 1978, Japanese companies were less afraid than U.S. companies of managing within an uncertain political and economic environment. U.S. companies emphasised labour cost, Japanese companies emphasised performance.

Japanese companies were more confident and willing to work with trade unions. Japanese and U.S. companies gave similar weight to local availability of specialist skills, with slightly less concern for untrained labour.

Japanese companies emphasised their need for a welcome from the host government and predated U.S. companies in this. Japanese companies were more concerned than U.S. companies with finding a sound infrastructure, particularly of supply, and they placed greater emphasis on choosing an English-speaking location.

Some changes have occurred since 1978 in Japanese attitudes to investing in Europe.

Poor productivity has been a problem for some Japanese companies in Europe and so productivity-related criteria have become more important when selecting new locations.

A second area where trouble has arisen is in finding local sources of quality components. There is a stronger preference today for working in English since it is the second language of Japanese management.

Another change is that where Japanese companies see threats of trade protectionism, they begin to attach more importance to "attitude of host government."

Criteria in the 1980s: There are two significant movements in the electronics industry which will shape the pattern of U.S. and Japanese investments in Europe during the next few years.

Firstly, R & D investment is becoming even more important in electronics. The days are gone of Japanese companies only

entering mature and semi-mature markets and then developing them as "fast followers."

Japan is developing a strong position in the state-of-the-art

SELECTING A LOCATION

BY ROD INGER

technology products, especially VLSI devices and fifth generation computers.

In the U.S., companies are feeling the pressure of obtaining and keeping key research and product development workers, particularly on the West Coast.

Secondly, significant market niches are open to "feet of foot" entrepreneurs backed by the ever increasing availability of venture capital in the U.S.

And in Europe, new companies are establishing strong positions in microsystems software, semi-custom IC design and

artificial intelligence.

Certain trends emerge clearly:

Newer U.S. companies in the electronics industry are definitely investing overseas much earlier in their history than did the older-established companies. In fact, the tendency is to ask "How soon can we set up European production?" as opposed to "How long can we delay it?"

U.S. electronics investment in Europe will increase rapidly once the recession ends and at a greater rate than before. There will be even more decentralisation of product development and, possibly, of research activities. This should be encouraged by host governments since electronics will be the major source of economic regeneration.

The manufacturing-only satellite is highly vulnerable to corporate decisions made outside the host country.

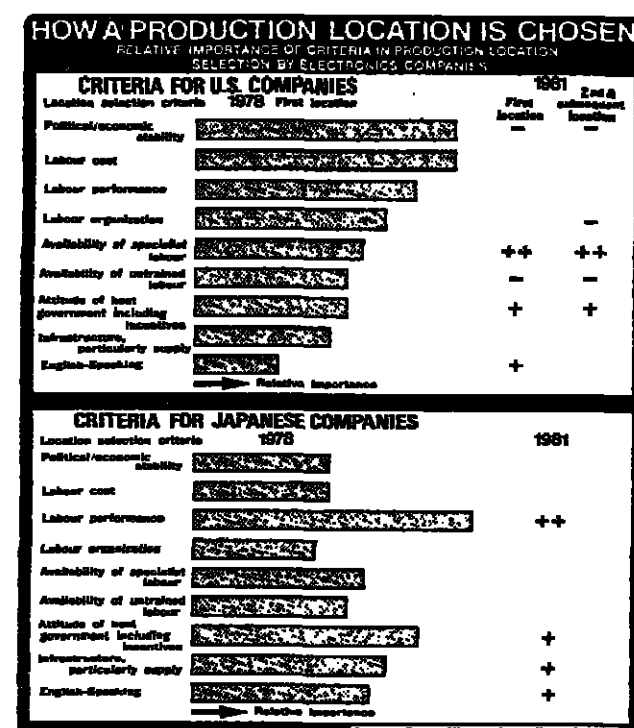
In addition to cementing re-

lationships between the company and the host economy, such incorporation also provides a breeding ground for entrepreneurs to start new businesses—a nucleus for a healthy indigenous industry.

The only motivations behind Japanese manufacturing investment in Europe have been, and will continue to be, EEC or member-country actual or potential restrictions on imports.

This is not advocating trade protectionism, just a realistic view of why Japanese electronics companies choose to manufacture in Europe.

The writer is a principal with the international management consultants, Booz, Allen and Hamilton. Mr Inger specialises in the electronics industry. Some of the data in the above article is based on surveys undertaken in 1978 and 1981 by Booz, Allen and Hamilton for the Scottish Development Agency and used with permission of the SDA.



More than 50 major greenfield investments have been made in Europe by U.S. electronics companies between 1978 and 1981. The tendency among U.S. companies now is to ask "How soon can we set up European production?" as opposed to "How long can we delay it?"

There is every reason why Nixdorf, Racal, Control Data, STC, Eurotherm International, Engelectronics, Wayne Kerr - and all other perceptive electronics companies - should profit from a talk to us.



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PREFERRED LOCATIONS

This table lists countries in order of locational preference by the U.S. electronics industry. Column one shows the latest position (with last year's position in parentheses), followed by the country and preference vote, i.e. the number of relocating electronics companies (total, 263) expressing preference for one or more countries.

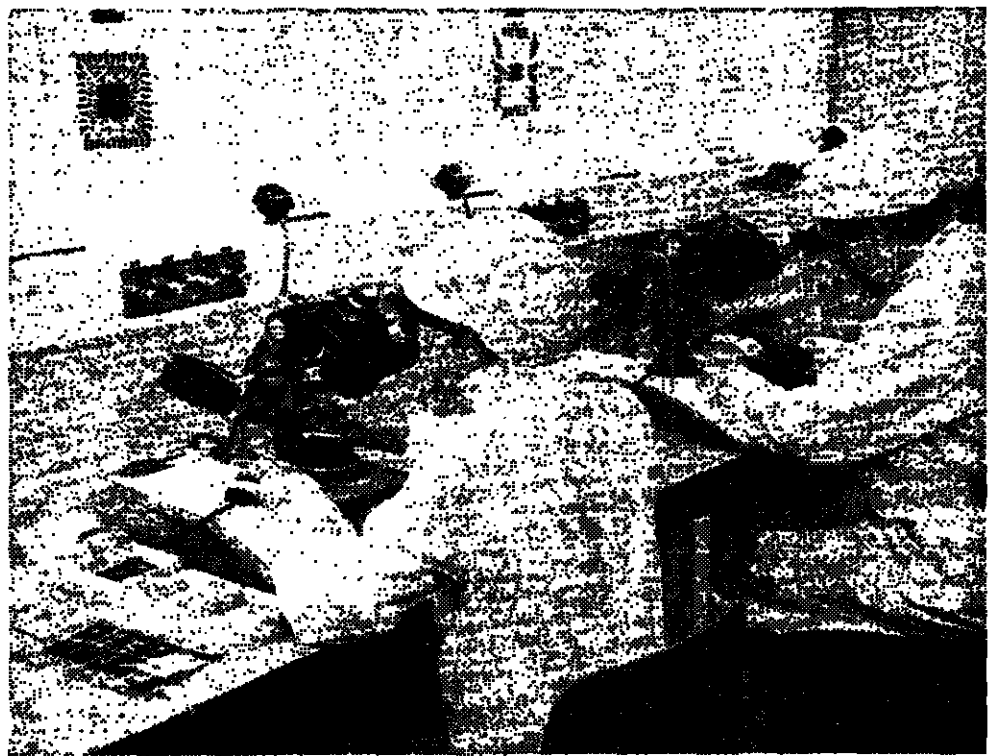
1 (1) United Kingdom	71
2 (2) West Germany	51
3 (3) Ireland	44
4 (7) France	31
5 (5) Mexico	28
6 (4) Canada	25
7 (6) Taiwan	21
8 (12) Netherlands	19
9 (9) Italy	18
10 (8) Japan	17
11 (11) Spain	15
12 (10) Singapore	14
13 (14) Philippines	13
14 (16) Belgium	12
15 (15) Australia	11
16 (25) Barbados	11
17 (31) Switzerland	10
18 (13) Austria	9
19 (34) India	9
20 (33) Hong Kong	8
21 (28) Jamaica	8
22 (17) Malaysia	7
23 (21) Sweden	7
24 (29) Brazil	6
25 — Costa Rica	6
26 (30) Portugal	6
27 (36) South Korea	6
28 (19) Morocco	5
29 (26) Sri Lanka	5
30 (18) Egypt	5
31 (23) Israel	4
32 (20) New Zealand	4
33 (24) Norway	4
34 (32) Argentina	3
35 (35) Denmark	3
36 (42) Luxembourg	3
37 — St Vincent	3
38 (27) Tunisia	2
39 (41) Greece	2
40 (22) Indonesia	2
41 — Panama	2
42 (25) South Africa	2
43 (45) St Lucia	2
44 — Venezuela	2
45 (37) Chile	1
46 — China	1
47 (40) Cyprus	1
48 (43) Finland	1
49 (48) Nigeria	1
50 (50) Turkey	1

Source: Electronics Location File, 1983

ELECTRONICS IN EUROPE IV

Why Britain is attracting more U.S. and Japanese manufacturers

Surge in foreign investment



The microcircuit design and processing facility, established by ICL, at its computer development centre at West Gorton, Manchester. The main purpose of this facility is to speed-up the development of new large-scale integrated (LSI) circuits for use in future ICL computers. This picture

was taken in the assembly and packaging area. After testing, selected chips are assembled in multi-pin packages and wires of 25 micron diameter are used to link the microscopic terminations of the integrated circuit to the package pins.

SEMICONDUCTOR PRODUCTION AND SUPPLY

European semiconductor supply model (\$m)

	1981	1982	1983	1984	1985	1986
Worldwide construction/production	14,219	14,747	17,545	21,177	25,220	160,871
European consumption	3,441	3,167	3,599	4,228	5,875	26,497
Imports	1,534	1,525	1,683	1,924	2,385	9,627
Domestic supply	1,507	1,665	1,917	2,304	2,790	16,870
European production	1,700	1,873	2,150	2,574	3,100	18,500
Exports	193	208	233	270	310	1,630
Domestic supply	1,507	1,665	1,917	2,304	2,790	16,870
European-owned production	1,216	1,330	1,480	1,736	2,020	10,500
Exports	170	183	203	234	266	1,380
Domestic supply	1,046	1,147	1,277	1,502	1,754	9,120
U.S.-owned production in Western Europe	464	507	605	718	870	5,000
Exports	23	25	30	36	44	250
Domestic supply	441	482	575	682	826	4,750
Japanese-owned production in Western Europe	20	38	65	120	210	3,000
Exports	0	0	0	0	0	0
Domestic supply	20	38	65	120	210	3,000

Source: Dataquest.

Britain

UNDER SUCCESSIVE governments, Britain's policy on virtually all foreign investment in the UK has been to welcome it with open arms. As the Invest in Britain Bureau said in a report on its first five years published earlier this month: "Foreign-owned companies are vital to the economic life of Britain. They bring new technology, new management styles and attitudes, the injection of capital investment, the generation of exports and new jobs."

Especially, the largest proportion of overseas investment in Britain has been by companies setting up or expanding in the growth electronics industries. The U.S. is by far the largest overseas investor in the UK and a significant proportion of companies are in electronics.

Earlier this month Commodore, one of the largest U.S. electronics companies, announced it was spending \$20m on a new factory in the steel closure town of Corby to establish a European manufacturing and distribution centre. IBM, the world's largest computer manufacturer, which employs more than 15,000 people in the UK, has recently announced plans to build its Personal Computer UK Greenock in Scotland.

Also earlier this year, Unimation announced it would expand its robotics factory in Telford, and Digital Equipment (DEC) announced the establishment of a software centre in the UK. Nearly half of all Japanese investment in the European Community has been made in Britain. Although Japanese manufacturers may invest partly to avoid tariff barriers and to get closer to the market, one of the greatest reasons is to diffuse growing protectionism in Europe.

After cars, consumer electronics products have been one of the most persistent problems in trade relations between Japan and Europe. A number of Japanese companies now make colour television sets in Europe, mainly in the UK. The first to make colour sets in the UK was Sony at Bridgend in Wales. It has significantly expanded its plant there where it now also makes television tubes.

Other companies making colour sets in the UK are Matsushita (National Panasonic), Toshiba, Hitachi in a joint ven-

ture with GEC, Sanyo and Mitsubishi.

Although the electronics industries have not been specifically singled out for favourable treatment in Britain, there are several reasons why they may find added incentives available in this country.

Certainly, industry ministers have enthusiastically welcomed recent investments in high technology areas. These include the Unimation and DEC investments as well as the establishment of a video cassette tape plant by Hitachi-Maxell in Telford and a promise to make video recorders in the UK by Sanyo and Mitsubishi.

Also within the UK, a number of agencies specifically try to encourage high technology companies to invest in this field is the Scottish Development Agency.

There are now more than 40,000 people employed in the electronics industry in Scotland in over 200 companies. The Central Lowlands between Edinburgh and Glasgow has the greatest concentration of semiconductor manufacturing in Western Europe and has been dubbed "Silicon Glen."

Expansion

Motrola, the U.S. electronics company, is spending \$60m to expand its existing semiconductor plant in East Kilbride. Nippon Electric Company (NEC) is spending \$40m on a factory to make microchips in Livingston which will be the largest Japanese semiconductor plant in Western Europe. (Other Japanese semiconductor plants are Fujitsu and NEC in the Irish Republic, Hitachi in West Germany where Toshiba is also building a plant.)

Other U.S. companies making microchips in Scotland include General Instrument and Hughes at Glenrothes and National Semiconductor at Greenock. Wang, the U.S. computer and word processing company, is spending \$38m on a factory in the Stirling Science Park on the campus of Stirling University to build visual display units and a range of office automation equipment.

The SDA has been particularly keen to establish a vertically integrated electronics industry from the component industry through a range of products to software development and research and development.

Wales

LAST MONTH, Immos's futuristic-looking 25m UK production plant was officially opened at Newport, Gwent. It marks an important stage not only in the Anglo-American venture's bid to capture a significant slice of the world market for standard microchips, but also in the Welsh drive to become recognised as an attractive location for European electronics investment.

Wales's connections with the electronics industry are not new. The AB Electronics group

was manufacturing electronic components in the Welsh industrial valleys more than 20 years ago. Since then, the industry has expanded substantially since the initial investment. They were subsequently joined by Hitachi, which established a joint venture with GEC to take over the latter's Swansea television plant, and Aiwa which opted for Gwent to manufacture its range of miniaturised audio equipment.

The Control Data Corporation of Minneapolis set up what is now its European headquarters for magnetic media production at Brynmawr in 1973. Even so, Wales has had an

uphill battle to persuade the electronics industry that it is an attractive investment location in its own right. The traditional, though outdated image of an area dominated by coal, steel and heavy engineering dies hard. There is an understandable inclination among internationally mobile project-examining the UK to stick as close as practicable to London and Heathrow airport.

The fact that a comprehensive package of financial aid from British Government and EEC sources is available for companies establishing themselves in Wales tends, in some cases, to arouse suspicion rather than encourage closer examination.

Immos itself is a case in point. The company chose Bristol to set up its UK research and development headquarters and originally was very keen to also build its first British production unit on the outskirts of the city.

Newport, just across the Severn bridge, was eventually selected as a result of British Government insistence on its being located in a Development Area. But Immos have subsequently expressed themselves delighted with the outcome.

According to Dr Dick Petritz, Immos's managing director, the quality of staff recruited is as good as the best at the company's U.S. facility at Colorado Springs.

He has confidently predicted that the South Wales section of the M4 will become a prime location of microelectronics ventures.

Wales is determined to build on the successes. The Welsh Development Agency recently announced plans for a major new high technology park and is pressing ahead with preparation of infrastructure and services. It is also adapting its advance factory designs so that they can be easily adapted for electronics and high technology use.

More attention is being focused on the interface between Wales's university colleges and higher education institutions and high technology industries, including electronics. Education authorities are pumping more resources into providing the skills required by the electronics industry, and the arrangements for attracting inward investment are in the process of being beefed up.

Given a recovery from the recession and an acceleration in international investment in the electronics industry, Wales expects to be far better placed to win a significant slice of the action.

Among the well-established

companies AB Electronics has just won a multi-million pound contract to supply advanced electronic control systems for the next generation of Jaguar motor cars. This represents a major breakthrough in the company's move towards developing specialist instrumentation and electronic systems and away from simple components.

Restraint

AB also purchased out of receivership last year another South Wales hardware manufacturer, Clearstone Electronics, one of the suppliers of the BBC's microcomputer.

Siemens, on the other hand, is being restrained by the recession from implementing long-standing plans to move into the manufacture of silicon wafers on a greenfield Welsh site.

Another interesting home-grown Welsh development has been the launching of a personal computer by the Mettoy group's Swansea plant. The Dragon 32 is claimed to be the first home computer selling under £200 to incorporate a professional keyboard and many other features available only as extras on other machines.

Demand since it was launched last August, has been so strong that the new subsidiary company, Dragon Data, recently moved into new 50,000 sq ft premises to move their double output.

Talks are also underway to establish a joint manufacturing venture in the U.S.

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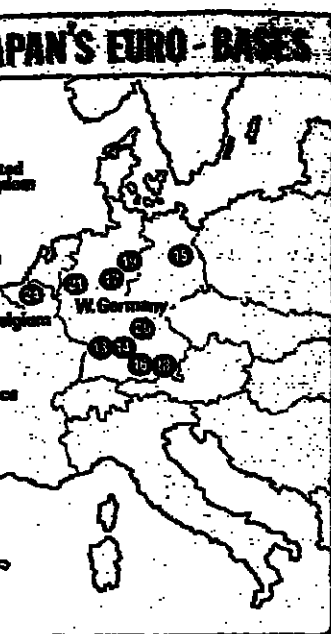
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ELECTRONICS MANUFACTURING CENTRES

ONE HALF of all Japanese investment in manufacturing in Europe since the early 1970s has come to the UK, according to Industry Department's Invest in Britain Bureau. Most of the recent announcements of planned Japanese investment in Europe have been for the assembly and manufacture of video recorders and video tape.

Map key: the numbers correspond to bases of Japanese electronics manufacture:

1. United Kingdom: Sony: colour TV sets and tubes.
2. Toshiba: colour TV sets.
3. Hitachi (with GEC): colour TV sets.
4. Aiwa: hi-fi equipment.
5. Matsushita: colour TV sets.
6. Mitsubishi: colour TV sets.
7. Mitsubishi: video recorders from late 1983.
8. Sanyo: colour TV sets.
9. Sanyo: video recorders from late 1983.
10. Hitachi-Maxell: video tape from late 1983.
11. NEC: semiconductors.
12. JVC, Thorn EMI and AEG-Telefunken: video recorders.
13. West Germany: Sony: colour TV sets.
14. Sony: video recorders.
15. JVC, Thorn EMI and AEG-Telefunken: video recorders (1984).
16. Hitachi: video recorders.
17. Matsushita (with Bosch): video recorders (1984).
18. Hitachi: semiconductors (1984).
19. Toshiba: semiconductors (1984).
20. Murata-Eric: capacitors.
21. JVC: video-tape.
22. France: hi-fi video recorders.
23. Sony: audio cassette tape.
24. Belgium: Pioneer: car radios and hi-fi equipment.
25. Spain: (with Amarex): colour TV sets.
26. Sanyo (with Amarex): colour TV sets.
27. National Panasonic: domestic electrical equipment.
28. Fujitsu: computer equipment (two plants).
29. Republic of Ireland: NEC: semiconductors.
30. Ford: microcomputers.
31. Logic: microcomputers.
32. Fujitsu: semiconductors.

Sources: Invest in Britain Bureau; Macintosh Consultants; and the Electronics Industries' Association of Japan.

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ELECTRONICS IN EUROPE V

A proliferation of electronic contracting and service companies move in behind the established manufacturers

'Silicon Glen' is here to stay

Scotland

INVESTMENT in electronics in Scotland over the past five years is estimated at about £500m and today the region shows particular strengths in information systems, defence electronics, industrial and commercial applications, telecommunications, semi-conductors and components.

Scotland has over 200 companies in the electronics field, employing over 40,000 people. The real sign that 'Silicon Glen' is here to stay is the proliferation of an electronics sub-culture—companies which have been set up to handle sub-contracting and to service the needs of the established companies.

The industry has a backbone of multi-nationals, IBM, Burroughs, Honeywell, NCR and Hewlett Packard arrived during the '50s and '60s and have since increased their presence. IBM recently launched its personal computer from Greenock, bringing its investment in Scotland so far to something around £108m.

The big companies were followed by second-generation companies, such as the semiconductor manufacturer, Motorola and General Instrument have been among the major investors. An estimated £130m has been spent in the past two years to make Scotland the starting-point for more than half the semi-conductor output of the UK.

The investment that has taken place has, to a large extent, been steady. Last year the Scottish Development Agency, the industrial promotion body for the country, evolved an electronics strategy to foster

locally-based research and development, sub-contracting activity and indigenous industries.

The agency's strategy was evolved from a detailed study of the outlook for electronics by consultants Booz, Allen and Hamilton, and has three main aims: to intensify the region's technological base, to encourage Scottish-owned companies and to increase employment.

To implement this, the SDA has tried to lay the infrastructural groundwork in the form of accommodation, advice and financial aid packages. The aim is to lead out electronic growth from seminal ideas in small plants through to commercial realisation in large factories.

The science park concept, linked to the universities, plays a key role here. The interaction between university and industry is not just left to happen by the very proximity of university buildings to industrial sites, but rather through the active encouragement of the flow of ideas between academics

and entrepreneur. Two science parks are already under way in Scotland. The first, the West of Scotland Science Park is at Glasgow in northwest Glasgow, and combines the resources of the universities of Glasgow and Strathclyde. The second is planned for Aberdeen.

According to one analyst's estimate, as much as £475m of the £500m put into the industry over the past five years has been investment by the multi-nationals in new development.

The NEC plant is the first fully integrated, Japanese-owned facility in Europe and when it was launched, the company said that Scotland offered the best infrastructure to support wafer production. Similar

shareholders backed by Government grants. Government assistance has, in fact, played a significant role in encouraging investment and can, in some cases, cover up to 40 per cent of the capital costs with packages combining regional development grants, selective assistance, training grants and other assistance.

While the SDA has been active for some time, the private sector has, until recently, been reluctant to commit funds to back electronic ventures in Scotland. Signs of a change in attitude by the providers of venture capital have, however, begun to emerge.

ICFC now has over 700 investments in Scotland with about five to 10 per cent in the electronics field. The company, by appointing outside managers to sit on the board of companies which have received funds, has attempted to offer managerial guidance when it may be needed during the struggling early days of a product.

Technical Development Capital, part of ICFC, was one of the original investors in one of Scotland's most successful start-up electronics firms, Rodime in Glenrothes.

The company, backed by nearly £1m from TDC in 1980 produces a range of integrated circuits. The company has since grown quickly and was floated on the U.S. market last year.

Other groups active in high technology investments in Scotland include Murray Technology of Glasgow.

Mark Meredith

Jobs involved in foreign investments in manufacturing in the UK

	1979	1980	1981	1982	Total
Belgium	185	—	110	23	318
Canada	423	2,906	1,856	—	3,435
Denmark	249	319	78	278	1,614
Finland	222	35	28	—	285
France	391	1,844	425	—	1,660
West Germany	854	1,099	778	254	2,985
Japan	585	1,264	970	30	2,849
Netherlands	1,044	741	180	919	2,824
Norway	111	51	234	40	436
Sweden	582	867	150	126	1,695
Switzerland	326	1,122	589	245	2,282
U.S.	8,546	9,183	11,333	8,283	37,345
Rest of the world	722	831	541	335	2,529
Total	14,310	18,662	18,417	10,533	59,922

Source: Invest in Britain Bureau.



Scotland has more than 200 companies in the electronics field, employing over 40,000 people. Above: An assembly area at Rodime at Glenrothes, Fife, which has one of the greatest concentrations of electronics companies in Scotland.

Considerable controversy has arisen over the long-term future of the industry in Ireland

Rapid expansion after a late start

Ireland

THE ELECTRONICS industry in Ireland is the pride and joy of the country's Industrial Development Authority (IDA). Its rapid growth has been one of the main successes of the 1970s. Numbers employed grew from 5,000 in 1972, to 17,000 10 years later.

The growth in exports was even more impressive, increasing 30-fold to almost £11m last year when they accounted for about 17 per cent of all Irish exports. Ireland has been struggling with severe balance-of-payments deficits in recent years, and the contribution of the high-value electronics can hardly be over-estimated.

This remarkable expansion was the result of a highly-organised campaign by IDA. Ireland missed out on the computer boom of the 1960s, when multi-nationals such as IBM, Burroughs and Sperrywell expanded in Europe.

Even with this recent growth, Ireland has a lower proportion of foreign electronics companies than Scotland. None of the top five U.S. companies was represented until very recently. But IDA sees certain advantages in having come late to the field and even in missing

out initially on the industry giants' plans. "Most of that early investment collapsed in the 1960s," says Mr David Hanna of IDA. "The new small companies which were springing up had no prejudices—otherwise, they would not have thought of coming to Ireland, where the image was not a technological one."

IDA put together a specific electronics team, which built up a wide knowledge of the industry and its personnel. The companies that IDA sought tended to be small, fast-growing "state of the art" operations, but they were often short of cash and management skills.

Ireland offered them generous grants, tax-free profits (now at 10 per cent, on new investments) and a comprehensive service from IDA to help them establish. The result was that until recently, Ireland could boast of attracting almost every U.S. "greenfield" electronics investment in Europe.

Questions

But IDA's pride was dented last year by the publication of a review of industrial policy, commissioned from the U.S. consultants, Telesis. This questioned the quality of the electronics investment in Ireland, claiming that few vital operations, such as product design, marketing or service, were carried out in the country.

Telesis doubted the long-term future of the industry, unless such operations, with their attendant increase in Irish skills, could be sited in Ireland.

IRELAND'S ELECTRONICS EXPORTS

Current prices (£m)

Products	1977	1980	1981	1982*
Office machines and automated data processing equipment	122.7	256.9	466.2	580
Telecommunications components and equipment	25.3	51.2	77.0	94
Electronics components and equipment	27.3	64.4	71.7	88
Professional, scientific and control apparatus	68.2	103.6	139.6	157
TOTAL	243.5	476.1	754.6	919

* Estimates

They also criticised the lack of a developed sub-supply industry.

IDA bosses were furious, and flatly rejected some of the Telesis conclusions. They claimed that it was unrealistic to expect such developments in 10 years, in a country with no reservoir of electronic skills.

They insisted that the report underestimated the quality of the Irish industry, and the progress already made.

Now that the dust has settled somewhat, there is a general admission that Telesis provided a timely warning against complacency. It may also have improved the standards by which future investment will be judged.

IDA claims it was necessary to overcome prejudice and bring companies to Ireland before attempting to persuade them to establish more vital functions in the country. They

say there is gradual "backward integration" in many companies, while recent investments—such as Westinghouse and Analog Devices—tend to incorporate product or process development.

IDA's choice of Ireland as the centre for a key software production facility may be something of a watershed. Not only does it mean that the biggest of the big names has finally arrived, but it has done so with an investment which the Irish could not have handled a decade ago.

Such development now and in the future will require a sharp turn by the Irish education system from its traditional bias towards the academic. There has been considerable improvement, although from an admittedly low base, and the number of graduates in electronics-related subjects has risen sharply.

The Government has invested in facilities such as the micro-electronics research centre in Cork and the applications centre in Limerick. There is a special effort to improve co-operation between the universities and the industry, with companies such as AT + T of the U.S. and Analog engaged in joint programmes with leading academics.

AT + T acquired 45 per cent of an Irish company, Telecton, in 1981. The move was seen as significant for the American giant communications company, as a first, small step into the technology of European telecommunications. Telecton itself is one of the companies which proves that Irish companies can succeed in the electronics field. It was formed in 1980 by three former engineers with the Irish Post Office. In 1980, it was awarded a major contract under the Irish telecommunications programme, in conjunction with the French company, CIT Alcatel.

IDA strategy now is to build a structured industry, with the emphasis on end-product manufacturers, but with a small number of integrated-circuit plants to support them. However, this does not mean that IDA will turn away companies, even if they do not fit into the scheme.

"We will pay more for a good, integrated operation," said one executive, "but we are not in the business of refusing investment. If you get the company to locate, you can always push it in the right direction afterwards."

Brendan Keenan

The major problems now are the development of an indigenous Irish supply base in supply and new products—and the growing competition for investment from richer countries such as Britain and France.

There is general agreement that Irish companies have failed to meet the exacting standards of the electronics industry for components. It is thought that only 20 per cent of the possible orders are being won by local firms.

Outlook

The outlook is brighter for the emergence of Irish electronics companies. Twenty per cent of new business start-ups prompted by IDA in the last few years have been in electronics. The company, Memory, Ireland, had a remarkably successful launch on the London stock exchange. Other groups such as Menteer are involved in sophisticated process control products.

The recession, and the increased competition, may mean that targets for employment of 30,000 by the end of the decade may have to be revised. Countries such as France can offer potential markets which the Irish cannot match, while the budget of the Scottish Development Agency is a source of wonder and envy for IDA.

The Irish may have to look to the development of their fledgling industry rather than increases in size for the hoped-for successes of the 1980s.

Brendan Keenan



National Semiconductor is one of a number of U.S. silicon chip manufacturers which has set up plants in Scotland.

World markets for information processing products by region, 1982-1992 (billions of 1982 dollars; totals rounded)

	Computers	Terminals	Peripherals	Software	Total
United States	17.6	7.6	15.3	4.1	44.6
Western Europe	10.9	2.8	9.9	1.6	25.2
Japan	4.5	2.0	4.2	0.7	10.4
Rest of free world	2.1	0.6	1.9	0.3	4.9
Total	35.1	13.0	30.3	6.7	85.1

	1982	1987	1992
United States	28-31	9-11	23-25
Western Europe	17-19	3-5	14-17
Japan	7-9	3-5	5-7
Rest of free world	3.5-4.5	1-1.4	3-4
Total	50-62	17-22	45-52

	1982	1987	1992
United States	27-43	13-16	31-36
Western Europe	22-25	4-7	20-24
Japan	10-13	4-6	10-12
Rest of free world	4-6	1.4-2	4-5
Total	75-85	23-30	68-75

Estimated growth of information processing product markets by region, 1982-1992 (per cent per year; based on constant dollars)

	Computers	Terminals	Peripherals	Software	Total
United States	10-12	3-5	8-10	22-26	10-13
Western Europe	5-8	5-10	6-9	15-18	9-10
Japan	9-12	3-8	7-11	30-38	11-14
Rest of free world	4-8	3-8	5-9	16-21	7-9

Source: Arthur D. Little, Inc., estimates.

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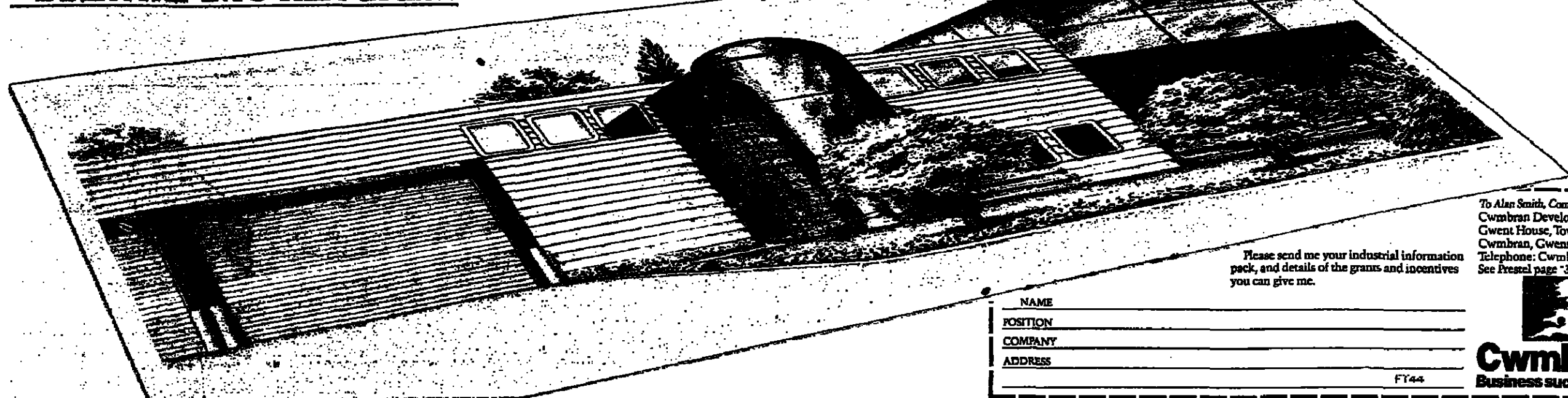
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ELECTRONICS IN EUROPE VI

How France, West Germany and Italy are attempting to meet the challenge from the U.S. and Japan

Bid to narrow the gap

France

WITH A burst of energy, a large amount of Government-sponsored corporate restructuring, and a healthy dollop of state funds, France is trying to promote its electronics industry into the big league of world producers by closing the gap with the U.S. and Japan.

The trouble is that so far the Government's programme has added up to words but very little action. Already one important aspect of the policy—the plan, given the personal blessing of President Mitterrand himself, to form a joint European front against Japanese competition in consumer electronics—has seriously misfired.

Following the turning point by the West German cartel office of Thomson's bid to take over Grundig, Thomson is to take over Telefunken, the consumer electronics arm of the collapsed German electrical giant AEG, as a "consolation prize" to strengthen its international presence. The deal will increase Thomson's share of the European market in televisions and video-tape recorders to around 20 per cent.

But by being forced to abandon ideas for an ambitious collaboration with Philips (which owns 24.5 per cent of Grundig), Thomson is being driven into the arms of the

Japanese companies which the Paris Government was earlier swearing to engage in head-on combat.

The Japanese electronics company JVC — from which Thomson already imports VHS-standard VTRs for marketing in France — owns one-third of Telefunken's Berlin VTR factory.

The plant will now become part of the Thomson empire. And it is logical to conclude that Thomson will strengthen its Japanese links still further by agreeing to use Japan's VHS technology as the base for the French VTR factory, producing in units a year, which M. Chevenement has proclaimed will be in operation by 1986.

It is clearly far too early yet to make a firm judgment about the Government's overall plans in electronics. The horizons of both the Government and nationalised industry are drawn towards the medium term; neither Thomson nor CII HB expect, for instance, to return companies (heavily loss-making) to profit before 1986 at least.

But the two major weaknesses of the Government's policy have become only too apparent.

First, budgetary constraints at a time of economic austerity pose a clear problem. M. Chevenement himself has pointed out that, at a time of severe international competition, the FF140bn investment programme (which is meant to group spending by the state, nationalised industries and private

companies including foreign ones such as IBM—in France) appears to err on the low side.

Faced with financing pressures, observers question whether the Government's scarce funds would indeed be better spent by being deployed in selective "niches."

The Government, indeed, has announced a number of big national research projects aimed at concentrating laboratory efforts on areas like a new large national scientific and industrial computer, computer-assisted education and translation systems, and computerised manufacturing of integrated circuits. But, summing up the question mark over the whole "silicon" concept, a senior executive at a major nationalised electronics company declares (in private) that it is "mad" and will soon have to be changed.

The second weakness is that Government intervention can be highly confusing and counter-productive for the industrialists themselves. The restructuring of the telecommunications industry—the main stronghold of the electronics sector—around the two "poles" of Thomson and CGE has been held up for months by inter-ministerial wrangling over which group should be linked to the troubled former ITT subsidiary, CGCT.

Likewise, the high public pro-

file adopted by the Government over the now aborted Thomson-Grundig deal probably complicated what was already a highly difficult and sensitive — some would even say unrealistic — operation. Significantly, Thomson regards many of the statements M. Chevenement has made over the key question of future French VTR manufacturing as rather on the rash side.

M. Philippe Lemoine, a civil servant at the Industry Ministry, has just delivered to the Prime Minister a report—which has not yet been published officially—which draws some disturbing conclusions about Government direction of electronics.

He calls the Government's large number of bodies designed to promote information technology—which total around 30—"unadapted to the main priorities at stake." He urges more centralisation and a slimming of bureaucracy to promote use of electronics technology in businesses and homes.

Despite efforts by the Post and Telecommunications Ministry to set up regional cable TV systems and automatic information networks like the electronic telephone directory, low penetration of information technology into consumer markets is one of France's weak points. The Government has recognised this with a recently-proposed plan to order optical fibre cabling for 1.4m homes by 1985.



Satellite communications centre at Matra. The company has been taken over by the state to the tune of 51 per cent

Restructuring operations

THE SCALE of the problems facing the French electronics industry has been underlined by the sharp rise in the country's trade deficit in electronics products to FF1.12bn in 1982 from FF1.6bn in 1981.

The sectors showing the largest shortfalls are, not surprisingly, the ones to which the Government is giving the most attention in its restructuring operations.

Consumer electronics registered a deficit of FF1.81bn, caused principally by the buoyant French market for TV sets, video-recorders and hi-fi equipment.

The target of M. Chevenement, the Minister for Research and Industry, of setting up France's own VTR plant by 1986 now looks even more difficult to reach on time.

In spite of the renunciation of links with Philips implicit in Thomson's decision to bid for Telefunken, the French company could still co-operate with the Dutch giant over the Industry Ministry's plan for a profitable alliance with joint efforts in producing the new 8 mm standard range of video equipment.

But M. Chevenement's suggestion that Thomson could import Philips' V2000 VTRs to replace part of its purchases of Japanese equipment has now been called off completely.

Japanese electronics companies' attitudes to investment in France have, not surprisingly, been coloured by the Paris Government decision last October to slow down video-recorder imports by routing customs clearance via Poitiers in central France.

The measures are still in force in spite of Japan's agreement with the EEC to limit exports of video equipment to the Community. Although the French External Trade Ministry wanted to relax the restrictions, the Government as a whole decided to keep them in force to maintain pressure on Tokyo and underline the French position that Japan still has not moved far enough.

Two companies, Sony and Akai, said late last year that they would shelve investment plans in France in protest against the measures, but they have both recently changed their minds. Akai is going ahead with plans to assemble video recorders at Boudeur in northern France, while Sony is proceeding with building a video cassette factory in S.W. France.

The Government sees the Japanese steps as a victory for its "no-sense" attitude in putting up the Poitiers barriers. Japanese companies, led by JVC, meanwhile, are in no doubt that if the Thomson-Grundig deal falls through, they are in with a man chance for a profitable alliance with Thomson across the whole gamut of consumer electronics.

The information business registered a deficit of FF1.55bn — not including increasingly electronic office equipment, which was in the red by FF1.36bn.

The Government has just announced a substantial capital injection of FF1.12bn for CII-HB in an effort to make the troubled computer company the flagship of French information technology efforts.

The company has just restructured its operations into four profit centres. These include the SEMS mini-computer group being transferred from Thomson and the Transac data transmission company, formerly owned by CIT-Alcatel, which will become part of CII-HB's office equipment division.

Uphill fight

But CII-HB, which compares its present position to that of Britain's ICL before its drastic slimming two years ago, knows that it has an uphill fight to take on IBM on French territory. IBM's French computer business is almost certainly better than CII-HB's.

Electronic components registered a deficit of FF1.2bn. The Government has given priority to the building up of a strong French integrated circuits industry. Last year, for instance, French manufacturers accounted for only one sixth of purchases of MOS-semiconductors purchased.

The sector has been concentrated on two "poles" both in connection with U.S. companies. These are Matra, which runs joint ventures with both Harris and Intel on the U.S. in chip-making, and Thomson, which has signed a licensing accord with Motorola. The Government has just orchestrated the transfer of a third integrated circuits company, Eurotech, from the former of Integrated Circuit Development are also bearing fruit. But the charge that it has yet to match the vitality of say Nixdorf, in the computer field, an old reproach which Siemens has had to bear with patience, still seems to be justified.

It would be unfair to suggest that it is entirely the fault of the corporate sector that West Germany has fallen behind in the field of electronics. The strong mechanical engineering tradition in West Germany, inflexibility in the education system where too little adjustment has been made to give greater emphasis to introducing apprentices to micro-electronics, and inadequate cross fertilisation between business and the universities are also partly to blame.

David Marsh

Gloomy assessment of long-term hopes

W. Germany

"PERHAPS WE are just going to have to accept that in some areas of the electronics, office equipment and consumer goods, such as televisions and video recorders, for example, West German companies are simply not going to be able to compete with the U.S. or Japan."

This gloomy assessment of the long-term prospects for major sectors of the West German electronics industry from an industry official who knows the sector well, is by no means unique.

Since the mid-1970s, West German Government officials and industry leaders have been aware that the Federal Republic had some catching up to do in order to keep abreast of the development of micro-electronics and its impact on vast areas of the electrical and the engineering industries.

Government programmes to support data processing and micro electronics research and development, and big increases in R and D budgets at companies such as Siemens, testify to the growing awareness of the challenge the industry faces.

Herbert, however, it has to be said that conspicuous successes as a result of Government programmes have not been the rule.

The challenge presented by micro-electronic technology has been tackled with what some would see as typical German thoroughness but inadequate flexibility. Above all, it seems many companies decided that they had more time than was really the case if they were to make good the deficiencies of the past.

Radical steps

In particular, while recognising the pace of development in the U.S., they underestimated the speed with which the Japanese would push ahead in the development of integrated circuits and their application in both the computer and consumer electronics markets.

Thus, it is only in the past three years, that radical steps have begun to be taken in many major companies, hence the feeling that in some cases it may be too late.

It is already clear, for example, that Grundig, the leading West German consumer electronics concern, partly because of the losses it incurred in 1980 and 1981, no longer has the financial resources to mount the research and investment effort needed to meet the Japanese challenge in the video recorder market — and that explains in part its desire

to merge with Thomson-Brandt, the state-owned French electrical group.

Now that Thomson-Brandt has pulled out of the battle for control of Grundig and has instead decided to settle for control of Telefunken, the AEG subsidiary, Grundig's future remains unclear. Having made it clear that in the long-term it needs a partner, Grundig's hands would appear to be tied, however, for the only strong contender now must be the Dutch electrical giant, Philips.

A move by Philips to increase its shareholding in Grundig would come, as a surprise to nobody in the West German electronics industry now.

Desperate game

In the field of data processing and computers the picture is an even less encouraging one. It is not just that no West German company has emerged to challenge IBM in the main-frame market on a major scale. In addition several of West Germany's most likely contenders in the market for personal computers and office equipment have been left at the post and are now playing a desperate catch-up game, whose outcome remains uncertain.

Triumph-Adler, the VW subsidiary and Olympia which is still controlled by the ailing AEG-Telefunken with a 51 per cent shareholding, with Robert Bosch, and a banking group holding the rest, are the obvious examples.

AEG-Telefunken's long and last year, ultimately unsuccessful, struggle to stave off financial collapse, has cast a shadow over the electrical industry. Its financial weakness throughout the second half of the 1970s was a persistent drag on the whole electronics industry for the company has a long tradition of innovative electrical engineering and was highly regarded for its technological capabilities.

The aftermath of its financial collapse is still a burden on the sector, moreover. Robert Bosch, was able to pick up one of the pearls of the AEG-Telefunken empire, its telecommunications division, as it, too, began in 1981 to show signs of reacting more vigorously to the challenges ahead. But Bosch itself has yet to demonstrate that it has the ability to push through its diversification successfully.

Siemens, the largest concern in the industry, and a company whose research and development spending accounts for around one-tenth of the R and D spending in the Federal Republic is thus more than

Changes

The financial sector, too, has responded inadequately. The lack of an efficient stock market, the unwillingness of bankers to back entrepreneurs with ideas but not tangible assets, and the lack of a venture capital market, have all tended to put a brake on innovation in the electronics industry.

Here, too, there are, however, signs of change. There has, for example, been a vigorous response to a DM 450m programme which the Research Ministry launched to help finance R and D in smaller companies.

In the field of software, smaller firms are being set up with increasing frequency. As to the longer term implications of these developments, it is simply too early to judge.

At all levels of West German industry and Government, there is a clear recognition now of the threat industry faces and efforts to make good defences have begun. But these efforts are having to be made when the industry is facing a third successive year of stagnation and weak profitability.

Stewart Fleming

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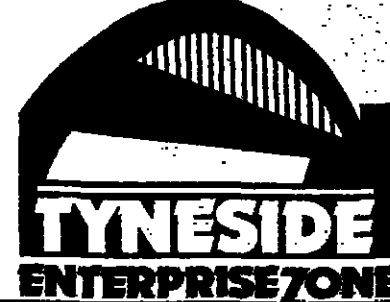
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ELECTRONICS IN EUROPE VII

A re-think on finance

Successful investment in electronics has required a re-think of some traditional attitudes among financial institutions, as Terry Dodsworth reports

MR CLIVE SINCLAIR, one of the most prolific British inventors to emerge in the electronics revolution, recently offered a 10 per cent stake in his company, Sinclair Research, to a group of Britain's largest institutions.

The issue was eagerly gobbled up at a price of £13.6m, valuing the whole of the company, which was founded only three and a half years ago (and currently relying on only one main product), at £136m.

"We could not afford not to subscribe," said an official of one of the institutions, explaining the risk it had taken. "A company with a potential for growth like Sinclair's probably comes along only once in a generation."

Sinclair's decision to raise non-bank funds from a group of outsiders is typical of the financing techniques which have accompanied the rise of new technology industries.

In Britain, and even more in the U.S., these sort of businesses have tended to tread an unconventional route, expanding with the help of venture capital or the burgeoning new over-the-counter stock markets in New York and London.

It is now an established process for these companies to launch themselves with one product, expand rapidly, and then move onto the stock market to raise funds for the second generation development.

Equity capital is invaluable to fast-moving companies of this type because it matches the requirements of an extremely innovative market. Most high technology companies are also high-risk enterprises: even if a product becomes a market leader, it may be quickly outdated, and there is a heavy premium on new ideas. In addition, these companies are prone to cash-flow problems, as rapid expansion demands the build-up of inventories ahead of sales.

Banks are not ideally geared for this kind of investment. Where there is risk, they like to try and secure their loans, and high technology companies often have little in the way of fixed assets—indeed, many companies prefer to act as ideas laboratories and marketing businesses, subcontracting the hardware manufacturing. And bank debt has to be regularly serviced, whereas equity partners may well be happy to take part of their benefit from the growth of the company.

Within the U.S. and the UK, where the equity markets are well developed, and financial services flexible, the methods of serving the new technology companies have thus moved towards emphasis on equity. One method of supply is via venture capital companies, which obtain their return by backing winners, funding new businesses through their teaching problems, and liquidating their investments once the new group is established.

The institutions in Britain are also moving tentatively in the same direction. As an alternative to investment in technology stocks on the stock market, some pension funds are now trying to look for start-up or private situations where they can put money into an enterprise at a very early stage in its development.

The Sinclair case is the most celebrated example of this process; but Prudential Assurance, for example, now has a division, Prutech, which is entirely oriented towards finding and funding new technology enterprises.

The institutions have been pushed in this direction in their search for growth assets. On the main growth-up exchanges in the UK and U.S., their investments are inevitably directed towards relatively mature companies that service markets which cannot be expected to show much further growth in steady new injections of risk capital at an early stage in their development.

In the past new companies have usually been able to spend several years building up their base and generating new equity from retained profits before offering themselves to the public. The nature of technology companies frequently inhibits this long period of gestation: the life cycle of new products

can be very short, so companies need to capitalise as quickly as possible on a development in order to raise the funds for the next stage.

Thus, a company can come to the U.S. only two years after formation, where it will then be able to continue to raise fresh finance, or move onto the over-the-counter exchange if it outgrows this stage.

Equity funding and venture capital backing is not so easy to find in many other European countries. In France, for example, the capital markets are much more reliant on the banking system.

Because of the smaller size of the Paris stock market, and the slow development of the over-the-counter market, equity funding of the type available in London is limited. The effect of this shortage is that the Government has been led into playing a much more direct role. The authorities, for example, are now trying to popularise the idea of a system of participating shares which have the combined characteristics of debt and equity.

Advanced largely by State-funded industrial development organisations, loans are made at lower rates than those available from the banks, but a proportion of the charge is related to the level of profits.

France is also beginning to create a network of venture capital organisations. Spares, based at Lyons, has been established, for example, with the help of bank shareholders to take stakes in a variety of new technology companies. But the movement in general has still not developed the strength of similar systems in the UK and U.S., and a large element of new technology funding undoubtedly depends directly on the State.

Under projects developed by the Socialist Government, the planners are working towards a Japanese-style approach of concentrating resources on specific fields, so that both the public and private sectors will be able to draw on Government funds for selected schemes.

In essence, this approach relies much more on large corporations to provide the main thrust towards the nurturing of technology-based enterprise.

West Germany also appears to suffer from a lack of pure venture capital-type finance. The post war development of the country has been largely funded by the banks, which have been ready to take equity participations in big companies with solid assets.

This structure of finance has tended to reduce the overall flexibility of the capital markets, leading to a weak stock exchange system which tends to militate against venture capital: for the venture capitalist, the equity market is an essential component in the process of developing a company, because it enables him to realise his capital (and profits) when the fledgling group is offered to the public.

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Olivetti dominates Italy's electronics sector. The group, which specialises in data processing equipment for banks, has also recently brought out a personal computer, the M20. Above: tests being carried out on M20 computers at the Olivetti plant in Scarmagno, Ivrea

A national strategy on the development of Italy's electronics industry is long overdue, as James Buxton shows

Vital decisions are still awaited

Italy

THE ELECTRONICS industry in Italy is typical of many things in the country: where a government policy is necessary, but wanting, there is a gap in the industry. Where the industry can survive happily with only a small degree of government aid and intervention, it flourishes.

The result is that there is only one large Italian company in the electronics sector (Olivetti) but many medium and small-sized ones. The market for electronics goods in Italy is rather more backward than those in Northern countries, and while foreign, especially U.S., companies have plants and sales networks in Italy, most recent investment by foreign companies has been the consolidation of existing presences rather than the arrival of new companies.

Only in the past two years have governments seriously addressed themselves to the question of a national strategy in different sectors of the electronics industry, and there are many areas still waiting for vital policy decisions. It is a far cry from the state-directed drive started by the French Government in the telecommunications sector in late 1960s and 1970s, before nationalisation.

Emphasis

Telecommunications is the area on which the Italian Government has in the past two years concentrated most attention, and some of the trends are now good. From the 1974 oil crisis onwards, successive administrations would not let the main utility, the SIP, charge economic tariffs. Meanwhile, the main state-owned equipment maker, which is now called Italtel, over-invested in what was often obsolescent technology.

Finally, however, SIP was allowed to put its tariffs up adequately and was given new management, as was Italtel. Italtel decided to form an association with the U.S. company, GTE, later joined by the Italian private sector concern,

Telettra, to produce a new version of its Proteo electronic exchange, and it was also allowed to carry out what, by Italian standards, is fairly radical surgery on its work-force.

Italtel made an enormous loss of L120bn last year, but the losses are being firmly reduced, and break-even is expected to be reached on target in 1984. The government, however, still has to make a decision on a second electronic switching system for the remaining 35-40 per cent of the Italian market which will not be covered by Italtel and its associates. The choices here crucially affect FACE, the Italian subsidiary of ITT, and FATME, part of the L. M. Ericsson group (which was left out of the Italtel collaboration).

The decision will have a crucial effect on the future of these companies, and will also affect the Proteo project.

Conflict

Choices are also needed in the field of telematics: systems industry, equipment for the videotext, teletext and other information devices need to be chosen so that manufacturing in Italy can expand and data transmission networks be installed by the telecommunications authorities.

Typically of Italy, there is a serious conflict, laden with political overtones, over the issue of control of the national telecommunications system between the Ministry of Posts and the SIP, which comes under a different ministry.

Elsewhere in the electronics industry, equipment for the defence field makes up 80 per cent of the systems electronics sector in Italy, and 60 per cent of its output is exported—making a big contribution to Italy's successful military sales abroad.

Italian companies are particularly strong in missiles, fire control systems, and in electronics warfare, in which the private sector concern Elettronica is considered one of the most advanced companies in Europe.

Several of the other concerns, led by Selenia and Elsas, are part of the state-controlled STET group which also owns Italtel and SIP.

Like most of the Italian defence industry, central co-ordination is far from obvious and products succeed or fail according to whether there is a big foreign market for them. However, Italian military equipment has to be bought and certified by the Italian armed forces if it is to carry conviction in markets abroad, and the industry is now worried about cuts this year in the already small defence budget.

The Ministry of Defence cannot plan for the future because of its annual budget constraint, and it does not spend enough on research and development," according to Commander Enzo Brancaccio of the Rome division of ANIE, the Electrical and Electronic Producers' Association.

Including Italy's small but successful space equipment industry, as well as security and traffic control systems, systems electronics are reckoned to have sold about L1,300bn worth of products last year.

The making of data processing equipment in Italy is concentrated heavily in the hands

of Olivetti, which with its still substantial conventional office equipment section had group sales of about L3,340bn last year.

Olivetti concentrates particularly on systems for banks and other related forms of distributed data processing. It recently brought out a personal computer and it has a strong position in electronic typewriters. It is weak in telecommunications, despite some licensing deals with Canadian and British companies, and this may hamper it in the electronic office field.

IBM, the most profitable company in Italy of those which publish their results, has most of the market for larger computers (as well as being in other products) in Italy—a market which Olivetti had to abandon in the 1960s for lack of Government orders.

The automation of the colossal public administration is gradually taking place, but Italy is far behind other European countries in this respect.

Italy is very weak in manufacturing consumer electronics—such as colour television sets—thanks to an unbreakable delay on the part of the Government in deciding what system to adopt. The result is that at least 80 per cent of the Italian colour television market is in foreign hands, because the West Germans and other manufacturers were ready before Zanussi and other domestic producers.

The Government has been developing a scheme to strengthen the industry with the injection of L240bn in funds and the creation of a company to be called REL in which Zanussi and Indesit would predominate. The scheme, formalised last year, has still not been implemented and may yet be revised again.

Italy has long had a weakness in the components field and although the country's only semi-conductor maker, SGS-Ates, is progressing and now makes Toshiba integrated circuits under licence. It made increased losses last year of L55bn.

The domestic market is too small for it to be an economic producer of a full range of products.

The somewhat patchy nature of the Italian electronics industry, and uncertain government direction has not encouraged many new companies to establish themselves in Italy in the past decade. Foreign investment has mainly been in consolidation of existing operations, by companies such as IBM.

The government does not give special financing incentives for electronics companies—as will be apparent, government finance for the whole industry is not abundant—but there are the usual incentives for investment in the Mezzogiorno, or South.

A recent survey of total investment in Italy by U.S. companies of all kinds showed that it had remained static in real terms since 1970. Some had left, others had come, but there had been no net increase. Italy had done worse in this respect than Northern Europe, where there had been a net increase. The plan for this was put on Italian industrial labour conditions and general uncertainty.

Those may also be reasons why companies have not rushed to Italy to use it as a base for supplying other markets.

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ELECTRONICS IN EUROPE VIII



A key element in the solution to the problem of shortages of skilled staff has to be the use of electronic information itself to aid the training programme. Above: The control room at Barclays Bank's video studio at Teddington, Middlesex.

Urgent need to increase supply of skilled staff

EVERYONE AGREES that skilled manpower is needed to exploit the new business opportunities presented by microelectronics. Everyone agrees that there are shortages of the necessary skilled people, but the size and scope of the problem is nowhere adequately defined. Part of the difficulty is in knowing the scope of the microelectronics field—it spills over into a whole series of related topics: information technology, office automation, robotics, computing, and so on. What is more, the new electronics-based technologies are becoming increasingly all-pervasive so that staff who are skilled in microelectronics are being employed in nearly every sector of industry, commerce and administration. Microelectronics overlaps all the traditional categories under which statistical manpower data are treated, as well as the traditional areas of education and training courses: hence the inability to compare supply and demand, or to plan effectively for the future.

How, then, are the various European countries reacting and what kinds of activities are being carried out?

First of all, secondary level schools in various European countries have programmes under way. In the UK, Department of Industry money has already been placed at least one micro in all secondary schools, and there is an extension of the scheme to primary schools. The Department of Education has set up a microelectronics education programme to support the supply of hardware with software, advice and teacher-training.

French objectives are unclear

In France, there is a "ten thousand micros" programme to introduce microcomputers into schools. The objectives of these programmes are far from clear and they may have little direct impact on supply of skilled people.

Vocational training systems vary a lot between countries, as do the measures adopted to bring microelectronics into the vocational training programmes. In countries where there is a traditional apprenticeship system, new types of apprenticeship have been established (eg. the electronic control equipment fitter in the Netherlands), while older apprenticeship schemes have had some microelectronics training added. In other countries new types of courses have been developed for those entering employment (eg. the Danish "Datacom" course for data processing staff); furthermore, microelectronics-related studies have been added to traditional courses.

In Germany, where a dual system prevails, only a few experimental schemes exist on a national basis, but many of the states have introduced schemes on a regional basis.

In the UK, the Manpower Services Commission has stimulated many developments. The National Computing Centre has operated such schemes as the "Threshold" scheme to train junior computer staff and the Microelectronics Applications Programme training scheme.

In France, a special project has been established to train the public sector with trained informatics staff, and microelectronics related studies are being introduced into vocational courses for as widely varied jobs as accountancy and equipment maintenance engineering.

At university level, the technically oriented institutions (for example, the polytechnics in the UK) have generally responded well to the challenge of introducing microelectronics elements into their courses.

Generally, at the university level however, there is a mismatch between the perceived needs of industrialists and the academic provision. There are notable exceptions, of course. One has only to think of Grenoble in France, of Louisa in the UK, BIFA (Industrial Institute for Organi-

sation and Automation) at Cologne University in Germany to appreciate that industry and the academic world can have close links, but in general it does not happen.

Nevertheless, sweeping condemnations of university courses in computing are made by industrialists in the UK, in Germany and in the Netherlands. Why is there this gulf?

The attitudes of university teachers and industrialists to the provision of education are often widely different. The university teacher is generally seeking to inculcate wisdom in his students, through a knowledge of general concepts and broad methods of enquiry. He is not much concerned with pragmatic attempts to deal with the particular.

The industrialist is looking

idea has been to concentrate firms and research and development laboratories in a science park where they could benefit from being close to a university and able to call on excellent laboratory facilities and the expertise of academic staff.

A close interaction with the university will in theory shorten the time between innovation and product development giving enterprises a decisive competitive edge over rivals.

Small companies, in particular, will feel the benefits of a powerful research organisation and facilities they could not afford to provide for themselves.

University academics can interact directly with tenants of the science park through seminars, directorships and by

modifications to the system described above are sustaining the record of the education system.

Equipment and staff for microelectronics-related courses are, for example, widely reported to be inadequate to meet the demand. How could we resource a major revolution? And would such a conservative profession permit this to happen, anyway?

Is there a solution to the problem of increasing the supply of skilled staff? Even if we do not know how many people to train, it is clear that for most categories of skilled staff in microelectronics related areas, we need more than are now being produced.

A key element in any solution of the problem has to be the use of electronic technology itself to aid the education and training effort.

This can be done through video training systems and computer-assisted learning. A technique which has great potential is the use of video-discs, controlled by microcomputers.

With the already extensive experience of the Open University, with an Open Tech. Programme, just started, and with several experienced producers of video materials and computer assisted learning programmes, Britain is in a position to take a lead in this approach.

Among several promising activities is a Science and Engineering Research Council-sponsored activity under development by the Open University to train engineers in manufacturing (including robotics), and in the industrial applications of computers.

Vocational training programme

The situation throughout Europe varies considerably with some countries (the UK included) active in promoting new education and training initiatives, while other countries such as Italy, having yet to make really significant efforts.

The EEC itself has recently announced a programme for 1983-87 on "Vocational Training and the New Information Technologies" which is set against a background of unemployment at 10 per cent of the active workforce in the EEC, where 40 per cent of the unemployed are aged 25 or under. Naturally, therefore, many of the proposed measures are designed to alleviate this situation. However, important priority areas include:

- Training for small and medium-sized enterprises which seek to modernise their production processes using new technology.
- Training for large services sector enterprises automating their administrative systems.
- The evolution of comparable qualifications throughout the Community.
- Public awareness through the broadcasting media.

The author is group manager, education and training strategy, at the National Computing Centre, Manchester, tel 061-228 6333.

How can it work in practice?

Technical culture is seen as involving an ability to work with, handle, use, manipulate and do things with technical devices. There is a clear parallel here with the message of the "Education for Capability" movement sponsored by the Royal Society of Arts in the UK.

The problem is to see how such a revolutionary step could be implemented in practice. There are already indications that even the existing minor

Forthcoming FT Surveys on Electronics

- Electronics in Banking and Retailing, Wednesday, March 30.

Electronic technology is a mixed blessing for bankers and retailers alike. It offers, on one hand, opportunities to provide new and cost-effective services to customers without additional staffing. On the other hand, staying ahead in the technology stakes is a major worry, while organisations which have never been a part of the traditional banking scene can offer new banking services.

- Computers in Business, April 11.

The microcomputer is hailed as "machine of the year" in the U.S. In Japan, the government is looking to the next generation of intelligent machines. In the UK and Europe, plans are being laid to invest substantial sums in

computer technology. The computer in business, in fact, is coming of age. This survey will set out to explain why.

Other surveys later this year will include:

- U.S. Electronics, Tuesday, June 28.
- Electronic Security, Tuesday, July 12.
- Mobile Communications, Wednesday, July 27.
- Manufacturing Automation, Tuesday, September 20.
- Software, Thursday, September 29.
- Telecommunications, Tuesday, October 25.
- Canadian High Technology, Thursday, November 17.
- Investing in High Technology, Wednesday, November 30.
- Business Information Services, Tuesday, December 13.

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